



2016 Annual Report



OUR PURPOSE:

Live
Life
Well



Loblaw
Companies
Limited



Loblaw Companies Limited

AT A GLANCE

A PORTFOLIO OF STRONG, INDEPENDENT
AND COMPLEMENTARY BUSINESSES



Discount



Market



Emerging Business

JOE FRESH



FINANCIAL

**Choice
Properties**

Loblaw at a Glance

Loblaw Companies Limited ("Loblaw" or the "Company") is Canada's food and pharmacy leader, the majority unitholder of Choice Properties Real Estate Investment Trust ("Choice Properties"), the developer of Canada's top control brand portfolio, and a trusted health and wellness partner to millions of Canadians.

We operate food retail banners in the discount, market and wholesale formats – most with a wide selection of control brand food, apparel, general merchandise and financial services. Our drugstores, pharmacies, medical clinics and optical departments, combined, represent the largest network of its kind in Canada.

Our operating divisions are independent and complementary businesses committed to a single purpose – *Live Life Well*.



President's Choice

no name®

JOE FRESH

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Live Life Well

**Delivering
nutrition,
wellness,
innovation
and value
for our
customers.**

Delivering Solid Results

FINANCIAL STRENGTH, STRATEGIC
FORESIGHT AND A RELENTLESS FOCUS
ON THE NEEDS OF OUR CUSTOMERS
ARE HELPING LOBLAW DELIVER ON ITS
PURPOSE – *LIVE LIFE WELL.*

Forward-Looking Statements

This Annual Report for Loblaw Companies Limited and its subsidiaries (collectively, the “Company” or “Loblaw”) contains forward-looking statements about the Company’s objectives, plans, goals, aspirations, strategies, financial condition, results of operations, cash flows, performance, prospects, opportunities and legal and regulatory matters. Specific forward-looking statements in this Annual Report include, but are not limited to, statements with respect to the Company’s anticipated future results, events and plans, synergies and other benefits associated with the acquisition of Shoppers Drug Mart Corporation (“Shoppers Drug Mart”), anticipated insurance recoveries, future liquidity, planned capital investments, and status and impact of information technology (“IT”) systems implementation. Forward-looking statements are typically identified by words such as “expect”, “anticipate”, “believe”, “foresee”, “could”, “estimate”, “goal”, “intend”, “plan”, “seek”, “strive”, “will”, “may” and “should” and similar expressions, as they relate to the Company and its management.

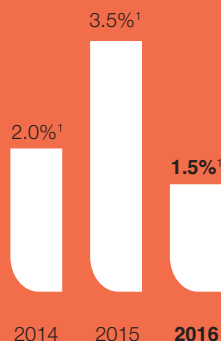
Forward-looking statements reflect the Company’s current estimates, beliefs and assumptions, which are based on management’s perception of historical trends, current conditions and expected future developments, as well as other factors it believes are appropriate in the circumstances. The Company’s expectation of operating and financial performance in 2017 is based on certain assumptions including assumptions about anticipated cost savings, operating efficiencies and continued growth from current initiatives. The Company’s estimates, beliefs and assumptions are inherently subject to significant business, economic, competitive and other uncertainties and contingencies regarding future events, and as such, are subject to change. The Company can give no assurance that such estimates, beliefs and assumptions will prove to be correct.

Numerous risks and uncertainties could cause the Company’s actual results to differ materially from those expressed, implied or projected in the forward-looking statements. These risks and uncertainties include, but are not limited to those discussed in Section 1, Forward-Looking Statements and Section 12, Enterprise Risks and Risk Management of Management’s Discussion and Analysis in the 2016 Annual Report – Financial Review, and Section 4 of the Company’s 2016 Annual Information Form (for the year ended December 31, 2016).

This is not an exhaustive list of the factors that may affect the Company’s forward-looking statements. Other risks and uncertainties not presently known to the Company or that the Company presently believes are not material could also cause actual results or events to differ materially from those expressed in its forward-looking statements. Additional risks and uncertainties are discussed in the Company’s materials filed with the Canadian securities regulatory authorities from time to time, including, without limitation, the section entitled “Risks” in the Company’s 2016 Annual Information Form (for the year ended December 31, 2016). Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect the Company’s expectations only as of the date of this Annual Report. Except as required by law, the Company does not undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

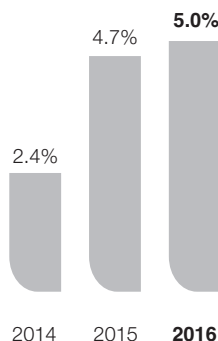
1.5%

Food Retail Same Store Sales



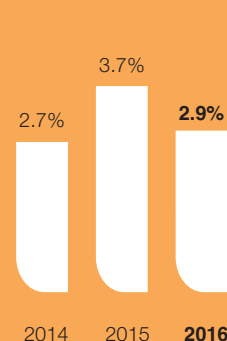
5.0%

Drug Retail Front of Store Same Store Sales



2.9%

Drug Retail Pharmacy Same Store Sales



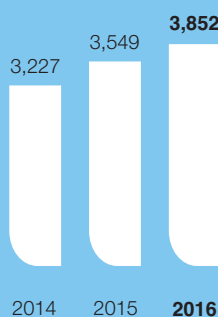
27.0%

Adjusted Retail Segment Gross Margin²



↑8.5%

Consolidated Adjusted EBITDA²
(\$ millions)



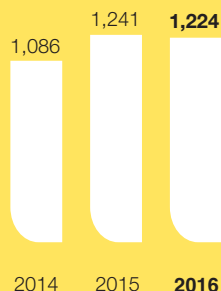
8.3%

Consolidated Adjusted EBITDA Margin²



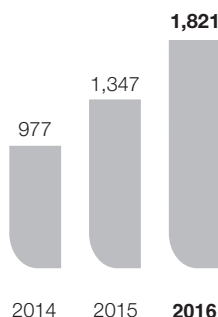
\$1,224

Capital Investments
(\$ millions)



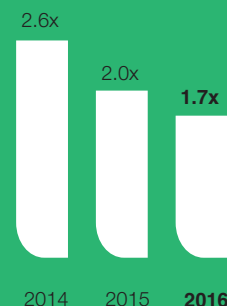
\$1,821

Free Cash Flow²
(\$ millions)



1.7x

Retail Debt to Retail Adjusted EBITDA



\$4.05

Adjusted Diluted Net Earnings per Common Share²



↑3.5%

Dividend Declared per Common Share (\$)



¹ Same store sales after excluding the impact of gas bar and the negative impact of a change in distribution model by a tobacco supplier.

² See the Non-GAAP Financial Measures section of the 2016 Annual Report – Financial Review

Fellow shareholders,

Loblaw Companies Limited is anchored by our purpose: *Live Life Well*. It reminds us that we are more than a traditional food retailer – we are a trusted nutrition, health and wellness partner for Canadians.

In 2016, we brought our purpose to life for customers in unique and impactful ways, while delivering solid financial results in the pursuit of our strategic objectives: Best in Food Experience, Best in Health and Beauty, Operational Excellence, and Growth.

I am pleased to share a number of highlights from 2016.

Best in Food Experience

Our Discount, Market and Emerging Business divisions performed well in a highly competitive grocery market. We were pleased with our sales performance, and our steadily increasing customer satisfaction scores (measured as Net Promoter Scores, or NPS) reflected our passion to deliver the Best in Food Experience to Canadians.

Once again, our control brands are among the most trusted in Canada*, and in 2016 we worked hard to reinforce our leadership position. We introduced nearly 1,000 products to the marketplace, reformulated another 240 products, and began a packaging redesign that will help highlight the value and benefit of our *President's Choice*,

Blue Menu, *Organics* and *no name* product portfolio. Perhaps the greatest strength of our control brand portfolio is its quality and value relative to some of the most reputable and well-known brands in the world. While only available in our stores, our control brands consistently outsell[†] their national brand equivalents.

We continued to leverage our organization's **MULTICULTURAL** expertise, where T&T Supermarkets, Quality Natural Foods and a team of dedicated product experts help us offer more global flavours to meet Canada's expanding palate and rapidly growing and diverse populations. We expanded our multicultural assortment in more than 60 stores, with particular emphasis on our Discount locations, where lower prices combined with a greater ethnic assortment are resonating with the evolving tastes of Canadians from all backgrounds.

Best in Health and Beauty

It has been nearly three years since our acquisition of Shoppers Drug Mart, and the pharmacy chain's performance continues to meet our strategic objectives. Our prescription counts, same-store and front-store sales all demonstrated ongoing strength, despite negative pressures from healthcare reforms. We also continue to rollout and enhance our

fresh food offering, with 33 stores now providing convenient fresh food, home meal replacements and a wide selection of our control brand portfolio to Shoppers Drug Mart's urban customers.

Our 5,000 health and wellness professionals, including pharmacists, opticians, dietitians, and nurses, offer services like medication checks, flu shots, minor-ailment assessments, nutrition counselling, and more – all in support of our **HEALTHCARE** strategy. The Loblaw acquisition of QHR Corporation, an established provider of Electronic Medical Records (EMR), is complementary to this strategy. Together, our many efforts to improve care for Canadians are a natural fit with our company purpose – *Live Life Well*.

Operational Excellence

Our pursuit of Operational Excellence is a never-ending effort, and we continue to generate efficiencies and improve our processes whenever possible. To this end, we achieved our \$300 million synergy commitment, established when Loblaw acquired Shoppers Drug Mart. We did so ahead of schedule, thanks to the hard work and expertise of our colleagues in both Loblaw and Shoppers Drug Mart. We are now benefitting from a more efficient organization.

* *President's Choice* was named Canada's most trusted brand by the Gustavson Brand Trust Index.

† Top Selling Brands Ranking Q3 2016, Nielsen Retailer Track L52W

“In 2016, we brought our purpose to life for customers in unique and impactful ways, while delivering solid financial results.”

Galen G. Weston
Chairman and Chief Executive Officer



With SAP – now a well-established tool within our business – we are enhancing our data-driven approach to strategic decision-making, helping improve product, category and store performance at a micro level; and, our Information Technology and Supply Chain teams are leveraging the power of data and analytics to realize incremental efficiencies.

Growth

Today, our two key growth enablers are Omni-channel and Loyalty. In 2016, we made meaningful progress relative to both of these strategic pillars.

On **OMNI-CHANNEL**, we improved our customer experience through enhancements to our online platforms, including beautyboutique.ca, joefresh.com and Click & Collect. We now have more than 100 Click & Collect locations with representation in three grocery divisions: Discount (*Real Canadian Superstore*), Market (*Loblaws* and *Zehrs*) and Emerging Business (*Real Canadian Wholesale Club*). These locations offer customers the same great products they would get by shopping in-store, with increased convenience. We are excited to see customer enthusiasm for ordering fresh fruit, vegetables and meat through this format.

“Our pursuit of Operational Excellence is a never-ending effort, and we continue to generate efficiencies and improve our processes.”

Galen G. Weston

We remain leaders in **LOYALTY**, where we enriched both our *PC Plus* and *Shoppers Optimum* loyalty programs for our 20 million members. These programs are a distinct competitive advantage for our business, providing personalized offers to customers based on their shopping patterns. We expect to bolster our loyalty offering even further in 2017, as we continue to bring value to Canadians.

Financial Highlights

Our success relative to our strategic priorities, as outlined above, led to steady and stable results for 2016, in alignment with our financial plan.

We continued to deliver positive same-store sales across our entire retail network, led by a 4.0 per cent increase in drug retail and supported by a 1.1 per cent increase in food retail. Overall, revenue increased by \$991 million or 2.2 per cent. While the majority of this growth came in the retail segment, Financial Services and Choice Properties REIT also contributed to both revenue and earnings growth.

Throughout the year, we continued to focus on delivering stable gross margins and on realizing incremental efficiencies along with improvements in our Selling, General and Administrative

expenses. Adjusted EBITDA grew 8.5 per cent to \$3.9 billion, and adjusted diluted net earnings per share grew 18.4 per cent to \$4.05. We raised our quarterly common share dividend by 3.5 per cent, and continued to return free cash flow to shareholders under a common share repurchase program.

Our management team has confidence in our strategic framework and financial plan. Looking ahead, we will continue to drive operational and process efficiencies throughout our business, and seek to increase our analytical decision-making capabilities. We believe a focus in these areas, along with continued emphasis on our colleagues and our culture, will help drive shareholder value and demonstrate our purpose – *Live Life Well* – to the 17 million Canadians that shop with us every week.



Galen G. Weston
Chairman and Chief Executive Officer

Strategic Enablers



Top Ranked Control Brands

Loblaw is home to four of Canada's top-10 control brands: *President's Choice*, *no name*, *Farmer's Market* and *Life Brand*^{*}. *President's Choice* was also the number-one ranked brand in Canada in the 2016 Brand Trust Index.[†] Our control brand success relies on a dedicated and passionate team of product developers committed to quality and innovation and finding the best products and eating experiences the world has to offer.



Our Colleagues and Our Culture

We believe there is a strong correlation between our company culture and our financial results. That is why we have identified culture as a strategic business priority. In 2016, we continued our culture journey, encouraging our colleagues to be authentic, build trust and make connections.



An Expansive Network

Loblaw operates approximately 2,400 corporate, franchised and associate-owned stores across our Market, Discount, Emerging Business, *Joe Fresh* and Shoppers Drug Mart divisions. With more than 198,000 employees, we are one of Canada's largest private sector employers, and an economic driver in the urban and rural communities we serve.

^{*} Source: Top Selling Brands Ranking Q3 2016, Nielsen Retailer Track L52W

[†] Published by University of Victoria's Gustavson Business School.

Our financial success is underpinned by a number of strategic business enablers, each uniquely contributing to the way we serve our customers.



A Premier Health and Wellness Partner

With more than 1,750 pharmacies and 5,000 health and wellness professionals across our network, Loblaw and Shoppers Drug Mart are well-positioned to play a larger role in the delivery of healthcare solutions to Canadians. We are working with governments to uncover new ways of managing the costs of healthcare, and to increase the convenience with which all Canadians can access health and wellness advice and support.



Customer-Centric Supply Chain

Our supply chain strives to be one of the most efficient, responsive and customer-centric teams in North America. We have successfully integrated our Shoppers Drug Mart distribution network into the existing Loblaw transport operations, reducing costs as a percentage of sales in the process. Our team has also refined food delivery to Shoppers Drug Mart, supported a more efficient direct-to-store delivery process, implemented automation for added outbound capacity and improved warehouse inventory efficiency.



Information Technology Benefits Realization

With the final stages of our SAP implementation now complete, we have shifted our focus to benefits realization. We heightened our data mining, reporting and analytics capabilities with a view to positively impact everything from merchandising and supply chain to eCommerce and loyalty. We are now operating from a position of strength thanks to our efforts in building this strong foundational capability.

THE SHOPPERS DRUG MART NETWORK, WITH MORE THAN 1,300 ASSOCIATE-OWNED STORES, OFFERS CANADIANS INCREDIBLE CONVENIENCE. WITH A PHARMACIST AVAILABLE WHENEVER THE STORE IS OPEN, THE BEST IN BEAUTY, COSMETICS AND ACCESSORIES, AN INCREASING ASSORTMENT OF FRESH FOODS AND GROCERY ITEMS, AND MORE, SHOPPERS DRUG MART IS LIVING UP TO ITS CUSTOMER VALUE PROPOSITION – **YOUR LIFE. MADE EASIER.**

“Our customers are on-trend urbanites, busy families, boomers and seniors. Their primary expectation? Health, beauty and convenience.”

Mike Motz, President, Shoppers Drug Mart



Scope of Practice Expansion

The scope of practice for pharmacists continued to expand in 2016 and, in many provinces, our pharmacists can now renew prescriptions, initiate drug therapies and administer vaccines, helping alleviate pressure on the Canadian healthcare system and increase their value to patients.

QHR Corporation

Loblaw acquired QHR Corporation in October, a Canadian healthcare technology company and a leader in the electronic medical records market. QHR provides software for healthcare providers and their patients, and will afford us opportunities to establish new business partnerships and improve care coordination for Canadians.

QHR
Technologies



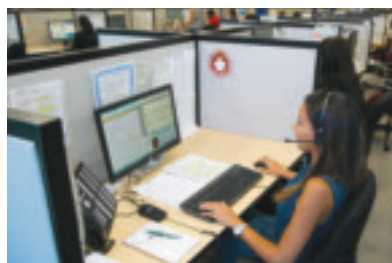
Powerful Brands

We achieved strong front-store sales in 2016, led by mass and prestige beauty, and supported by the introduction of new leading brands, including *Joe Fresh* beauty in 850 Shoppers Drug Mart stores. *Life Brand* remains one of Canada's most trusted control brands, with more than 2,000 products offering customers value and reliability.



Increased Personalization

We continued to enhance the *Shoppers Optimum* loyalty program, with changes designed to enable increased targeting capabilities and offer personalization. These improvements have helped increase both store traffic and basket size.



Making Prescription Adherence Easy

Our Patient Contact Centre – staffed by pharmacists and pharmacy assistants – provides proactive, outgoing and timely refill reminders via telephone to thousands of patients every day. Similarly, we are currently piloting a digital pharmacy service, which enables prescription renewals via safe and secure technology. Both of these services help increase prescription adherence.

Fresh and Convenient Food Offering

A total of 33 stores, most in high-traffic, urban locations, now offer a wide selection of fresh produce, meat, bakery, dairy and grocery items. This food offering contributes positively to store traffic and basket size, leading to improved overall store performance.



OUR DISCOUNT COLLEAGUES ARE DRIVEN BY A POWERFUL CUSTOMER VALUE PROPOSITION – **FEED EVERYONE**. THIS COMMITMENT MEANS CUSTOMERS CAN RELY ON US FOR EASY ACCESS TO LIFE'S NECESSITIES. IN DISCOUNT, CUSTOMERS FIND OUTSTANDING FRESHNESS, GREAT VALUE AND A BROAD ASSORTMENT OF PRODUCTS THAT WILL MEET THEIR NEEDS, WHATEVER THEIR BUDGET OR TASTES.

“Discount customers are price-sensitive, value-conscious and loyalty-driven. Increasingly, they are also health-conscious and in search of new tastes and flavours. We aim to exceed these expectations.”

Jocyanne Bourdeau, President, Discount



Powerful Convenience

Along with traditional fresh and grocery offerings, Discount also offers apparel, general merchandise and various services (dry-cleaning, pharmacies, financial services, medical clinics, community rooms, cooking classes and more) under one roof. This convenience extends to our shopping experience, where our “All Lanes Open” guarantee moves customers through our cash lanes quickly during peak weekend hours.



Hard Discount Expansion

We continued to expand our fresh-focused, value-driven hard discount *No Frills* stores into Western Canada, opening 15 stores in British Columbia, Alberta and Manitoba. Across the country, we now operate more than 250 *No Frills* stores, many serving small, rural and otherwise underserved communities.



Click & Collect

Our Click & Collect offering has had a positive impact in *Real Canadian Superstore*. This offering combines a great online experience, convenience and time-saving, with the commitment to value and quality our customers expect.



Unlocking Value

Value in our Discount stores comes in many different forms. Our control brand portfolio – most notably *no name*, *no name Naturally Imperfect* and *President's Choice* – allows us to offer customers more than 4,800 trustworthy products. Our *Club Size* program, which offers customers larger pack sizes for commonly purchased products, now features more than 750 products. The *PC Plus* loyalty program is used by customers on more than 50 per cent of transactions. And our relentless focus on efficiencies and waste helps lower our operating costs, delivering savings that we can ultimately pass on to customers.



Natural Value

We increased our assortment of Natural Value products in 18 *Maxi* and five *Real Canadian Superstore* locations in 2016, helping give customers greater access to organic and natural products. This expansion will continue in 2017.



Multicultural

Based on customer and purchase data, we enhanced our multicultural offering in 46 *No Frills*, 11 *Maxi* and seven *Real Canadian Superstore* locations across the country. By adding between 1,800 and 2,500 new products, these stores are better able to serve new Canadians and the growing number of customers seeking global flavours.

MARKET INVITES CUSTOMERS TO EXPECT MORE FROM THEIR FOOD, WITH AN IMPRESSIVE ASSORTMENT OF FRESH FOODS, STRONG CUSTOMER SERVICE AND PRODUCT EXPERTISE. **WE LOVE FOOD** IS THE DIVISION'S CUSTOMER VALUE PROPOSITION AND REFLECTS THE POWER OF OUR EXISTING CONTROL BRAND PORTFOLIO AS WELL AS OUR FOCUS ON PRODUCT INNOVATION. MARKET ENCOURAGES CUSTOMERS TO MAKE EVERY MEAL UNFORGETTABLE.

“Market customers offer us loyalty in exchange for trustworthy brands, outstanding service, and the opportunity to experience the latest and greatest food trends. Quality and experience – that is their definition of value.”

Garry Senecal
President, Market



Two Distinct Store Formats

Our “Inspire” stores offer an impressive assortment and an unbeatable experience, with specialty departments, displays and more. Our “Neighbour” stores focus on service and value, with many stores offering fresh food guarantees and department-specific customer promises.



Expanding the Division

Two of our existing banners joined the Market division – *Fortinos*, a food-first grocery operation with an awe-inspiring home meal replacement program, and *T&T Supermarkets*, an assortment- and experience-based retailer catering to the East Asian community. Both banners enjoyed strong and stable sales growth, benefiting from the Market focus on control brand, quality and assortment.



Value Where it Counts

We now feature more than 150 of our award-winning *From Our Chefs* home meal replacement products across multiple departments, an increased *PC Free From* assortment, and many new produce items at substantial value to customers. Our Market stores also create discovery opportunities for customers through the power of our *President's Choice* brand.



Health and Wellness

Our in-store registered dietitians provide food-related advice to help manage a number of health and wellness topics, including heart health, diabetes, weight management, food allergies, meal planning and overall family wellness. This personal support is supplemented by a robust Natural Value department to help Canadians make healthier food choices.



Simplification and Efficiency

Our Market stores are focused on minimizing costs and streamlining operations, with the goal of simplification and efficiency.



Clarity in Quebec

In Quebec, we completed the consolidation of our banners under *Provigo* and *Provigo Le Marché*. These changes, along with strong colleague engagement scores, strengthened our value proposition in the province.

Growth in the West

In Western Canada, we opened four new *Independent* (YIG) locations and converted an additional four *Extra Foods* locations to YIGs.



“Emerging Business serves three core customers – wholesale customers who expect availability, liquor customers who expect assortment, and multicultural customers who expect familiar flavours and tastes. Value is the thread that ties them all together.”

Greg Ramier,
Senior Vice-President, Emerging Business

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Building a National Liquor Business

In 2016, Loblaw obtained licenses to sell beer, wine, cider or a combination in British Columbia, Ontario, and New Brunswick. These licences augment our existing business in Alberta and Quebec. Our national liquor strategy centers on convenience, value, and a localized assortment, and customers have responded well to our offering.

Renovating in the West

Real Canadian Wholesale Club (RCWC) is a self-serve, wholesale format, catering to independent restaurants and convenience stores. In 2016, we renovated and remodeled stores in Western Canada, which contributed to strong year-over-year performance for RCWC.





Growth in Multicultural

Our Multicultural merchandising team provides expertise to our organization. By maximizing assortments based on the demographic needs of individual stores and communities, we have seen multicultural sales increase year over year, which contributed to the increase in overall store sales. This strategy has also helped to drive multicultural control brand sales growth.

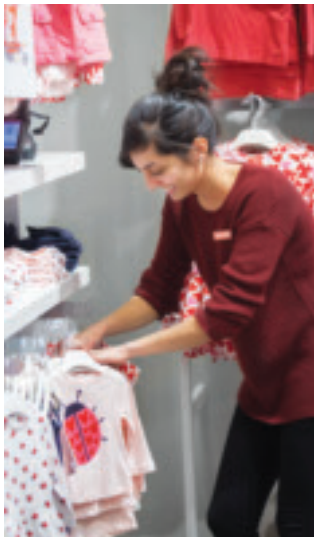


Coffee Pilots

We introduced Tim Hortons and Starbucks in eight of our Ontario Market stores. These locations provide customers with even more convenience and value as part of their weekly grocery shop.

JOE FRESH

WITH A MODERN AND AFFORDABLE SELECTION OF APPAREL, ACCESSORIES, FOOTWEAR, COSMETICS AND MORE, *JOE FRESH* PROVIDES CANADIAN FAMILIES WITH THE BASICS OF PERSONAL STYLE AND BEAUTY. THE TEAM'S CUSTOMER VALUE PROPOSITION – **ESSENTIAL STYLE. EXCEPTIONAL VALUE.** – CAPTURES THE IMPORTANT ROLE *JOE FRESH* PLAYS IN MAKING SHOPPING CONVENIENT AND FUN, WHETHER IN-STORE AT ONE OF OUR 350 LOCATIONS ACROSS CANADA, OR ONLINE AT JOEFRESH.COM.



Design Collaboration and a Streamlined Offering

In the highly seasonal apparel business, excess variation can create excess stock and liability. By streamlining our supplier relationships, product design and development, assortment and approach to operations, *Joe Fresh* has improved its margins.



Network Refresh

An in-store “refresh”, which includes investments in department signage, fitting rooms, pricing and merchandising, got underway across the entire store network in 2015. More than 100 stores were completed at the end of 2016, with more planned in 2017.



Building the *Joe Fresh* Brand

From the introduction of more than 150 *Joe Fresh* beauty products and accessories in Shoppers Drug Mart locations, to an increasing focus on digital marketing techniques and the strong growth of joefresh.com, the *Joe Fresh* brand is reaching new customers while remaining a vital offering to our grocery store customer base.

Partnering for Success

The *Joe Fresh* team focused on a number of licensing partnerships to help grow our assortment in accessories, footwear and cosmetics. Internationally, the team began a new wholesale distribution partnership with Nordstrom Rack in the United States, which is already proving popular with customers.



“Our assortment delivers style and value for the whole family. Our spirited design and marketing approach generate broad consumer appeal, attracting younger consumers too.”

Ian Freedman
President, *Joe Fresh*

PC FINANCIAL AIMS TO **MAKE THE EVERYDAY SIMPLE AND BETTER** BY OFFERING VALUE, CONVENIENCE AND SIMPLICITY. THIS COMMITMENT IS DEMONSTRATED THROUGH OUR NO-FEE DAILY BANKING, COMPETITIVE RATES, CONVENIENT ONLINE AND MOBILE BANKING SOLUTIONS, AND THE ABILITY TO EARN PC POINTS FOR PAYMENTS AND BANKING.



**President's Choice
Financial World
Elite MasterCard®**

*President's Choice
Financial World
Elite MasterCard –
Canada's first*

premium, no annual fee credit card – is just one of the tools we use to drive loyalty and differentiation. World Elite cardholders earn more rewards faster for purchases at Loblaw grocery stores, Shoppers Drug Mart, Esso and Loblaw-branded gas stations, along with other benefits.

“Our financial services attract a wide-range of customers – from shoppers looking for everyday rewards redeemable for virtually anything in our stores, to customers in search of simplicity and value in their daily banking needs. Our offering has broad appeal.”

Barry Columb
President, PC Financial



The Power of PC Services



We continue to invest in our suite of PC Services, including insurance, the PC mobile brand, The Mobile Shop wireless kiosks, and gift cards. We expanded our third-party gift card program in 2016, adopting a new display standard in 300 stores. We also

continued to invest in delivering value and convenience to our The Mobile Shop customers, through a more customized sales experience and a continual expansion of our rewards offering, including the PC Plus loyalty program.



Convenience Through Technology

In 2016, PC Financial continued to invest in its digital infrastructure and mobile payment technologies to keep pace with the changing needs of our customers. We introduced Apple Pay in August, and we remain the only retail bank in Canada to offer in-store instant issuance of full chip and pin credit cards. These investments provide customers unparalleled convenience and simplicity.

Corporate Social Responsibility

OUR COMMITMENT TO CORPORATE SOCIAL RESPONSIBILITY (CSR) IS AN ESSENTIAL PART OF THE WAY WE DO BUSINESS, AND WE FOCUS OUR ATTENTION ON AREAS WHERE WE CAN HAVE THE GREATEST IMPACT. OUR APPROACH TO CSR IS BASED ON THREE PILLARS – ENVIRONMENT, SOURCING AND COMMUNITY – AND IN 2016 WE TOOK A NUMBER OF STEPS TO DEMONSTRATE LEADERSHIP IN THESE IMPORTANT AREAS.



Carbon Leadership

We have committed to reduce our carbon emissions 20 per cent by 2020* and 30 per cent by 2030, by cutting emissions associated with electricity consumption by 35 per cent, transportation by 25 per cent, refrigerants by 50 per cent, and to improve waste diversion to 80 per cent in stores and 95 per cent in distribution centres. These efforts not only help the environment, but make good financial sense, too.

* Relative to 2011 levels



Reducing Food Waste

The Loblaw Food Reclamation program matches select Market, Discount and Emerging Business stores, and select distribution centres, with a local food bank or food reclamation program. In 2016, this program helped facilitate the donation of over 5.3 million pounds of perishable food and reduced food waste in our facilities across Canada.

Plastic Bag Reduction

Since 2007, we have reduced the number of plastic bags from our stores by nearly 10 billion.



Sustainable Sourcing

The welfare of animals raised for food is important to us and our customers. Over the past few years, we have set sourcing commitments with respect to loose housing for sows and veal calves, and in 2016 we set a goal to transition all shell eggs to cage-free by year-end 2025. We are also contributing to a national sustainable beef program to help ensure the beef industry in Canada remains environmentally sound, socially responsible and economically viable.

Ethical Sourcing

We are committed to sourcing our products responsibly and ethically. In 2016 we continued to build the capacity of our on-the-ground teams in countries like India and Cambodia, while remaining actively engaged in the Accord on Fire and Building Safety in Bangladesh.



Shoppers Drug Mart – Championing Women’s Health

In 2016, under the umbrella of *SHOPPERS. LOVE. YOU.*, we raised and donated more than \$10 million for charitable programs supporting women’s health and well-being.



Helping kids do anything™

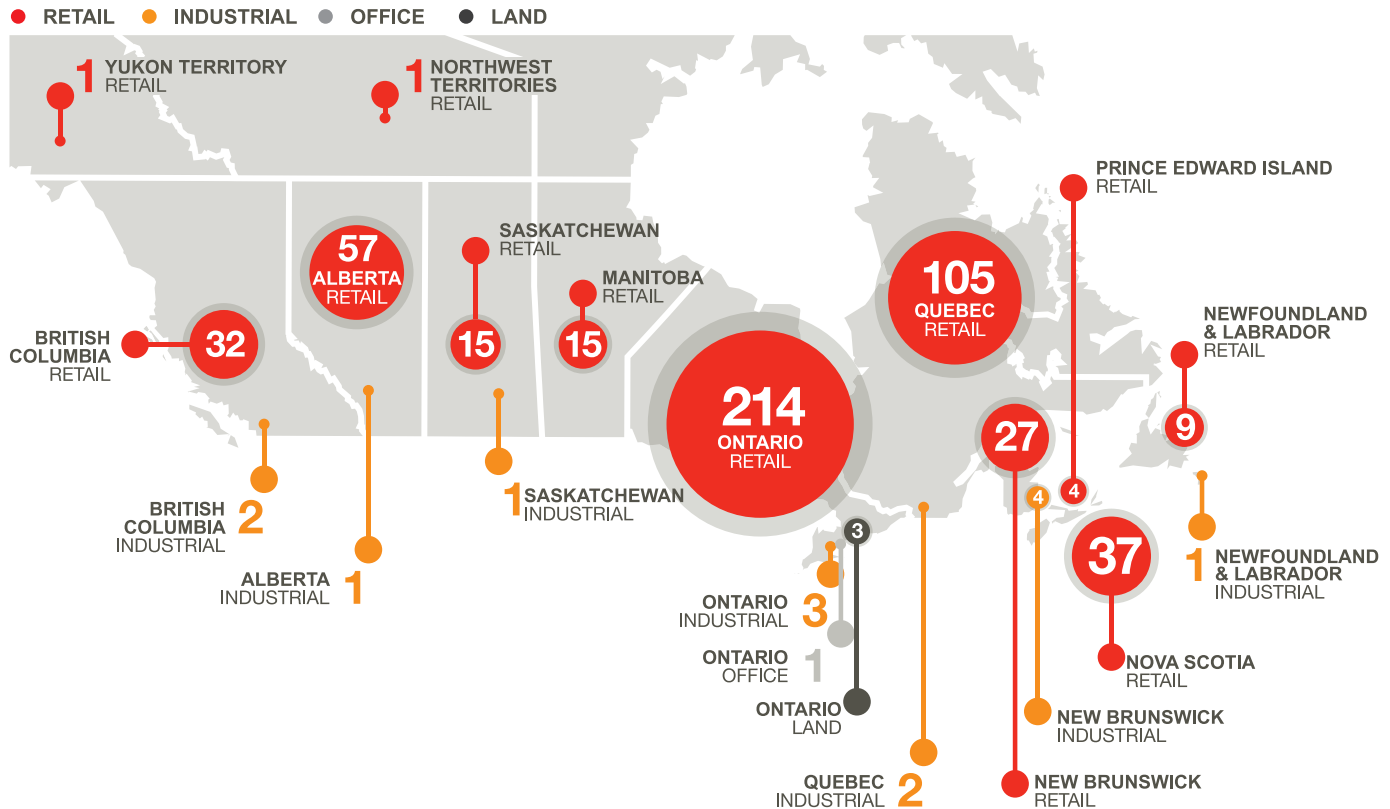
Since 1989, *President’s Choice* Children’s Charity has granted more than \$146 million to support child-nutrition programs and children with disabilities. In 2016 alone, the Charity granted more than \$15 million to the benefit of over 453,000 children and their families.



Giving Back to Our Communities

Our bi-annual food drives, held in 1,000 stores, provided local food banks with over 1.8 million pounds of non-perishable food in 2016.

CHOICE PROPERTIES REAL ESTATE INVESTMENT TRUST IS THE OWNER, MANAGER AND DEVELOPER OF ONE OF CANADA'S LARGEST RETAIL-FOCUSED PROPERTY PORTFOLIOS. LOBLAW HOLDS AN 83 PER CENT EFFECTIVE INTEREST IN THE REIT, WHICH WAS ESTABLISHED IN 2013 AS A MEANS OF MAXIMIZING THE VALUE OF A COMPELLING REAL ESTATE PORTFOLIO. IT HAS SINCE EXCELLED AT THIS GOAL.



The REIT's portfolio includes approximately 43.6 million square feet of gross leasable space across 535 properties. The vast majority of these properties are supermarket/drug store-anchored shopping centres or stand-alone supermarkets/drug stores, and have either a Loblaw grocery store or a Shoppers Drug Mart as their principal tenant. Over the long-term, Choice Properties will continue with its strategy of enhancing the value of these assets through both strategic development and efficient property management, while also growing its portfolio through further property acquisitions. This approach helps ensure stable and predictable growth for unitholders, including Loblaw.

Choice Properties REIT is listed and traded on the Toronto Stock Exchange, under the symbol CHP.UN.

2016 Highlights

- Increased annual distributions by 9.2 per cent on an annualized basis
- High occupancy rates of 98.9 per cent
- Constructed 807,000 square feet of gross leasable area
- Acquired 16 properties comprised of approximately 1.2 million square feet of gross leasable area

Corporate Governance Practices

THE BOARD OF DIRECTORS AND SENIOR EXECUTIVES OF LOBLAW COMPANIES LIMITED ARE COMMITTED TO SOUND CORPORATE GOVERNANCE PRACTICES AND BELIEVE THEY CONTRIBUTE TO THE EFFECTIVE MANAGEMENT OF THE COMPANY AND ITS ACHIEVEMENT OF STRATEGIC AND OPERATIONAL OBJECTIVES.

The Governance Committee regularly reviews the Company's corporate governance practices and considers any changes necessary to maintain the Company's high standards of corporate governance in a rapidly changing environment. The Company's website, loblaw.ca, sets out additional governance information, including the Company's Code of Conduct (the "Code"), its Disclosure Policy and the Mandates of the Board of Directors (the "Board") and its committees.

Director independence

The Canadian Securities Administrators' Corporate Governance Guidelines provide that a director is independent if he or she has no material relationship with the Company or its affiliates that could reasonably be expected to interfere with the exercise of the director's independent judgment.

At least 67 per cent of the directors on the Board are independent. The independent directors typically meet separately following each Board meeting and on other occasions as required or desirable.

Information relating to each of the directors, including their independence, committee membership, other public company boards on which they serve, as well as their attendance record for all Board and committee meetings, can be found in the Company's Management Proxy Circular.

Board leadership

Galen G. Weston is the Chairman of the Board and the Company's CEO. The Chairman & CEO directs the operations of the Board. He chairs each meeting of the Board, is responsible for the management and effective functioning of the Board generally and provides leadership to the Board in all matters. These and other key responsibilities of the Chairman & CEO are set out in a position description established by the Board.

The Board has also appointed an independent director, Thomas C. O'Neill, to serve as lead director. The lead director provides leadership to the Board and particularly to the independent directors. He ensures that the Board operates independently of management and that directors have an independent leadership contact.

Board responsibilities and duties

The Board, directly and through its committees, supervises and oversees the management of the business and affairs of the Company. A copy of the Board's mandate can be found at loblaw.ca. The Board reviews the Company's strategic direction, assigns responsibility to management for the achievement of that direction, approves major policy decisions, delegates to management the authority and responsibility of handling day-to-day affairs, and reviews management's performance and effectiveness. The Board's expectations of management are communicated to management directly and through committees of the Board.

The Board regularly receives reports on the operating results of the Company as well as reports on certain non-operational matters, including insurance, pensions, corporate governance, workplace health and safety, legal and treasury matters. The Board also oversees the enterprise risk management (ERM) process, which is designed to assist all areas of the business in managing appropriate levels of risk tolerance by bringing a systematic approach, a methodology and tools for evaluating, measuring and monitoring key risks. The results of the ERM program and other business planning processes are used to identify emerging risks to the Company, prioritize risk management activities and develop a risk-based internal audit plan.

Ethical business conduct

The Code reflects the Company's long-standing commitment to high standards of ethical conduct and business practices. The Code is reviewed annually to ensure it is current and reflects best practices in the area of ethical business conduct and includes a strong "tone from the top" message. All directors, officers and employees of the Company are required to comply with the Code and must acknowledge their commitment to abide by the Code on a periodic basis.

The Company encourages the reporting of violations and potential violations and has established an Integrity Action Line, a toll-free number that any director, officer or employee may use to report conduct which he or she feels violates the Code or otherwise constitutes fraudulent or unethical conduct. A fraud reporting protocol has also been implemented to ensure that fraud is reported to senior management in a timely manner. In addition, the Audit Committee has endorsed procedures for the anonymous receipt, retention and handling of complaints regarding accounting, internal control or auditing matters. These procedures are available at loblaw.ca.

Board committees

The following is a brief summary of some of the responsibilities of each committee of the Board.

Audit Committee

The Audit Committee is responsible for supporting the Board in overseeing the quality and integrity of the Company's financial reporting and internal controls over financial reporting, disclosure controls, internal audit function, and compliance with legal and regulatory requirements with respect to financial disclosure.

Governance, Employee Development, Nominating and Compensation Committee

The Governance Committee is responsible for developing and maintaining governance practices consistent with high standards of corporate governance. The Governance

Committee is also responsible for the identification of new director nominees for the Board and for the oversight of compensation of directors and executive officers. The Chair of the Governance Committee, who is an independent director, has also been appointed by the Board to serve as lead director.

Pension Committee

The Pension Committee is responsible for reviewing the performance and overseeing the administration of the Company's and its subsidiaries' pension plans and pension funds.

Environmental, Health and Safety Committee

The Environmental, Health and Safety Committee is responsible for reviewing and monitoring environmental affairs, food safety and health and safety policies, procedures, practices and compliance.

Board of Directors

GALEN G. WESTON, B.A., M.B.A.

Chairman and CEO, Loblaw Companies Limited; Chairman and CEO, George Weston Limited; Chairman and Trustee, Choice Properties Real Estate Investment Trust; Director, Wittington Investments, Limited.

PAUL M. BEESTON, C.M., B.A., F.C.A., F.C.P.A.¹

Corporate Director; Former President and Chief Executive Officer, Toronto Blue Jays Baseball Team; Former President and Chief Executive Officer, Major League Baseball; Director, President's Choice Bank, Gluskin Sheff & Associates Inc.; Former Chairman, Centre for Addiction and Mental Health.

SCOTT B. BONHAM, B.Sc., M.B.A.¹

Co-Founder of Intentional Capital LLC, a real estate asset management company, Former Co-Founder of GGV Capital, a venture capital firm; Former Vice President, Capital Group Companies; Director, Magna International Inc., The Bank of Nova Scotia; Board Member of the C100 Association, an association that connects Canadian entrepreneurs and companies with its Silicon Valley network, and the DenmarkBridge.

WARREN BRYANT, B.S., M.B.A.^{1,2,4}

Corporate Director; Former Chairman, President and Chief Executive Officer of Longs Drug Stores; former Executive of Kroger Co.; Director, Dollar General Corporation, Office Depot Inc. (formerly OfficeMax Incorporated); Member of the Executive Advisory Committee, Portland State University Food Industry Leadership Center; Former Director, George Weston Limited; Former Chairman of the Board of Directors and Former member of the Board Executive Committee, National Association of Chain Drug Stores ("NACDS"); Former member of the Board of Directors, California Governor's Council on Physical Fitness and Sports.

CHRISTIE J.B. CLARK, B. COMM., M.B.A., F.C.A., F.C.P.A.^{1*,3}

Corporate Director; Former Chief Executive Officer and Senior Partner, PricewaterhouseCoopers LLP; Trustee, Choice Properties Real Estate Investment Trust; Director, Air Canada; Hydro One Inc.; Hydro One Limited; Former Director, Brookfield Office Properties Inc., IGM Financial Inc.; Member, Canadian Olympic Committee.

M. MARIANNE HARRIS, B.Sc., M.B.A., J.D.¹

Corporate Director; Former Managing Director and President, Corporate and Investment Banking for Merrill Lynch Canada Inc., Former Head of Financial Institutions Group Americas, Merrill Lynch Pierce Fenner & Smith; Chair, Investment Industry Regulatory Organization of Canada (IIROC); Member, Investment Committee of the Princess Margaret Cancer Foundation; Dean's Advisory Council, Schulich School of Business; Advisory Council of the Hennick Centre for Business and Law.

CLAUDIA KOTCHKA, B.B.A., C.P.A.⁴

Corporate Director; Former Vice President, Design Innovation and Strategy, Procter & Gamble; Board Member, American Red Cross, Greater Miami and the Keys; Guest Lecturer, Stanford University and former Trustee, Cooper Hewitt Smithsonian Design Museum.

JOHN S. LACEY, B.A.^{3*}

Lead Director, Brookfield Business Partners L.P.; Consultant to the Board and to the Board of George Weston Limited; Former President and Chief Executive Officer, the Oshawa Group (now part of Sobeys Inc.); Director, TELUS Corporation; Former Chairman, Alderwoods Group, Inc.; Former Director, Ainsworth Lumber Co. Ltd., Canadian Imperial Bank of Commerce, George Weston Limited.

NANCY H.O. LOCKHART, O. ONT.^{2,4*}

Corporate Director; Former Chief Administrative Officer, Frum Development Group; Former Vice President, Shoppers Drug Mart Corporation; Former President, Canadian Club of Toronto; Director, Barrick Gold Corporation, Gluskin Sheff & Associates Inc., Atrium Mortgage Investment Corporation, Centre for Addiction and Mental Health Foundation, Loran Scholars Foundation, The Royal Conservatory of Music; Chair, Crow's Theatre Company; Member, Sotheby's Canada Advisory Board; Former Chair, Canadian Film Centre, Ontario Science Centre; Former Director, Canada Deposit Insurance Corporation.

THOMAS C. O'NEILL, B. COMM., F.C.A., F.C.P.A.^{2*}

Corporate Director; Chairman, The Bank of Nova Scotia; Retired Chairman, BCE Inc., PricewaterhouseCoopers Consulting; Former Chief Executive Officer and Chief Operating Officer, PricewaterhouseCoopers LLP; Chair, St. Michael's Hospital; Member, Advisory Board at Queen's University School of Business; Former Vice Chair, Board of Trustees, Queen's University; Former Director of Adecco S.A. and Nexen Inc.

BETH PRITCHARD, B.A., M.B.A.⁴

Principal and Strategic Advisor, Sunrise Beauty Studio, LLC; Former North American Advisor, M. H. Alshaya Co.; Former President and Chief Executive Officer and Vice Chairman of Dean & DeLuca, Inc.; Former President and Chief Executive Officer, Bath & Body Works; Former Chief Executive Officer, Victoria's Secret Beauty; Director, Cabela's Incorporated, The Vitamin Shoppe, Inc., Former Director, Borderfree, Inc., Shoppers Drug Mart Corporation, Zale Corporation.

SARAH RAISS, B.S., M.B.A.^{2,3}

Corporate Director; Former Executive, TransCanada Corporation; Director, Commercial Metals Company, Vermilion Energy Inc., Ritchie Bros. Auctioneers Incorporated; Former Chair, Alberta Electric System Operator Board of Directors; Former Director, Canadian Oil Sands Limited, Shoppers Drug Mart Corporation.

NOTES

¹ Audit Committee

² Governance, Employee Development, Nominating and Compensation Committee

³ Pension Committee

⁴ Environmental, Health and Safety Committee

* Chair of the Committee

Leadership

GALEN G. WESTON

Chairman and Chief Executive Officer

SARAH R. DAVIS

President

RICHARD DUFRESNE

Chief Financial Officer

GRANT FROESE

Chief Operating Officer

JOCYANNE BOURDEAU

President, Discount Division

ROBERT CHANT

Senior Vice President, Corporate Affairs and Communication

BARRY K. COLUMB

President, *President's Choice* Financial

GORDON A.M. CURRIE

Executive Vice President, Chief Legal Officer and Secretary

IAN FREEDMAN

President, *Joe Fresh*

JUDY A. MCCRIE

Executive Vice President, Culture

MIKE MOTZ

President, Shoppers Drug Mart

GARRY SENECAL

President, Market Division

MARK WILSON

Executive Vice President, Human Resources and Labour Relations

Shareholder and Corporate Information

NATIONAL HEAD OFFICE AND STORE SUPPORT CENTRE

LOBLAW COMPANIES LIMITED

1 PRESIDENT'S CHOICE CIRCLE, BRAMPTON, ONTARIO, CANADA L6Y 5S5

TEL: (905) 459-2500 | FAX: (905) 861-2206 | INTERNET: LOBLAW.CA

STOCK EXCHANGE LISTING AND SYMBOL

The Company's common shares and second preferred shares are listed on the Toronto Stock Exchange and trade under the symbols "L" and "L.PR.B", respectively.

COMMON SHARES

W. Galen Weston, directly and indirectly, including through his controlling interest in Weston, owns approximately 47 per cent of the Company's common shares.

At year-end 2016, there were 400,829,870 common shares issued and outstanding.

The average daily trading volume of the Company's common shares for 2016 was 609,842.

PREFERRED SHARES

At year-end 2016, there were 9,000,000 second preferred shares, series B, issued and outstanding and available for public trading.

The average 2016 trading volume of the Company's second preferred shares were: Series B: 4,567

TRADEMARKS

Loblaw Companies Limited and its subsidiaries own a number of trademarks. Several subsidiaries are licensees of additional trademarks. These trademarks are the exclusive property of Loblaw Companies Limited, its subsidiaries or the licensor and, where used in this report, are in italics.

COMMON DIVIDEND POLICY

The Company's dividend policy states: the declaration and payment of dividends and the amount thereof on the Company's common shares are at the discretion of the Board, which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time.

COMMON DIVIDEND DATES

The declaration and payment of quarterly dividends are made subject to approval by the Board of Directors. The anticipated record and payments dates for 2017 are:

RECORD DATE	PAYMENT DATE
March 15	April 1
June 15	July 1
September 15	October 1
December 15	December 30

PREFERRED SHARE, SERIES B, DIVIDEND DATES

The declaration and payment of quarterly dividends are made subject to approval by the Board of Directors. The anticipated payment dates for 2017 are:

RECORD DATE	PAYMENT DATE
March 15	March 31
June 15	June 30
September 15	September 30
December 15	December 31

NORMAL COURSE ISSUER BID

The Company has a Normal Course Issuer Bid on the Toronto Stock Exchange.

VALUE OF COMMON SHARES

For capital gains purposes, the valuation day (December 22, 1971) cost base for the Company is \$0.958 per common share.

The value on February 22, 1994 was \$7.67 per common share.

INVESTOR RELATIONS

Shareholders, security analysts and investment professionals should direct their requests to Investor Relations, at the Company's National Head Office or by e-mail at: investor@loblaw.ca

REGISTRAR AND TRANSFER AGENT

Computershare Investor Services Inc.
100 University Avenue
Toronto, Canada M5J 2Y1
Toll-free: 1-800-564-6253
(Canada and the U.S.)

Fax: (416) 263-9394
Toll-free fax: 1-888-453-0330
International direct dial: (514) 982-7555

To change your address, eliminate multiple mailings, or for other shareholder account inquiries, please contact Computershare Investor Services Inc.

Additional financial information has been filed electronically with various securities regulators in Canada through the System for Electronic Document Analysis and Retrieval (SEDAR) and with the Office of the Superintendent of Financial Institutions (OSFI) as the primary regulator for the Company's subsidiary, *President's Choice Bank*.

INDEPENDENT AUDITORS

KPMG LLP
Chartered Professional Accountants
Toronto, Canada

ANNUAL MEETING

The 2017 Annual Meeting of Shareholders of Loblaw Companies Limited will be held on Thursday, May 4, 2017 at 11:00 a.m. (EDT), at the Mattamy Athletic Centre, 50 Carlton Street, Toronto, Canada M5B 1J2.

**2016 Annual Report –
Financial Review**

OUR PURPOSE:

**Live
Life
Well**

**Loblaw
Companies
Limited**

2016 Annual Report – Financial Review

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Financial Highlights⁽¹⁾

As at or for the years ended December 31, 2016 and January 2, 2016
(millions of Canadian dollars except where otherwise indicated)

	2016 (52 weeks)	2015 ^{(6),(7)} (52 weeks)
Consolidated Results of Operations		
Revenue	\$ 46,385	\$ 45,394
Revenue growth	2.2%	6.5%
<i>Revenue growth excluding 53rd week in 2014</i>	2.2%	8.5%
Operating Income	\$ 2,092	\$ 1,601
Adjusted EBITDA ⁽²⁾	3,852	3,549
Adjusted EBITDA margin ⁽²⁾	8.3%	7.8%
Net interest expense and other financing charges	\$ 653	\$ 644
Adjusted net interest expense and other financing charges ⁽²⁾	535	548
Net earnings	990	589
Net earnings attributable to shareholders of the Company	983	598
Net earnings available to common shareholders of the Company	971	591
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	1,655	1,422
Retail debt to retail adjusted EBITDA ⁽¹⁾⁽²⁾	1.7x	2.0x
Adjusted return on equity ⁽¹⁾⁽²⁾	12.9%	11.1%
Adjusted return on capital ⁽¹⁾⁽²⁾	8.8%	7.6%
Consolidated Financial Position and Cash Flows		
Cash and cash equivalents, short term investments and security deposits	\$ 1,559	\$ 1,084
Cash flows from operating activities	3,519	3,079
Capital investments	1,224	1,241
Free cash flow ⁽²⁾	1,821	1,347
Consolidated Per Common Share (\$)		
Diluted net earnings	\$ 2.37	\$ 1.42
Adjusted diluted net earnings ⁽²⁾	\$ 4.05	\$ 3.42
Dividends		
Dividends declared per common share (\$)	\$ 1.03	\$ 0.995

Financial Highlights⁽¹⁾

As at or for the years ended December 31, 2016 and January 2, 2016
(millions of Canadian dollars except where otherwise indicated)

	2016 (52 weeks)	2015 (52 weeks)
Retail Results of Operations		
Sales	\$ 45,384	\$ 44,469
Operating Income	1,902	1,429
Adjusted gross profit ⁽²⁾	12,262	11,747
Adjusted gross profit % ⁽²⁾	27.0%	26.4%
Adjusted EBITDA ⁽²⁾	\$ 3,631	\$ 3,352
Adjusted EBITDA margin ⁽²⁾	8.0%	7.5%
Depreciation and amortization	\$ 1,512	\$ 1,567
Retail Operating Statistics		
Food retail same-store sales growth	1.1%	1.9%
Drug retail same-store sales growth	4.0%	4.3%
Drug retail same-store pharmacy sales growth	2.9%	3.7%
Drug retail same-store front store sales growth	5.0%	4.7%
Total retail square footage (in millions)	70.2	69.9
Number of corporate stores	565	591
Number of franchise stores	533	525
Number of Associate-owned drug stores	1,326	1,313
Financial Services Results of Operations⁽⁴⁾		
Revenue	\$ 911	\$ 849
Earnings before income taxes	124	106
Financial Services Operating Measures and Statistics⁽⁴⁾		
Average quarterly net credit card receivables	\$ 2,769	\$ 2,642
Credit card receivables	2,926	2,790
Allowance for credit card receivables	52	54
Annualized yield on average quarterly gross credit card receivables	13.5%	13.6%
Annualized credit loss rate on average quarterly gross credit card receivables	4.3%	4.3%
Choice Properties Results of Operations and Measures⁽⁴⁾		
Revenue	\$ 784	\$ 743
Net interest expense and other financing charges	900	756
Net loss	(223)	(155)
Adjusted funds from operations ⁽²⁾	330	313

Management's Discussion and Analysis

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The following Management's Discussion and Analysis ("MD&A") for Loblaw Companies Limited and its subsidiaries (collectively, the "Company" or "Loblaw") should be read in conjunction with the annual audited consolidated financial statements and the accompanying notes on page 70 to 124 of this Annual Report – Financial Review ("Annual Report").

The Company's annual audited consolidated financial statements and accompanying notes for the year ended December 31, 2016 have been prepared in accordance with International Financial Reporting Standards ("IFRS" or "GAAP") and include the accounts of the Company and other entities that the Company controls and are reported in Canadian dollars, except when otherwise noted.

Under GAAP, certain expenses and income must be recognized that are not necessarily reflective of the Company's underlying operating performance. Non-GAAP financial measures exclude the impact of certain adjusting items and are used internally when analyzing consolidated and segment underlying operating performance. These non-GAAP financial measures are also helpful in assessing underlying operating performance on a consistent basis. See Section 17, "Non-GAAP Financial Measures", of this MD&A for more information on the Company's non-GAAP financial measures.

The information in this MD&A is current to February 22, 2017, unless otherwise noted. A glossary of terms used throughout this Annual Report can be found on page 127.

Unless otherwise indicated, all comparisons of results for the fourth quarter of 2016 (12 weeks ended December 31, 2016) are against results for the fourth quarter of 2015 (12 weeks ended January 2, 2016) and all comparisons of results for the full year of 2016 (52 weeks ended December 31, 2016) are against the results for the full year 2015 (52 weeks ended January 2, 2016).

1. Forward-Looking Statements

This Annual Report, including this MD&A, for the Company contains forward-looking statements about the Company's objectives, plans, goals, aspirations, strategies, financial condition, results of operations, cash flows, performance, prospects, opportunities and legal and regulatory matters. Specific forward-looking statements in this Annual Report include, but are not limited to, statements with respect to the Company's anticipated future results, events and plans, synergies and other benefits associated with the acquisition of Shoppers Drug Mart Corporation ("Shoppers Drug Mart"), anticipated insurance recoveries, future liquidity, planned capital investments, and the status and impact of information technology ("IT") systems implementation. These specific forward-looking statements are contained throughout this Annual Report including, without limitation, Section 7 "Liquidity and Capital Resources" and Section 16 "Outlook" of this MD&A. Forward-looking statements are typically identified by words such as "expect", "anticipate", "believe", "foresee", "could", "estimate", "goal", "intend", "plan", "seek", "strive", "will", "may" and "should" and similar expressions, as they relate to the Company and its management.

Forward-looking statements reflect the Company's current estimates, beliefs and assumptions, which are based on management's perception of historical trends, current conditions and expected future developments, as well as other factors it believes are appropriate in the circumstances. The Company's expectation of operating and financial performance in 2017 is based on certain assumptions including assumptions about anticipated cost savings, operating efficiencies and continued growth from current initiatives. The Company's estimates, beliefs and assumptions are inherently subject to significant business, economic, competitive and other uncertainties and contingencies regarding future events, and as such, are subject to change. The Company can give no assurance that such estimates, beliefs and assumptions will prove to be correct.

Numerous risks and uncertainties could cause the Company's actual results to differ materially from those expressed, implied or projected in the forward-looking statements, including those described in Section 12 "Enterprise Risks and Risk Management" of this MD&A and the Company's 2016 Annual Information Form ("AIF") (for the year ended December 31, 2016). Such risks and uncertainties include:

- changes to the regulation of generic prescription drug prices, the reduction of reimbursements under public drug benefit plans and the elimination or reduction of professional allowances paid by drug manufacturers;
- failure to effectively manage the Company's loyalty programs;
- the inability of the Company's IT infrastructure to support the requirements of the Company's business, or the occurrence of any internal or external security breaches, denial of service attacks, viruses, worms and other known or unknown cybersecurity or data breaches;
- failure to realize benefits from investments in the Company's new IT systems;
- failure to effectively respond to consumer trends or heightened competition, whether from current competitors or new entrants to the marketplace;
- public health events including those related to food and drug safety;
- changes to any of the laws, rules, regulations or policies applicable to the Company's business;
- failure to merchandise effectively, to execute the Company's e-commerce initiative or to adapt its business model to the shifts in the retail landscape caused by digital advances;

- failure to realize the anticipated benefits, including revenue growth, anticipated cost savings or operating efficiencies, associated with the Company's investment in major initiatives that support its strategic priorities;
- changes in economic conditions, including economic recession or changes in the rate of inflation or deflation, employment rates and household debt, interest rates, currency exchange rates or derivative and commodity prices;
- failure to achieve desired results in labour negotiations, including the terms of future collective bargaining agreements;
- adverse outcomes of legal and regulatory proceedings and related matters;
- reliance on the performance and retention of third party service providers, including those associated with the Company's supply chain and apparel business, including issues with vendors in both advanced and developing markets; and
- the inability of the Company to manage inventory to minimize the impact of obsolete or excess inventory and to control shrink.

This is not an exhaustive list of the factors that may affect the Company's forward-looking statements. Other risks and uncertainties not presently known to the Company or that the Company presently believes are not material could also cause actual results or events to differ materially from those expressed in its forward-looking statements. Additional risks and uncertainties are discussed in the Company's materials filed with the Canadian securities regulatory authorities ("securities regulators") from time to time, including, without limitation, the section entitled "Risks" in the Company's 2016 AIF (for the year ended December 31, 2016). Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect the Company's expectations only as of the date of this MD&A. Except as required by law, the Company does not undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

2. Overview

Loblaw Companies Limited has three operating segments: Retail, Financial Services and Choice Properties Real Estate Investment Trust ("Choice Properties"). The Retail segment consists primarily of corporate and franchise-owned retail food and Associate-owned drug stores, and includes in-store pharmacies and other health and beauty products, gas bars and apparel and other general merchandise. The Company's Financial Services segment provides credit card services, loyalty programs, insurance brokerage services, personal banking services, gift cards and telecommunication services. The Choice Properties segment owns, manages and develops retail and commercial properties across Canada. The Company holds an 83% effective interest in Choice Properties.

3. Strategic Framework

The Company's strategic framework is anchored by its purpose of "Live Life Well" and its commitment to produce industry leading financial results. At the core of this framework is our focus on the customer - by providing the best in food experience, the best in health and beauty, operational excellence and growth.

Achieving a "best in food" experience is driven by the desire to lead in fresh selection, drive sustainable and competitive pricing and provide customized assortments across our banners. Achieving "best in health and beauty" is driven by putting our pharmacy customers first, our desire to provide high quality health and wellness products and services, a diverse and differentiated beauty offering and convenient locations and hours of operation to meet individuals' wellness needs.

The Company's operational excellence goals include driving efficiencies throughout our businesses. This includes product innovation, leveraging control brands across businesses and delivering continued growth in President's Choice Financial Services and Choice Properties segments.

4. Key Financial Performance Indicators

The Company has identified key financial performance indicators to measure the progress of short and long term objectives. Certain key financial performance indicators are set out below:

As at or for the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 ^{(6),(7)} (52 weeks)
Consolidated:		
Revenue growth	2.2%	6.5%
Revenue growth excluding 53rd week in 2014	2.2%	8.5%
Operating Income	\$ 2,092	\$ 1,601
Adjusted EBITDA ⁽²⁾	3,852	3,549
Adjusted EBITDA margin ⁽²⁾	8.3%	7.8%
Net earnings	\$ 990	\$ 589
Net earnings attributable to shareholders of the Company	983	598
Net earnings available to common shareholders of the Company	971	591
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	1,655	1,422
Diluted net earnings per common share (\$)	\$ 2.37	\$ 1.42
Adjusted diluted net earnings per common share ⁽²⁾ (\$)	\$ 4.05	\$ 3.42
Cash and cash equivalents, short term investments and security deposits	\$ 1,559	\$ 1,084
Cash flows from operating activities	3,519	3,079
Free cash flow ⁽²⁾	1,821	1,347
Retail debt to retail adjusted EBITDA ⁽¹⁾⁽²⁾	1.7x	2.0x
Adjusted return on equity ⁽¹⁾⁽²⁾	12.9%	11.1%
Adjusted return on capital ⁽¹⁾⁽²⁾	8.8%	7.6%
Retail Segment:		
Food retail same-store sales growth	1.1%	1.9%
Drug retail same-store sales growth	4.0%	4.3%
Operating Income	\$ 1,902	\$ 1,429
Adjusted gross profit ⁽²⁾	12,262	11,747
Adjusted gross profit % ⁽²⁾	27.0%	26.4%
Adjusted EBITDA ⁽²⁾	\$ 3,631	\$ 3,352
Adjusted EBITDA margin ⁽²⁾	8.0%	7.5%
Financial Services Segment⁽⁴⁾:		
Earnings before income taxes	\$ 124	\$ 106
Annualized yield on average quarterly gross credit card receivables	13.5%	13.6%
Annualized credit loss rate on average quarterly gross credit card receivables	4.3%	4.3%
Choice Properties Segment⁽⁴⁾:		
Net loss	\$ (223)	\$ (155)
Adjusted funds from operations ⁽²⁾	330	313

5. Overall Financial Performance

5.1 Consolidated Results of Operations

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 ⁽⁶⁾ (52 weeks)	\$ Change	% Change
Revenue	\$ 46,385	\$ 45,394	\$ 991	2.2 %
Operating Income	2,092	1,601	491	30.7 %
Adjusted EBITDA ⁽²⁾	3,852	3,549	303	8.5 %
Adjusted EBITDA margin ⁽²⁾	8.3%	7.8%		
Depreciation and amortization	\$ 1,543	\$ 1,592	\$ (49)	(3.1)%
Net interest expense and other financing charges	653	644	9	1.4 %
Adjusted net interest expense and other financing charges ⁽²⁾	535	548	(13)	(2.4)%
Adjusted income taxes ⁽²⁾	635	525	110	21.0 %
Adjusted income tax rate ⁽²⁾	27.5%	27.0%		
Net earnings attributable to shareholders of the Company	\$ 983	\$ 598	\$ 385	64.4 %
Net earnings available to common shareholders of the Company⁽ⁱ⁾	971	591	380	64.3 %
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	1,655	1,422	233	16.4 %
Diluted net earnings per common share (\$)	\$ 2.37	\$ 1.42	\$ 0.95	66.9 %
Adjusted diluted net earnings per common share ⁽²⁾ (\$)	4.05	3.42	0.63	18.4 %
Diluted weighted average common shares outstanding (millions)	409.1	415.2		

(i) Net earnings available to common shareholders of the Company are net earnings attributable to shareholders of the Company net of dividends declared on the Company's Second Preferred Shares, Series B.

Net Earnings Available to Common Shareholders of the Company and Diluted Net Earnings Per Common Share Net earnings available to common shareholders of the Company were \$971 million (\$2.37 per common share) in 2016, an increase of \$380 million (\$0.95 per common share) compared to 2015. The increase in net earnings available to common shareholders of the Company was driven by improvements in underlying operating performance of \$233 million and the net favourable impact of certain adjusting items totaling \$147 million as described below:

- improvements in underlying operating performance of \$233 million (\$0.57 per common share), primarily due to the following:
 - ▣ the Retail segment, which (excluding the impact of the consolidation of franchises) included higher sales with stable gross margins and lower selling, general and administrative expenses ("SG&A") and the positive contribution from incremental net synergies;
 - ▣ the Financial Services segment, primarily driven by the growth in the credit card portfolio;
 - ▣ the favourable impact of a decrease in depreciation and amortization, primarily due to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016; and
 - ▣ the favourable impact of a decrease in adjusted net interest expense and other financing charges⁽²⁾ due to debt repayments; partially offset by
 - ▣ the impact of an increase in the adjusted income tax rate⁽²⁾ primarily due to an increase in the Alberta statutory corporate income tax rate.

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- the net favourable year-over-year impact of certain adjusting items totaling \$147 million (\$0.32 per common share) including:
 - the impairment of Drug retail ancillary assets held for sale of \$85 million (\$0.21 per common share) in the prior year;
 - the impact of a decrease in restructuring and other related costs of \$83 million (\$0.20 per common share);
 - the impact of statutory corporate income tax rate changes of \$69 million (\$0.16 per common share); and
 - the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements of \$40 million (\$0.10 per common share) incurred in the prior year; partially offset by
 - an unfavourable impact of asset impairments, net of recoveries, of \$87 million (\$0.22 per common share); and
 - an increase due to the change in the fair value adjustment to the Trust Unit Liability of \$37 million (\$0.09 per common share).
- Diluted net earnings per common share were also impacted by the favourable impact of the repurchase of common shares for cancellation (\$0.06 per common share).

Adjusted net earnings available to common shareholders of the Company⁽²⁾ were \$1,655 million (\$4.05 per common share), an increase of \$233 million (\$0.63 per common share) compared to 2015, due to the improvements in underlying operating performance and the favourable impact of the repurchase of common shares for cancellation, as described above.

Revenue

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Retail	\$ 45,384	\$ 44,469	\$ 915	2.1%
Financial Services	911	849	62	7.3%
Choice Properties	784	743	41	5.5%
Consolidation and Eliminations	(694)	(667)	(27)	
Revenue	\$ 46,385	\$ 45,394	\$ 991	2.2%

Revenue was \$46,385 million in 2016, an increase of \$991 million compared to 2015, primarily driven by an increase in Retail segment sales of \$915 million. Excluding the consolidation of franchises, Retail segment sales increased by \$608 million primarily due to positive same-store sales growth. Food retail same-store sales growth was 1.1% (2015 – 1.9%) and excluding gas bar was 1.5% (2015 – 3.5%⁽⁵⁾). Drug retail same-store sales growth was 4.0% (2015 – 4.3%). The impact of an extra selling day on Food and Drug retail same-store sales growth, due to the timing of New Year's day, was nominal.

Operating Income Operating income was \$2,092 million, an increase of \$491 million compared to 2015. The increase in operating income was driven by improvements in underlying operating performance of \$351 million and the net favourable impact of certain adjusting items totaling \$140 million as described below:

- improvements in underlying operating performance of \$351 million, primarily due to the following:
 - the Retail segment, including higher sales with stable gross margins, lower SG&A, the positive contribution from incremental net synergies and the favourable impact from the consolidation of franchises;
 - the Financial Services segment, primarily driven by the growth in the credit card portfolio; and
 - the favourable impact of a decrease in depreciation and amortization primarily due to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016.
- the net favourable year-over-year impact of certain adjusting items totaling \$140 million including:
 - the impairment of Drug retail ancillary assets held for sale of \$116 million in the prior year;
 - the impact of a decrease in restructuring and other related costs of \$108 million; and
 - the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements of \$55 million incurred in the prior year; partially offset by
 - an unfavourable impact of asset impairments, net of recoveries, of \$122 million.

Adjusted EBITDA⁽²⁾

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Retail	\$ 3,631	\$ 3,352	\$ 279	8.3%
Financial Services	188	173	15	8.7%
Choice Properties	678	602	76	12.6%
Consolidation and Eliminations	(645)	(578)	(67)	
Adjusted EBITDA ⁽²⁾	\$ 3,852	\$ 3,549	\$ 303	8.5%

Adjusted EBITDA⁽²⁾ was \$3,852 million in 2016, an increase of \$303 million compared to 2015. Excluding the impact of the consolidation of franchises, adjusted EBITDA⁽²⁾ increased by \$271 million. The increase was primarily driven by Retail segment performance including higher sales with stable gross margins, lower SG&A and the positive impact of incremental net synergies.

Depreciation and Amortization Depreciation and amortization was \$1,543 million in 2016, a decrease of \$49 million compared to 2015 primarily attributable to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016 and lower depreciation of older supply chain assets, partially offset by an increase in depreciation from the consolidation of franchises. Included in depreciation and amortization was the impact of the amortization of intangible assets related to the acquisition of Shoppers Drug Mart of \$535 million (2015 – \$536 million).

Net Interest Expense and Other Financing Charges

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Net interest expense and other financing charges	\$ 653	\$ 644	\$ 9	1.4 %
Add (deduct) impact of the following:				
Fair value adjustment to the Trust Unit Liability	(118)	(81)	(37)	45.7 %
Accelerated amortization of deferred financing costs	—	(15)	15	(100.0)%
Adjusted net interest expense and other financing charges ⁽²⁾	\$ 535	\$ 548	\$ (13)	(2.4)%

Net interest expense and other financing charges were \$653 million in 2016, an increase of \$9 million compared to 2015. The increase in net interest and other financing charges was primarily due to the year-over-year impact of an increase in certain adjusting items totaling \$22 million, itemized in the table above, partially offset by a decrease in adjusted net interest expense and other financing charges⁽²⁾ of \$13 million driven by:

- a decrease in interest expense in the Retail segment due to the repayment of Medium Term Notes (“MTNs”) in 2016 and repayment of capital securities at par in the third quarter of 2015; and
- a decrease in interest expense in the Financial Services segment due to the *Eagle Credit Card Trust*[®] (“Eagle”) debt repayment; partially offset by
- an increase in interest expense in the Choice Properties segment due to the issuance of senior unsecured debentures.

Income Taxes

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 ⁽⁶⁾ (52 weeks)	\$ Change	% Change
Income taxes	\$ 449	\$ 368	\$ 81	22.0 %
Add (deduct) impact of the following:				
Tax impact of items included in adjusted earnings before taxes	189	229	(40)	
Statutory corporate income tax rate change	(3)	(72)	69	
Adjusted income taxes ⁽²⁾	\$ 635	\$ 525	\$ 110	21.0 %
Effective tax rate	31.2%	38.5%		
Adjusted income tax rate ⁽²⁾	27.5%	27.0%		

The effective tax rate in 2016 was 31.2% compared to 38.5% in 2015. The decrease in the effective tax rate was primarily attributable to:

- a decrease in deferred tax expense resulting from a prior year charge related to the increase in the Alberta statutory corporate income tax rate, net of an increase in deferred tax expense due to the increase in the New Brunswick statutory corporate income tax rate in 2016, as described below; partially offset by
- an increase in current tax as a result of a prorated increase in the Alberta statutory corporate income tax rate enacted in 2015 and fully implemented in 2016.

The adjusted income tax rate⁽²⁾ in 2016 was 27.5% compared to 27.0% in 2015. The increase in the adjusted income tax rate⁽²⁾ was primarily attributable to:

- an increase in certain other non-deductible items; and
- an increase in current tax as a result of a prorated increase in the Alberta statutory corporate income tax rate enacted in 2015 and fully implemented in 2016, as described above.

In the first quarter of 2016, the Government of New Brunswick announced a 2% increase in the provincial statutory corporate income tax rate from 12% to 14%. The Company recorded a charge of \$3 million in 2016 related to the re-measurement of its deferred tax liabilities. In the second quarter of 2015, the government of Alberta announced an increase to the provincial corporate income tax rate from 10% to 12% and as a result, the Company recorded a charge of \$72 million related to the remeasurement of deferred tax liabilities.

The Company has been reassessed by the Canada Revenue Agency ("CRA") and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron Bank Limited ("Glenhuron"), a wholly owned Barbadian subsidiary, should be treated, and taxed, as income in Canada. The reassessments, which were received in 2015 and 2016, are for the 2000 to 2011 taxation years and total \$351 million including interest and penalties as at the time of reassessment. The Company believes it is likely that the CRA will issue reassessments for the 2012 and 2013 taxation years on the same or similar basis. The Company has filed a Notice of Appeal with the Tax Court of Canada for the 2000 to 2010 taxation years and a Notice of Objection for the 2011 taxation year. No amount for any reassessments has been provided for in the Company's consolidated financial statements. If the CRA were to ultimately prevail with respect to the reassessments, the outcome could have a material adverse effect on the Company's reputation, operations or financial condition or performance.

5.2 Selected Financial Information

The selected information presented below has been derived from and should be read in conjunction with the annual consolidated financial statements of the Company dated December 31, 2016, January 2, 2016 and January 3, 2015. The analysis of the data contained in the table focuses on the trends and significant events or items affecting the financial condition and results of the Company's operations over the most recent three years.

For the years ended December 31, 2016 and January 2, 2016 and January 3, 2015 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 ⁽⁶⁾ (52 weeks)	2014 ⁽⁷⁾ (53 weeks)
Revenue	\$ 46,385	\$ 45,394	\$ 42,611
<i>Revenue excluding 53rd week in 2014</i>	46,385	45,394	41,822
Operating Income	\$ 2,092	\$ 1,601	\$ 662
<i>Operating Income excluding 53rd week in 2014</i>	2,092	1,601	591
Adjusted EBITDA ⁽²⁾	3,852	3,549	3,227
<i>Adjusted EBITDA⁽²⁾ excluding 53rd week in 2014</i>	3,852	3,549	3,156
Adjusted EBITDA margin ⁽²⁾	8.3%	7.8%	7.6%
Depreciation and amortization	\$ 1,543	\$ 1,592	\$ 1,472
Adjusted net interest expense and other financing charges ⁽²⁾	535	548	529
Adjusted income tax rate ⁽²⁾	27.5%	27.0%	25.9%
Net earnings	\$ 990	\$ 589	\$ 53
Net earnings attributable to the shareholders of the Company	983	598	53
Net earnings available to common shareholders of the Company	971	591	53
<i>Net earnings available to common shareholders of the Company excluding 53rd week in 2014</i>	971	591	1
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	1,655	1,422	1,217
<i>Adjusted net earnings available to common shareholders of the Company⁽²⁾ excluding 53rd week in 2014</i>	1,655	1,422	1,165
Basic net earnings per common share (\$)	\$ 2.40	\$ 1.44	\$ 0.14
<i>Basic net earnings per common share excluding 53rd week in 2014 (\$)</i>	2.40	1.44	—
Diluted net earnings per common share (\$)	2.37	1.42	0.14
<i>Diluted net earnings per common share excluding 53rd week in 2014 (\$)</i>	2.37	1.42	—
Adjusted diluted net earnings per common share ⁽²⁾ (\$)	4.05	3.42	3.17
<i>Adjusted diluted net earnings per common share⁽²⁾ excluding 53rd week in 2014 (\$)</i>	4.05	3.42	3.03
Diluted weighted average common shares (in millions)	409.1	415.2	384.4
Dividends declared per common share (\$)	\$ 1.03	\$ 0.995	\$ 0.975
Dividends declared per Second Preferred Share, Series A (\$) ⁽ⁱ⁾	—	0.74	1.49
Dividends declared per Second Preferred Share, Series B (\$)	1.325	0.74	—

(i) Second Preferred Share Series A were redeemed in the third quarter of 2015.

Revenue Revenue was \$46,385 million in 2016, an increase of \$991 million compared to 2015. Food retail same-store sales growth was 1.1% (2015 – 1.9%) and excluding gas bar was 1.5% (2015 – 3.5%⁽⁵⁾). Drug retail same-store sales growth was 4.0% (2015 – 4.3%). The impact of an extra selling day on Food and Drug retail same-store sales growth, due to the timing of New Year's day, was nominal.

Revenue was \$45,394 million in 2015, an increase of \$3,572 million compared to 2014, excluding the impact of 53rd week in 2014. The increase was primarily due to the contribution of Shoppers Drug Mart in the first quarter of 2015 which was not in the comparative 2014 results. Food retail same-store sales growth was 1.9% (2014 – 2.0%) and excluding gas bar was 3.5%⁽⁵⁾ (2014 – 2.0%⁽⁵⁾). Drug retail same-store sales growth was 4.3% (2014 – 2.6%).

The Company's Retail segment sales have continued to grow despite the pressure of an intensely competitive retail market and an uncertain economic and regulatory environment over the last three years. Through 2014 and 2015, the Company was operating in an inflationary environment for food prices. In 2016 this food price inflation trend reversed with inflation declining each quarter and becoming deflationary in the fourth quarter. Retail segment sales were also impacted by the consolidation of franchisees and the Company's store closure plan announced in 2015 and completed in 2016.

The Company's Financial Services segment sales have continued to grow mainly driven by growth in the credit card portfolio.

Diluted net earnings per common share Diluted net earnings per common share increased over the past three years and were impacted by certain adjusting items set out in Section 17 "Non-GAAP Financial Measures" and the improvements in the underlying operating performance of the Company. The increases in diluted net earnings per common share were primarily due to:

- the contribution from Shoppers Drug Mart from the date of acquisition in 2014;
- the 53rd week in the fourth quarter of 2014;
- improvements in underlying operating performance of the Retail segment, including positive same-store sales growth in both Food retail and Drug retail in 2016 and 2015;
- positive contribution from net synergies since the acquisition of Shoppers Drug Mart in the second quarter of 2014;
- improvements in the performance of the Financial Services segment;
- the favourable impact of the repurchase of common shares for cancellation; and
- the net favourable year-over-year impact of certain adjusting items, including:
 - ▣ the recognition of the fair value increment on the acquired Shoppers Drug Mart inventory sold;
 - ▣ a charge related to inventory measurement associated with the conversion of the Company's grocery stores to the new IT systems;
 - ▣ Shoppers Drug Mart acquisition-related costs;
 - ▣ restructuring and other related costs;
 - ▣ the impairment on Drug retail ancillary assets held for sale; and
 - ▣ the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements; partially offset by
 - ▣ amortization of intangible assets acquired with Shoppers Drug Mart;
 - ▣ asset impairments, net of recoveries; and
 - ▣ the change in the fair value adjustment to the Trust Unit Liability.

Adjusted diluted net earnings per common share⁽²⁾ Adjusted diluted net earnings per common share⁽²⁾ for the last three years increased primarily due to the following:

- the contribution from Shoppers Drug Mart from the date of acquisition in 2014;
- the 53rd week in the fourth quarter of 2014;
- improvements in underlying operating performance of the Retail segment, including positive same-store sales growth in both Food retail and Drug retail in 2016 and 2015;
- positive contribution from net synergies since the acquisitions of Shoppers Drug Mart in the second quarter of 2014;
- improvements in the performance of the Financial Services segment; and
- the favourable impact of the repurchase of common shares for cancellation.

Total Assets and Long Term Financial Liabilities

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016 ⁽⁶⁾	As at January 3, 2015 ⁽⁶⁾
Total Assets	\$ 34,436	\$ 34,357	\$ 34,177
Total Long Term Debt	\$ 10,870	\$ 11,011	\$ 11,462
Capital Securities	—	—	225
Trust Unit Liability	959	821	722
Long term financial liabilities	\$ 11,829	\$ 11,832	\$ 12,409

In 2016, total assets of \$34,436 million increased marginally compared to 2015. Long term financial liabilities of \$11,829 million were relatively flat compared to 2015. The Company's square footage has increased 0.4% with new store openings largely offset by the Company's store closure plan.

In 2015, total assets of \$34,357 million increased by 0.5% and long term financial liabilities of \$11,832 million decreased by 4.6% compared to 2014. Long term financial liabilities decreased compared to 2014 primarily due to net repayments on the \$3,500 million unsecured term loan facility ("Acquisition Term Loan") and the repayment of capital securities partially offset by the issuance of debt by Choice Properties.

The Trust Unit Liability is recognized at fair value on the consolidated balance sheets and will change due to changes in the fair value of the Choice Properties' Trust Units ("Units").

6. Reportable Operating Segments Results of Operations

The Company has three reportable operating segments with all material operations carried out in Canada:

- The Retail segment consists primarily of corporate and franchise-owned retail food and Associate-owned drug stores, and includes in-store pharmacies and other health and beauty products, gas bars and apparel and other general merchandise. This segment is comprised of several operating segments that are aggregated primarily due to similarities in the nature of products and services offered for sale in the retail operations and the customer base;
- The Financial Services segment provides credit card services, loyalty programs, insurance brokerage services, personal banking services provided by a major Canadian chartered bank, deposit taking services and telecommunication services; and
- The Choice Properties segment owns, manages and develops retail and commercial properties across Canada. The Choice Properties segment information presented below reflects the accounting policies of Choice Properties, which may differ from those of the consolidated Company. Differences in policies are eliminated in Consolidation and Eliminations.

6.1 Retail Segment

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Sales	\$ 45,384	\$ 44,469	\$ 915	2.1 %
Operating Income	1,902	1,429	473	33.1 %
Adjusted gross profit ⁽²⁾	12,262	11,747	515	4.4 %
Adjusted gross profit % ⁽²⁾	27.0%	26.4%		
Adjusted EBITDA ⁽²⁾	\$ 3,631	\$ 3,352	\$ 279	8.3 %
Adjusted EBITDA margin ⁽²⁾	8.0%	7.5%		
Depreciation and amortization	\$ 1,512	\$ 1,567	\$ (55)	(3.5)%

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)		2015 (52 weeks)	
	Sales	Same-store sales	Sales	Same-store sales
Food retail	\$ 33,175	1.1%	\$ 32,672	1.9%
Drug retail	12,209	4.0%	11,797	4.3%
Pharmacy	5,730	2.9%	5,545	3.7%
Front Store	6,479	5.0%	6,252	4.7%

Sales, operating income, adjusted gross profit⁽²⁾, adjusted gross profit percentage⁽²⁾, adjusted EBITDA⁽²⁾ and adjusted EBITDA margin⁽²⁾ included the impacts of the consolidation of franchises, as set out in "Other Retail Business Matters".

Sales Retail segment sales were \$45,384 million, an increase of \$915 million compared to 2015. Excluding the consolidation of franchises, Retail segment sales increased by \$608 million primarily driven by the following factors:

- Food retail same-store sales growth was 1.5% (2015 – 3.5%⁽⁵⁾) for 2016, after excluding gas bar (0.4%). This same-store sales growth includes the impact of retail promotional investments. Including gas bar, Food retail same-store sales growth was 1.1% (2015 – 1.9%). The impact of an extra selling day on Food and Drug retail same-store sales growth, due to the timing of New Year's day, was nominal.
 - The Company's Food retail average annual internal food price index declined and was slightly lower than (2015 – moderately higher than) the average annual national food price inflation of 1.0% (2015 – 4.1%), as measured by The Consumer Price Index for Food Purchased from Stores ("CPI"). CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in the Company's stores;
 - Sales growth in food was modest;
 - Sales growth in pharmacy was flat; and
 - Sales growth in gas bar was flat.
- Drug retail same-store sales growth was 4.0% (2015 – 4.3%).
 - Same-store pharmacy sales growth was 2.9% (2015 – 3.7%);
 - the number of prescriptions dispensed increased by 3.8% (2015 – 2.1%). On a same-store basis, the number of prescriptions dispensed increased by 3.5% (2015 – 4.3%) and year-over-year, the average prescription value decreased by 0.5% (2015 – decreased by 0.2%).
 - Same-store front store sales growth was 5.0% (2015 – 4.7%), with growth in all front store categories.
- 32 food and drug stores were opened and 37 food and drug stores were closed in the 12 months ended December 31, 2016, resulting in an increase in Retail net square footage of 0.3 million square feet, or 0.4%. Store closures were driven by the Company's store closure plan that was announced in 2015 and completed in 2016.

Operating Income Operating Income was \$1,902 million, an increase of \$473 million compared to 2015. The increase in operating income was driven by improvements in underlying operating performance of \$333 million and the net favourable impact of certain adjusting items totaling \$140 million as described below:

- the improvements in underlying operating performance of \$333 million were driven by higher sales with stable gross margins, lower SG&A, lower depreciation and amortization, the positive contribution from incremental net synergies and the favourable impact from the consolidation of franchises; and
- the net favourable year-over-year impact of certain adjusting items totaling \$140 million including:
 - the impairment of Drug retail ancillary assets held for sale of \$116 million in the prior year;
 - the favourable impact of a decrease in restructuring and other related costs of \$108 million; and
 - the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements of \$55 million incurred in the prior year; partially offset by
 - an unfavourable impact of asset impairments, net of recoveries, of \$122 million.

Adjusted Gross Profit⁽²⁾ Adjusted gross profit⁽²⁾ was \$12,262 million compared to \$11,747 million, an increase of \$515 million compared to 2015. Adjusted gross profit percentage⁽²⁾ was 27.0% compared to 26.4% in 2015. Excluding the consolidation of franchises, the adjusted gross profit percentage⁽²⁾ was 26.4%, an increase of 10 basis points compared to 2015, primarily driven by the achievement of operational synergies and improvements in shrink, partially offset by lower Food retail margins due to promotional investments.

Adjusted EBITDA⁽²⁾ Adjusted EBITDA⁽²⁾ was \$3,631 million, compared to \$3,352 million in 2015, an increase of \$279 million, driven by the increase in adjusted gross profit⁽²⁾ described above, partially offset by an increase in SG&A of \$236 million. SG&A as a percentage of sales was 19.0%, an increase of 10 basis points compared to 2015. Excluding the consolidation of franchises, SG&A decreased \$35 million and as a percentage of sales, was 18.4%, an improvement of 30 basis points compared to 2015, driven by the following factors:

- lower store support costs;
- the positive impact of the Company's store closure plan announced in 2015 and completed in 2016; and
- favourable year-over-year foreign exchange impacts; partially offset by
- higher retail store costs as efficiencies achieved in retail stores were more than offset by an increase in financial support to franchises.

Depreciation and Amortization Depreciation and amortization was \$1,512 million, compared to \$1,567 million in 2015, a decrease of \$55 million primarily attributable to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016 and lower depreciation of older supply chain assets, partially offset by an increase in depreciation from the consolidation of franchises. Included in depreciation and amortization in 2016 was the impact of the amortization of intangible assets related to the acquisition of Shoppers Drug Mart of \$535 million (2015 – \$536 million).

Other Retail Business Matters

Acquisition of QHR Corporation In 2016, the Company, through its wholly-owned subsidiary Shoppers Drug Mart, completed the acquisition of all of the issued and outstanding common shares of QHR Corporation (“QHR”), a publicly traded healthcare technology company. The shares of QHR were acquired for cash consideration of approximately \$167 million. The preliminary purchase price allocation, which has not yet been finalized, is as follows:

(millions of Canadian dollars)

Net Assets Acquired:	
Cash and cash equivalents	\$ 14
Accounts receivable and Prepaid expenses	2
Fixed assets	2
Intangible assets	72
Goodwill	99
Trade payables and other liabilities	(3)
Deferred income tax liabilities	(14)
Other liabilities	(5)
Total Net Assets Acquired	\$ 167

Goodwill is attributable to synergies expected from integrating QHR into the Company's existing business. The goodwill is not deductible for tax purposes.

Impairment of Ancillary Healthcare Business In the fourth quarter, a Shoppers Drug Mart ancillary healthcare business was triggered for impairment testing due to impacts of Ontario healthcare reform implemented in the long term care industry. The Company recorded a charge of \$88 million related to the impairment of fixed assets of \$15 million and a customer relationship intangible asset of \$73 million.

Consolidation of Franchises The Company has more than 500 franchise food retail stores in its network. As of the end of the fourth quarter of 2016, 200 of these stores were consolidated for accounting purposes under a new, simplified franchise agreement (“Franchise Agreement”) implemented in 2015.

The Company will convert franchises to the Franchise Agreement as existing agreements expire, at the end of which all franchises will be consolidated. The following table presents the number of franchises consolidated in the fourth quarter of 2016 and year-to-date, and the total impact of the consolidation of franchises included in the consolidated results of the Company:

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars unless where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	2016 (52 weeks)	2015 (52 weeks)
Number of Consolidated Franchise stores, beginning of period	165	43	85	—
Add: Net number of Consolidated Franchise stores in the period	35	42	115	85
Number of Consolidated Franchise stores, end of period	200	85	200	85
Sales	\$ 99	\$ 28	\$ 363	\$ 56
Adjusted gross profit ⁽²⁾	107	32	361	58
Adjusted EBITDA ⁽²⁾	27	(4)	20	(12)
Depreciation and amortization	6	3	21	5
Operating Income	21	(7)	(1)	(17)
Net earnings (loss) attributable to Non-Controlling Interests	28	(4)	7	(9)

Operating Income included in the table above does not significantly impact net earnings available to common shareholders of the Company as this amount is largely attributable to Non-Controlling Interests.

The Company expects that the estimated impact in 2017 of new and current consolidated franchises will be revenue of approximately \$680 million, adjusted EBITDA⁽²⁾ of approximately \$55 million, depreciation and amortization of approximately \$45 million and net earnings attributable to Non-Controlling Interests of approximately \$10 million.

Retail Locations in Fort McMurray In the second quarter of 2016, 10 retail locations in Fort McMurray were impacted by a wildfire that caused an evacuation of the city. During the second quarter of 2016, the Company recognized a charge of \$12 million related to inventory losses, site clean-up and restoration costs at these locations. As at the end of 2016, the Company received partial proceeds of \$10 million from the insurance claim. The insurance claim remains in progress and further proceeds are expected to be recorded as the claim progresses.

The Company estimates the financial impact to the Company's 2016 results from the temporary closure of these retail locations as a decrease in sales of approximately \$27 million and a decrease in adjusted EBITDA⁽²⁾ of approximately \$7 million. The Company maintains business interruption insurance and expects that certain losses will be recoverable under this insurance coverage.

Gas Bar Network In the second quarter of 2016, the Company began engaging with potential buyers for the sale of its gas bar operations. The gas bar network is comprised of more than 200 retail fuel sites. On an annual basis, the gas bar operations sell approximately 1,700 million litres of gas and generate sales of approximately \$1,600 million.

Restructuring and Other Related costs In the fourth quarter of 2016 and for the full year, the Company recorded an additional charge related to store closures of approximately \$2 million and \$46 million, respectively. This amount was primarily related to the closure of the remaining Joe Fresh retail locations in the U.S.

Drug Retail Ancillary Assets In 2015, the Company began actively marketing the sale of certain assets of the Shoppers Drug Mart ancillary healthcare business and recorded asset impairments on these assets and other related restructuring charges. In 2016, the Company signed agreements for the sale of a portion of these assets.

In 2016, the Company ceased actively marketing the remaining assets and restructured those assets as part of ongoing operations. As a result, the Company recorded a charge of \$4 million related to inventory impairment and reversed \$8 million of previous asset impairments and other related restructuring charges.

6.2 Financial Services Segment⁽⁴⁾

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Revenue	\$ 911	\$ 849	\$ 62	7.3%
Earnings before income taxes	124	106	18	17.0%

(millions of Canadian dollars except where otherwise indicated)	As at December 31, 2016	As at January 2, 2016	\$ Change	% Change
Average quarterly net credit card receivables	\$ 2,769	\$ 2,642	\$ 127	4.8 %
Credit card receivables	2,926	2,790	136	4.9 %
Allowance for credit card receivables	52	54	(2)	(3.7)%
Annualized yield on average quarterly gross credit card receivables	13.5%	13.6%		
Annualized credit loss rate on average quarterly gross credit card receivables	4.3%	4.3%		

Revenue Revenue was \$911 million, an increase of \$62 million, compared to 2015, primarily driven by:

- higher interest income attributable to growth in credit card receivables;
- higher interchange income from higher credit card transaction volumes, partially offset by an industry-wide reduction in interchange rates by MasterCard® International Incorporated ("MasterCard®") effective in the second quarter of 2015; and
- higher sales attributable to The Mobile Shop.

Earnings before income taxes Earnings before income taxes were \$124 million, an increase of \$18 million compared to 2015, primarily driven by:

- revenue growth as described above;
- lower marketing and acquisition costs and IT costs; and
- lower net interest expense; partially offset by
- higher costs associated with the Financial Services' loyalty program; and
- higher operating costs and credit losses as a result of an increase in the active customer base.

Credit Card Receivables As at December 31, 2016, credit card receivables were \$2,926 million, an increase of \$136 million compared to January 2, 2016. This increase was primarily driven by growth in the active customer base as a result of continued investments in customer acquisition, marketing and product initiatives. As at December 31, 2016, the allowance for credit card receivables was \$52 million, a decrease of \$2 million compared to January 2, 2016.

6.3 Choice Properties Segment⁽⁴⁾

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Revenue	\$ 784	\$ 743	\$ 41	5.5 %
Net interest expense and other financing charges	900	756	144	19.0 %
Net loss ⁽ⁱ⁾	(223)	(155)	(68)	(43.9)%
Adjusted funds from operations ⁽²⁾	330	313	17	5.4 %

(i) Choice Properties qualifies as a "mutual fund trust" under the Income Tax Act (Canada) and therefore net income (loss) is equal to earnings before income taxes.

Revenue Revenue was \$784 million, an increase of \$41 million compared to 2015 and included \$694 million (2015 – \$667 million) generated from tenants within the Retail segment. The increase in revenue was primarily driven by:

- revenue from properties acquired in 2015 and 2016;
- additional revenue generated from tenant openings in newly developed leasable space; and
- an increase in base rent from existing properties.

Net Interest Expense and Other Financing Charges Net interest expense and other financing charges were \$900 million, an increase of \$144 million compared to 2015, primarily driven by:

- the change in fair value adjustment on Class B Limited Partnership units; and
- higher interest expense due to the issuance of senior unsecured debentures in 2015 and 2016.

Net loss Net loss was \$223 million, an increase of \$68 million compared to 2015. The increase in loss was primarily driven by:

- Net interest expense and other financing charges as described above; partially offset by
- the change in fair value adjustment on investment properties;
- revenue growth from expansion of the portfolio through acquisitions and development of existing properties; and
- an increase in base rent from existing properties.

Adjusted Funds from Operations⁽²⁾ Adjusted funds from operations⁽²⁾ were \$330 million, an increase of \$17 million compared to 2015, primarily driven by higher contributions from property operations partially offset by increased spending in operating capital.

Other Matters During 2016, Choice Properties acquired 15 properties from the Company for a purchase price of approximately \$158 million, excluding acquisition costs, for consideration of \$150 million in cash and the issuance of 878,713 Class B Limited Partnership units. Choice Properties also acquired three investment properties from third-parties for an aggregate purchase price of \$34 million, excluding acquisition costs, which was fully settled in cash.

Subsequent to the end of 2016, Choice Properties redeemed, at par, the \$200 million Series 6 senior unsecured debentures with an original maturity date of April 20, 2017.

7. Liquidity and Capital Resources

7.1 Cash Flows

Major Cash Flow Components

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Cash and cash equivalents, beginning of period	\$ 1,018	\$ 999	\$ 19	1.9 %
Cash flows from (used in):				
Operating activities	3,519	3,079	440	14.3 %
Investing activities	(1,437)	(1,238)	(199)	(16.1)%
Financing activities	(1,782)	(1,839)	57	3.1 %
Effect of foreign currency exchange rate changes on cash and cash equivalents	(4)	17	(21)	(123.5)%
Cash and cash equivalents, end of period	\$ 1,314	\$ 1,018	\$ 296	29.1 %

Cash Flows from Operating Activities Cash flows from operating activities were \$3,519 million in 2016, an increase of \$440 million compared to 2015. The increase was primarily driven by:

- higher cash earnings; partially offset by
- a change in non-cash working capital driven by a use of cash in trade payables and other liabilities and provisions partially offset by cash from a decrease in accounts receivable and prepaid expenses and other assets.

Cash Flows used in Investing Activities Cash flows used in investing activities were \$1,437 million, an increase of \$199 million compared to 2015, primarily due to the acquisition of QHR and an increase in short term investments.

Capital investments in 2016 were \$1,224 million (2015 – \$1,241 million). Approximately 45% (2015 – 47%) of this investment was spent on retail operations, 34% (2015 – 34%) on IT and supply chain projects, 19% (2015 – 15%) on Choice Properties' development projects and 2% (2015 – 4%) on other infrastructure projects.

In 2016, 32 food and drug stores were opened and 37 food and drug stores were closed in the 12 months ended December 31, 2016, resulting in an increase in Retail net square footage of 0.3 million square feet, or 0.4%. Store closures were driven by the Company's store closure plan that was announced in 2015 and completed in 2016.

The Company expects to invest approximately \$1,300 million in capital investments in 2017. Approximately 44% of these funds are expected to be dedicated to investing in retail operations, 27% will be spent on IT and supply chain projects, 23% on Choice Properties' development projects and 6% on infrastructure and other projects.

Capital Investments and Store Activity

As at or for the years ended December 31, 2016 and January 2, 2016	2016 (52 weeks)	2015 (52 weeks)	% Change
Capital investments (millions of Canadian dollars)	\$ 1,224	\$ 1,241	(1.4)%
Corporate square footage (in millions)	35.7	36.1	(1.1)%
Franchise square footage (in millions)	16.3	15.8	3.2 %
Associate-owned drug store square footage (in millions)	18.2	18.0	1.1 %
Total retail square footage (in millions)	70.2	69.9	0.4 %
Number of corporate stores	565	591	(4.4)%
Number of franchise stores	533	525	1.5 %
Number of Associate-owned drug stores	1,326	1,313	1.0 %
Total number of stores	2,424	2,429	(0.2)%
Percentage of corporate real estate owned	72%	72%	
Percentage of franchise real estate owned	47%	47%	
Percentage of Associate-owned drug store real estate owned	1%	2%	
Average store size (square feet)			
Corporate	63,200	61,100	3.4 %
Franchise	30,600	30,100	1.7 %
Associate-owned drug store	13,700	13,700	— %

Cash Flows used in Financing Activities Cash flows used in financing activities were \$1,782 million, a decrease of \$57 million compared to 2015. The decrease was primarily driven by lower net repayments of long term debt and an increase in President's Choice Bank's ("PC Bank's") co-ownership interest held with the Other Independent Securitization Trusts partially offset by higher repurchases of common shares for cancellation. In 2015, cash flow from financing activities also included proceeds from the issuance of preferred shares offset by the redemption of capital securities. The Company's significant long term debt transactions are set out in Section "7.3 Components of Total Debt".

Free Cash Flow⁽²⁾

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)	\$ Change	% Change
Free cash flow ⁽²⁾	\$ 1,821	\$ 1,347	\$ 474	35.2%

Free cash flow⁽²⁾ was \$1,821 million in 2016, an increase of \$474 million compared to 2015, primarily driven by higher cash flows from operating activities as described above.

7.2 Liquidity and Capital Structure

The Company expects that cash and cash equivalents, short term investments, future operating cash flows and the amounts available to be drawn against committed credit facilities will enable the Company to finance its capital investment program and fund its ongoing business requirements over the next 12 months, including working capital, pension plan funding requirements and financial obligations. Choice Properties expects to obtain long term financing for the acquisition of accretive properties primarily through the issuance of equity and unsecured debentures.

The Company manages its capital structure on a segmented basis to ensure that each of the reportable operating segments is employing a capital structure that is appropriate for the industry in which it operates. The following table presents total debt, as monitored by management, by reportable operating segments:

	As at December 31, 2016				As at January 2, 2016			
(millions of Canadian dollars)	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Total	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Total
Bank indebtedness	\$ 115	\$ —	\$ —	\$ 115	\$ 143	\$ —	\$ —	\$ 143
Short term debt	—	665	—	665	—	550	—	550
Long term debt due within one year	56	142	202	400	584	112	302	998
Long term debt	6,019	1,436	3,015	10,470	5,968	1,347	2,698	10,013
Certain other liabilities	31	—	—	31	30	—	—	30
Total debt	\$ 6,221	\$ 2,243	\$ 3,217	\$ 11,681	\$ 6,725	\$ 2,009	\$ 3,000	\$ 11,734

Retail The Company manages its capital structure with the objective of maintaining Retail segment credit metrics consistent with those of investment grade retailers. The Company monitors the Retail segment's debt to retail adjusted EBITDA⁽²⁾ ratio as a measure of the leverage being employed.

	As at December 31, 2016	As at January 2, 2016
Retail debt to retail adjusted EBITDA ⁽¹⁾⁽²⁾	1.7x	2.0x

The Retail debt to retail adjusted EBITDA⁽²⁾ ratio as at December 31, 2016 decreased compared to January 2, 2016 primarily as a result of growth in adjusted EBITDA⁽²⁾ and repayment of \$525 million of MTNs that matured in the second quarter of 2016.

Choice Properties Choice Properties manages its capital structure with the objective of maintaining credit metrics consistent with those of investment grade real estate investment trusts ("REITs"). Choice Properties monitors metrics relevant to the REIT industry including targeting an appropriate debt to total assets ratio.

The Company and Choice Properties are required to comply with certain financial covenants for various debt instruments. As at December 31, 2016 and throughout the year, the Company and Choice Properties were in compliance with their respective covenants.

President's Choice Bank PC Bank's capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory requirements as defined by the Office of the Superintendent of Financial Institutions ("OSFI"). As at December 31, 2016 and throughout the year, PC Bank has met all applicable regulatory requirements.

7.3 Components of Total Debt

Unsecured Term Loan Facility In connection with the financing of the acquisition of Shoppers Drug Mart, the Company obtained an Acquisition Term Loan. As at December 31, 2016, the outstanding balance on the Acquisition Term Loan was \$48 million (January 2, 2016 – \$48 million).

In 2015, the Company obtained \$250 million through an unsecured term loan facility bearing interest at a rate equal to the Bankers' Acceptance rate plus 1.13%, maturing March 30, 2019.

Debentures and Medium Term Notes The following table summarizes the debentures and MTNs issued in 2016 and 2015:

			December 31, 2016 (52 weeks)	January 2, 2016 (52 weeks)
(millions of Canadian dollars except where otherwise indicated)	Interest Rate	Maturity Date	Principal Amount	Principal Amount
Choice Properties senior unsecured debentures				
– Series G ⁽ⁱ⁾	3.20%	March 7, 2023	\$ 250	\$ —
– Series H ⁽ⁱ⁾	5.27%	March 7, 2046	100	—
– Series E	2.30%	September 14, 2020	—	250
– Series F	4.06%	November 24, 2025	—	200
Total Debentures and Medium Term Notes issued			\$ 350	\$ 450

(i) Offerings were made under the Choice Properties' Short Form Base Shelf Prospectus filed in the fourth quarter of 2015.

The following table summarizes the debentures and MTNs repaid in 2016 and 2015:

			December 31, 2016 (52 weeks)	January 2, 2016 (52 weeks)
(millions of Canadian dollars except where otherwise indicated)	Interest Rate	Maturity Date	Principal Amount	Principal Amount
Loblaw Companies Limited Notes	7.10%	June 1, 2016	\$ 300	\$ —
Shoppers Drug Mart Notes	2.01%	May 24, 2016	225	—
Choice Properties senior unsecured debentures – Series 5	3.00%	April 20, 2016 ⁽ⁱ⁾	300	—
Total Debentures and Medium Term Notes repaid			\$ 825	\$ —

(i) Choice Properties Series 5 unsecured debentures was redeemed on March 7, 2016.

Subsequent to the end of 2016, Choice Properties redeemed, at par, the \$200 million Series 6 3.00% senior unsecured debentures with an original maturity date of April 20, 2017.

Committed Credit Facilities The components of the committed lines of credit as at December 31, 2016, and January 2, 2016 were as follows:

		As at December 31, 2016		As at January 2, 2016	
(millions of Canadian dollars)	Maturity Date	Available Credit	Drawn	Available Credit	Drawn
Loblaw's Committed Credit Facility	June 10, 2021	\$ 1,000	\$ —	\$ 1,000	\$ —
Choice Properties Committed Syndicated Credit Facility	July 5, 2021	500	172	500	—
Choice Properties Committed Bi-lateral Credit Facility	December 21, 2018	250	—	—	—
Total Committed Lines of Credit		\$ 1,750	\$ 172	\$ 1,500	\$ —

On December 23, 2016, Choice Properties entered into a new bi-lateral \$250 million senior unsecured committed revolving credit facility with a major Canadian financial institution maturing on December 21, 2018. The credit facility bears interest at variable rates of either: Prime plus 0.25% or Bankers' Acceptance rate plus 1.25%. Certain conditions of the credit facility are contingent on Choice Properties' credit rating remaining at "BBB". Should certain conditions not be met, the credit facility would become secured against select properties.

Independent Securitization Trusts The Company, through PC Bank, participates in various securitization programs that provide a source of funds for the operation of its credit card business. PC Bank maintains and monitors the co-ownership interest in credit card receivables with independent securitization trusts, including *Eagle* and Other Independent Securitization Trusts, in accordance with its financing requirements.

The following table summarizes the amounts securitized to independent securitization trusts:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Securitized to independent securitization trusts:		
Securitized to <i>Eagle Credit Card Trust</i> ®	\$ 650	\$ 650
Securitized to Other Independent Securitization Trusts	665	550
Total securitized to independent securitization trusts	\$ 1,315	\$ 1,200

The associated liability of *Eagle* is recorded in long term debt. The associated liabilities of credit card receivables securitized to the Other Independent Securitization Trusts are recorded in short term debt.

Letters of credit for the benefit of independent securitization trusts with respect to the securitization programs of PC Bank have been issued by major financial institutions. These standby letters of credit can be drawn upon in the event of a major decline in the income flow from or in the value of the securitized credit card receivables. The Company has agreed to reimburse the issuing banks for any amount drawn on the standby letters of credit. The aggregate gross potential liability under these arrangements for the Other Independent Securitization Trusts was \$71 million (January 2, 2016 – \$56 million), which represented approximately 11% (2015 – 10%) of the securitized credit card receivables amount. As at December 31, 2016, the aggregate gross potential liability under these arrangements for *Eagle* was \$36 million (January 2, 2016 – \$36 million), which represented approximately 9% (2015 – 9%) of the outstanding *Eagle* notes issued prior to 2015.

Under its securitization programs, PC Bank is required to maintain, at all times, a credit card receivable pool balance equal to a minimum of 107% of the outstanding securitized liability. PC Bank was in compliance with this requirement as at December 31, 2016 and throughout 2016.

The undrawn commitments on facilities available from the Other Independent Securitization Trusts as at December 31, 2016, were \$210 million (January 2, 2016 – \$175 million).

Independent Funding Trusts As at December 31, 2016, the independent funding trusts had drawn \$587 million (January 2, 2016 – \$529 million) from the revolving committed credit facility that is the source of funding to the independent funding trusts. In 2016, the Company amended the committed credit facility agreement to increase the size of the facility to \$700 million and extended the maturity date to June 10, 2019, with all other terms and conditions remaining substantially the same. The Company provides credit enhancement in the form of a standby letter of credit for the benefit of the independent funding trusts. As at December 31, 2016, the Company has agreed to provide a credit enhancement of \$64 million (January 2, 2016 – \$53 million) for the benefit of the independent funding trusts representing not less than 10% (2015 – 10%) of the principal amount of loans outstanding.

Guaranteed Investment Certificates The following table summarizes PC Bank's Guaranteed Investment Certificates ("GICs") activity, before commissions, in 2016 and 2015:

(millions of Canadian dollars)	2016	2015
Balance, beginning of year	\$ 809	\$ 634
GICs issued	239	211
GICs matured	(120)	(36)
Balance, end of year	\$ 928	\$ 809

As at December 31, 2016, \$142 million in GICs were recorded as long term debt due within one year (January 2, 2016 – \$112 million).

Associate Guarantees The Company has arranged for its Shoppers Drug Mart licensees ("Associates") to obtain financing to facilitate their inventory purchases and fund their working capital requirements by providing guarantees to various Canadian chartered banks that support Associate loans. As at December 31, 2016, the Company's maximum obligation in respect of such guarantees was \$580 million (January 2, 2016 – \$570 million) with an aggregate amount of \$488 million (January 2, 2016 – \$483 million) in available lines of credit allocated to the Associates by the various banks. As at December 31, 2016, Associates had drawn an aggregate amount of \$115 million (January 2, 2016 – \$143 million) against these available lines of credit. Any amounts drawn by the Associates are included in bank indebtedness on the Company's consolidated balance sheet. As recourse in the event that any payments are made under the guarantees, the Company holds a first-ranking security interest on all assets of Associates, subject to certain prior-ranking statutory claims.

7.4 Financial Condition

Adjusted Return on Equity⁽¹⁾⁽²⁾ and Adjusted Return on Capital⁽¹⁾⁽²⁾

	As at December 31, 2016	As at January 2, 2016 ⁽⁶⁾
Adjusted return on equity ⁽¹⁾⁽²⁾	12.9%	11.1%
Adjusted return on capital ⁽¹⁾⁽²⁾⁽ⁱ⁾	8.8%	7.6%

(i) Capital for the purposes of this calculation is defined as total debt, plus equity attributable to shareholders of the Company, less cash and cash equivalents, and short term investments.

Adjusted return on equity⁽²⁾ as at December 31, 2016 increased compared to January 2, 2016, primarily due to higher adjusted net earnings and common shares repurchased for cancellation. The adjusted return on capital⁽²⁾ as at December 31, 2016 increased compared to January 2, 2016, primarily due to the factors noted above, as well as debt reduction during the year.

7.5 Credit Ratings

The following table sets out the current credit ratings of the Company:

Credit Ratings (Canadian Standards)	Dominion Bond Rating Service		Standard & Poor's	
	Credit Rating	Trend	Credit Rating	Outlook
Issuer rating	BBB	Positive	BBB	Stable
Medium term notes	BBB	Positive	BBB	n/a
Other notes and debentures	BBB	Positive	BBB	n/a
Second Preferred Shares, Series B	Pfd-3	Positive	P-3 (high)	n/a

The following table sets out the current credit ratings of Choice Properties:

Credit Ratings (Canadian Standards)	Dominion Bond Rating Service		Standard & Poor's	
	Credit Rating	Trend	Credit Rating	Outlook
Issuer rating	BBB	Positive	BBB	Stable
Senior unsecured debentures	BBB	Positive	BBB	n/a

In 2016, Standard and Poor's reaffirmed the credit ratings for the Company and Choice Properties. Also in 2016, Dominion Bond Rating Service reaffirmed the credit ratings and changed the trends to Positive from Stable for the Company and Choice Properties.

7.6 Share Capital

First Preferred Shares (authorized – 1.0 million shares) There were no First Preferred Shares outstanding as at December 31, 2016 and January 2, 2016.

Second Preferred Share Capital (authorized – unlimited) In 2015, the Company issued 9.0 million 5.30% non-voting Second Preferred Shares, Series B and redeemed all of the outstanding 9.0 million 5.95% non-voting Second Preferred Shares, Series A. The Second Preferred Shares, Series B have a face value of \$225 million and are presented as a component of equity in the consolidated balance sheet in the amount of \$221 million, net of \$4 million of after-tax issuance costs.

Common Shares (authorized – unlimited) Common shares issued are fully paid and have no par value. The activity in the common shares issued and outstanding during the periods was as follows:

	2016		2015	
(millions of Canadian dollars except where otherwise indicated)	Number of Common Shares	Common Share Capital	Number of Common Shares	Common Share Capital
Issued and outstanding, beginning of period	409,985,226	\$ 7,861	412,480,891	\$ 7,860
Issued for settlement of stock options	1,131,944	50	1,841,174	84
Purchased and cancelled	(10,287,300)	(198)	(4,336,839)	(83)
Issued and outstanding, end of period	400,829,870	\$ 7,713	409,985,226	\$ 7,861
Shares held in trust, beginning of period	(643,452)	\$ (10)	(555,046)	\$ (3)
Purchased for future settlement of RSUs and PSUs	(1,250,000)	(24)	(971,894)	(19)
Released for settlement of RSUs and PSUs	787,832	13	883,488	12
Shares held in trust, end of period	(1,105,620)	\$ (21)	(643,452)	\$ (10)
Issued and outstanding, net of shares held in trust, end of period	399,724,250	\$ 7,692	409,341,774	\$ 7,851
Weighted average outstanding, net of shares held in trust	405,058,645		411,543,393	

Dividends The declaration and payment of dividends on the Company's common shares and the amount thereof are at the discretion of the Board of Directors which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time. Over the long term, it is the Company's intention to increase the amount of the dividend while retaining appropriate free cash flow to finance future growth. In the second quarter of 2016 and 2015, the Board raised the quarterly dividend by \$0.01 to \$0.26 and \$0.005 to \$0.25 per common share, respectively.

The following table summarizes the Company's cash dividends declared for 2016 and 2015:

	2016 ⁽ⁱ⁾	2015
Dividends declared per share (\$):		
Common Share	\$ 1.03	\$ 0.995
Second Preferred Share, Series A	—	0.74
Second Preferred Share, Series B	1.325	0.74

- (i) The fourth quarter dividends for 2016 of \$0.26 per share declared on common shares were paid on December 30, 2016. The fourth quarter dividends for 2016 of \$0.33 per share declared on Second Preferred Shares, Series B were payable on December 31, 2016 and subsequently paid on the first business day following the end of the fiscal year.

(millions of Canadian dollars)	2016	2015
Dividends declared:		
Common Share	\$ 416	\$ 409
Second Preferred Share, Series A ⁽ⁱ⁾	—	8
Second Preferred Share, Series B	12	7
Total dividends declared	\$ 428	\$ 424

- (i) For financial statement purposes, Second Preferred Shares, Series A dividends of \$8 million in 2015 were recognized on an accrual basis and included as a component of net interest expense and other financing charges in the consolidated statement of earnings.

Subsequent to end of the year, the Board of Directors ("Board") declared a quarterly dividend of \$0.26 per common share, payable on April 1, 2017 to shareholders of record on March 15, 2017 and a dividend on the Second Preferred Shares, Series B of \$0.33 per share payable on March 31, 2017 to shareholders of record on March 15, 2017. At the time such dividends are declared, the Company identifies on its website, loblaw.ca, the designation of eligible and ineligible dividends in accordance with the administrative position of the CRA.

Normal Course Issuer Bid Activity under the Company's Normal Course Issuer Bid ("NCIB") during the periods was as follows:

(millions of Canadian dollars except where otherwise indicated)	2016 (52 weeks)	2015 (52 weeks)
Common shares repurchased under the NCIB for cancellation (number of shares)	10,287,300	4,336,839
Cash consideration paid	\$ 708	\$ 280
Premium charged to Retained Earnings	510	197
Reduction in Common Share Capital	198	83
Common shares repurchased under the NCIB and held in trust (number of shares)	1,250,000	971,894
Cash consideration paid	\$ 90	\$ 63
Premium charged to Retained Earnings	66	44
Reduction in Common Share Capital	24	19

In 2016, the Company renewed its NCIB to purchase on the Toronto Stock Exchange ("TSX") or through alternative trading systems up to 21,401,867 of the Company's common shares, representing approximately 10% of the public float. In accordance with the rules and by-laws of the TSX, the Company may purchase its common shares from time to time at the then market price of such shares.

7.7 Off-Balance Sheet Arrangements

The following is a summary of the Company's off-balance sheet arrangements. Certain significant arrangements have also been discussed in Section 7.3 "Components of Total Debt".

Letters of Credit Standby and documentary letters of credit are used in connection with certain obligations mainly related to real estate transactions, benefit programs, purchase orders and other performance guarantees, securitization of PC Bank's credit card receivables and third party financing made available to the Company's franchisees. The gross potential liability related to the Company's letters of credit is approximately \$683 million as at December 31, 2016 (January 2, 2016 – \$860 million).

Guarantees In addition to the letters of credit mentioned above, the Company has entered into various guarantee arrangements including obligations to indemnify third parties in connection with leases, business dispositions and other transactions in the normal course of business.

The Company has provided a guarantee on behalf of PC Bank to MasterCard® for accepting PC Bank as a card member and licensee of MasterCard®. As at December 31, 2016, the guarantee on behalf of PC Bank to MasterCard® was USD \$190 million (January 2, 2016 – USD \$190 million).

Glenhuron Bank Limited Surety Bond In 2015, in connection with the CRA's reassessment of the Company on certain income earned by Glenhuron, the Company arranged for a surety bond of \$141 million (2015 – \$132 million) to the Ministry of Finance in order to dispute the reassessments.

Cash Collateralization As at December 31, 2016, the Company had agreements to cash collateralize certain of its uncommitted credit facilities up to an amount of \$103 million (January 2, 2016 – \$149 million), of which \$4 million (January 2, 2016 – \$2 million) was deposited with major financial institutions and classified as security deposits.

7.8 Contractual Obligations

The following illustrates certain of the Company's significant contractual obligations and discusses other obligations as at December 31, 2016:

Summary of Contractual Obligations

(millions of Canadian dollars)	Payments due by year						Total
	2017	2018	2019	2020	2021	Thereafter	
Total debt (including interest payments ⁽ⁱ⁾)	\$ 1,620	\$ 1,810	\$ 2,546	\$ 1,663	\$ 1,115	\$ 7,339	\$ 16,093
Foreign Exchange Forward Contracts	387	—	—	—	—	—	387
Operating leases ⁽ⁱⁱ⁾	686	664	620	550	480	2,352	5,352
Contracts for purchases of investment projects ⁽ⁱⁱⁱ⁾	113	6	—	—	—	—	119
Purchase obligations ^(iv)	154	131	47	20	5	—	357
Total contractual obligations	\$ 2,960	\$ 2,611	\$ 3,213	\$ 2,233	\$ 1,600	\$ 9,691	\$ 22,308

- (i) Fixed interest payments are based on the maturing face values and annual interest for each instrument, including GICs, long term independent securitization trusts and an independent funding trust, as well as annual payment obligations for structured entities, mortgages and finance lease obligations. Variable interest payments are based on the forward rates as of December 31, 2016.
- (ii) Represents the minimum or base rents payable. Amounts are not offset by any expected sub-lease income.
- (iii) These obligations include agreements for the purchase of real property and capital commitments for construction, expansion and renovation of buildings. These agreements may contain conditions that may or may not be satisfied. If the conditions are not satisfied, it is possible the Company will no longer have the obligation to proceed with the underlying transactions.
- (iv) These obligations include contractual obligations to purchase goods or services of a material amount where the contract prescribes fixed or minimum volumes to be purchased or payments to be made within a fixed period of time for a set or variable price. These are only estimates of anticipated financial commitments under these arrangements and the amount of actual payments will vary. These purchase obligations do not include purchase orders issued or agreements made in the ordinary course of business which are solely for goods which are meant for resale, nor do they include any contracts which may be terminated on relatively short notice or with relatively insignificant cost or liability to the Company.

At year end, the Company had additional long term liabilities which included post-employment and other long term employee benefit plan liabilities, deferred vendor allowances, deferred income tax liabilities, Trust Unit Liability and provisions, including insurance liabilities. These long term liabilities have not been included above as the timing and amount of future payments are uncertain.

8. Financial Instruments

Foreign Exchange Forwards From time to time, PC Bank enters into foreign exchange forward agreements to hedge its exposure on certain USD payables. These agreements, which mature by December 2017, qualify for hedge accounting as cash flow hedges of future foreign currency transactions. Accordingly, during 2016, PC Bank recorded an unrealized fair value loss of \$1 million (2015 – unrealized fair value gain of \$3 million) in other comprehensive income related to the effective portion of these agreements.

Bond Forwards During 2016, in connection with expected funding needs, PC Bank entered into bond forward agreements with a notional value of \$95 million (2015 – \$350 million) to hedge its exposure to interest rate risk against the future issuance of debt instruments and settled these agreements within the year. These agreements qualified for hedge accounting as cash flow hedges of future interest payments. Accordingly, upon maturity of these bond forward agreements, PC Bank recorded a nominal unrealized fair value gain (2015 – unrealized fair value loss of \$2 million) in other comprehensive income to be recognized in income as future interest payments are made.

Interest Rate Swaps During 2016, PC Bank entered into interest rate swaps with a notional value of \$200 million to hedge its exposure to interest rates associated with Other Independent Securitization Trusts. These agreements, which mature by February 2018, qualify for hedge accounting as cash flow hedges of future interest payments. Accordingly, during 2016, PC Bank recorded a nominal unrealized fair value gain in other comprehensive income.

Other Derivatives In addition to the derivatives mentioned above, the Company uses other derivative financial instruments for which hedge accounting is not applied. The Company uses bond forwards and interest rate swaps, to manage its anticipated exposure to fluctuations in interest rates on future debt issuances. The Company also uses futures, options and forward contracts to manage its anticipated exposure to fluctuations in commodity prices and exchange rates in its underlying operations. The following is a summary of the fair values recognized in the consolidated balance sheet and the net realized and unrealized gains (losses) before income taxes related to the Company's other derivatives:

	2016 (52 weeks)		2015 (52 Weeks)	
(millions of Canadian dollars)	Net Asset/ (Liability) Fair value	Gain/(loss) recorded in operating income	Net Asset/ (Liability) Fair value	Gain/(loss) recorded in operating income
Derivatives not designated in a formal hedging relationship				
Foreign Exchange Futures and Forwards	\$ 9	\$ (8)	\$ 33	\$ 58
Bond Forwards ⁽ⁱ⁾	—	3	—	—
Other Non-Financial Derivatives	7	8	(6)	(7)
Total derivatives not designated in a formal hedging relationship	\$ 16	\$ 3	\$ 27	\$ 51

(i) Realized fair value gain of \$3 million related to Choice Properties bond forward agreements settled in the first quarter of 2016 and recorded in net interest expense and other financing charges

Securities Investments In 2015, PC Bank purchased and designated certain long term investments as available-for-sale financial assets, which are measured at fair value through other comprehensive income. As at December 31, 2016, the fair value of these investments of \$23 million (January 2, 2016 – \$25 million) was included in other assets. During 2016, PC Bank recorded a nominal fair value loss (2015 - nominal loss) in other comprehensive income related to these investments. These investments are considered part of the liquid securities required to be held by PC Bank to meet its Liquidity Coverage Ratio ("LCR") standard.

Trust Unit Liability Choice Properties' Trust Units ("Units") held by unitholders other than the Company are presented as a liability as the Units are redeemable for cash at the option of the holder, subject to certain restrictions. As at December 31, 2016, the fair value of the Trust Unit Liability of \$959 million (January 2, 2016 – \$821 million) was recorded on the consolidated balance sheet. During 2016, the Company recorded a fair value loss of \$118 million (2015 – loss of \$81 million) in net interest expense and other financing charges related to the Units.

As at December 31, 2016, 71,068,828 Units were held by unitholders other than the Company (January 2, 2016 – 69,453,817) and the Company held an 83% (January 2, 2016 – 83%) effective ownership interest in Choice Properties.

9. Quarterly Results of Operations

9.1 Results by Quarter

Under an accounting convention common in the retail industry, the Company follows a 52-week reporting cycle which periodically necessitates a fiscal year of 53 weeks. Fiscal years 2016 and 2015 were 52 weeks. The next 53 week year will occur in 2020. The 52-week reporting cycle is divided into four quarters of 12 weeks each except for the third quarter, which is 16 weeks in duration.

The following is a summary of selected consolidated financial information derived from the Company's unaudited interim period condensed consolidated financial statements for each of the eight most recently completed quarters:

Summary of Consolidated Quarterly Results

	2016					2015 ⁽⁶⁾				
(millions of Canadian dollars except where otherwise indicated)	First Quarter (12 weeks)	Second Quarter (12 weeks)	Third Quarter (16 weeks)	Fourth Quarter (12 weeks)	Total (audited) (52 weeks)	First Quarter (12 weeks)	Second Quarter (12 weeks)	Third Quarter (16 weeks)	Fourth Quarter (12 weeks)	Total (audited) (52 weeks)
Revenue	\$ 10,381	\$ 10,731	\$ 14,143	\$ 11,130	\$ 46,385	\$ 10,048	\$ 10,535	\$ 13,946	\$ 10,865	\$ 45,394
Net earnings available to common shareholders of the Company	193	158	419	201	971	146	151	166	128	591
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	338	412	512	393	1,655	301	350	408	363	1,422
Net earnings per common share:										
Basic (\$)	\$ 0.47	\$ 0.39	\$ 1.04	\$ 0.50	\$ 2.40	\$ 0.35	\$ 0.37	\$ 0.40	\$ 0.31	\$ 1.44
Diluted (\$)	\$ 0.47	\$ 0.39	\$ 1.03	\$ 0.50	\$ 2.37	\$ 0.35	\$ 0.36	\$ 0.40	\$ 0.31	\$ 1.42
Adjusted diluted net earnings per common share ⁽²⁾ (\$)	\$ 0.82	\$ 1.01	\$ 1.26	\$ 0.97	\$ 4.05	\$ 0.72	\$ 0.84	\$ 0.98	\$ 0.87	\$ 3.42
Average national food price inflation (deflation) (as measured by CPI)	4.3%	1.8%	0.2%	(2.3)%	1.0%	4.6%	3.9%	3.8%	4.1%	4.1%
Food retail same-store sales growth	2.0%	0.4%	0.8%	1.1 %	1.1%	2.0%	2.1%	1.3%	2.4%	1.9%
Drug retail same-store sales growth	6.3%	4.0%	2.8%	3.4 %	4.0%	3.1%	3.8%	4.9%	5.0%	4.3%

Revenue Revenue for the last eight quarters was impacted by various factors including the following:

- seasonality, which was greatest in the fourth quarter and least in the first quarter;
- the timing of holidays;
- food price inflation trends;
- the changes in the price of fuel sold at the Company's gas bars;
- consolidation of franchises; and
- changes in net retail square footage. Over the past eight quarters, net retail square footage increased by 0.2 million square feet to 70.2 million square feet, primarily driven by new store openings partially offset by the Company's store closure plan announced in 2015 and completed in the first half of 2016.

Through 2015, the Company was operating in an inflationary environment in food prices. In 2016 this food price inflation trend reversed with inflation declining each quarter and becoming deflationary in the fourth quarter. CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in the Company's stores.

Net Earnings Available to Common Shareholders of the Company and Diluted Net Earnings Per Common Share Net earnings available to common shareholders of the Company and diluted net earnings per common share for the last eight quarters were impacted by the following items:

- seasonality, which was greatest in the fourth quarter and least in the first quarter;
- the timing of holidays;
- acquisition-related net synergies;
- the impact of the Company's store closure plan;
- improvements in underlying operating performance of the Company; and
- the impact of certain adjusting items, as set out in Section 17 "Non-GAAP Financial Measures", including:
 - ▣ the impairment of Drug retail ancillary assets held for sale;
 - ▣ restructuring and other related charges;
 - ▣ the modifications to the fee arrangements with franchisees of certain franchise banners;
 - ▣ the transition of stores to more cost effective and efficient labour agreements;
 - ▣ asset impairments, net of recoveries; and
 - ▣ the change in fair value adjustment to Trust Unit Liability.

Adjusted net earnings available to common shareholders of the Company⁽²⁾ and adjusted diluted net earnings per common share⁽²⁾ for the last eight quarters were impacted by the following:

- seasonality, which was greatest in the fourth quarter and least in the first quarter;
- the timing of holidays;
- acquisition-related net synergies;
- the impact of the Company's store closure plan; and
- improvements in underlying operating performance of the Company.

9.2 Fourth Quarter Results

The following is a summary of selected consolidated unaudited financial information for the fourth quarter of 2016:

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Revenue	\$ 11,130	\$ 10,865	\$ 265	2.4 %
Operating Income	\$ 449	\$ 316	\$ 133	42.1 %
Adjusted EBITDA ⁽²⁾	956	881	75	8.5 %
Adjusted EBITDA margin ⁽²⁾	8.6%	8.1%		
Depreciation and amortization	\$ 365	\$ 376	\$ (11)	(2.9)%
Net interest expense and other financing charges	128	141	(13)	(9.2)%
Adjusted net interest expense and other financing charges ⁽²⁾	130	134	(4)	(3.0)%
Adjusted income taxes ⁽²⁾	161	133	28	21.1 %
Adjusted income tax rate ⁽²⁾	27.5%	26.9%		
Net earnings attributable to shareholders of the Company	\$ 204	\$ 131	\$ 73	55.7 %
Net earnings available to common shareholders of the Company	201	128	73	57.0 %
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	393	363	30	8.3 %
Diluted net earnings per common share (\$)	\$ 0.50	\$ 0.31	\$ 0.19	61.3 %
Adjusted diluted net earnings per common share ⁽²⁾ (\$)	\$ 0.97	\$ 0.87	\$ 0.10	11.5 %
Diluted weighted average common shares outstanding (in millions)	405.6	415.2		
Cash flows from (used in):				
Operating activities	\$ 861	\$ 564	\$ 297	52.7 %
Investing activities	(676)	(173)	(503)	290.8 %
Financing activities	(185)	(655)	470	(71.8)%
Dividends declared per common share (\$)	\$ 0.26	\$ 0.25	\$ 0.01	4.0 %
Dividends declared per Second Preferred Share, Series B (\$)	0.33	0.33		

Net Earnings Available to Common Shareholders of the Company and Diluted Net Earnings Per Common Share Net earnings available to common shareholders of the Company in the fourth quarter of 2016 were \$201 million (\$0.50 per common share), an increase of \$73 million (\$0.19 per common share) compared to the fourth quarter of 2015. The increase in net earnings available to common shareholders of the Company was driven by improvements in underlying operating performance of \$30 million and the net favourable impact of certain adjusting items totaling \$43 million as described below:

- improvements in underlying operating performance of \$30 million (\$0.10 per common share), primarily due to the following:
 - the Retail segment, which (excluding the impact of the consolidation of franchises) included achieving higher sales with stable gross margins and lower SG&A;
 - the Financial Services segment, primarily driven by growth in the credit card portfolio;
 - the Choice Properties segment, primarily resulting from expansion of the property portfolio through development of properties and an increase in base rent from existing properties; and
 - the favourable impact of a decrease in depreciation and amortization, primarily due to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016.

- the net favourable year-over-year impact of certain adjusting items totaling \$43 million (\$0.09 per common share) including:
 - the impairment of Drug retail ancillary assets held for sale of \$82 million (\$0.20 per common share) in the prior year;
 - the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements of \$40 million (\$0.10 per common share) incurred in the prior year;
 - the charge related to inventory measurement associated with the conversion of all of its franchised grocery stores to the new IT systems of \$24 million (\$0.06 per common share) incurred in the prior year; partially offset by
 - an unfavourable impact of asset impairments, net of recoveries, of \$90 million (\$0.21 per common share); and
 - an unfavourable impact of pension annuities and buy-outs of \$10 million (\$0.03 per common share).

Adjusted net earnings available to common shareholders of the Company⁽²⁾ in the fourth quarter of 2016 were \$393 million (\$0.97 per common share), an increase of \$30 million (\$0.10 per common share) compared to the fourth quarter of 2015, primarily due to the improvements in underlying operating performance, as described above.

Revenue

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Retail	\$ 10,845	\$ 10,606	\$ 239	2.3%
Financial Services	261	240	21	8.8%
Choice Properties	198	191	7	3.7%
Consolidation and Eliminations	(174)	(172)	(2)	
Revenue	\$ 11,130	\$ 10,865	\$ 265	2.4%

Revenue was \$11,130 million in the fourth quarter of 2016, an increase of \$265 million compared to the fourth quarter of 2015, primarily driven by a \$239 million increase in Retail segment sales. Excluding the consolidation of franchises, Retail segment sales increased by \$168 million primarily due to positive same-store sales growth.

- Food retail same-store sales growth was 1.1% (2015 – 3.1%⁽⁵⁾) for the quarter, after excluding gas bar which had no impact in the fourth quarter of 2016. This same-store sales growth includes the impact of retail promotional investments. Including gas bar, Food retail same-store sales growth was 2.4% in 2015. Food retail same-store sales included the favourable impact of an extra selling day in the fourth quarter of 2016, due to the timing of New Year's Day, of approximately 1.0%.
- Drug retail same-store sales growth was 3.4% (2015 – 5.0%) and was comprised of pharmacy same-store sales growth of 2.5% (2015 – 4.2%) and front store same-store sales growth of 4.1% (2015 – 5.7%). Drug retail same-store sales included the favourable impact of an extra selling day in the fourth quarter of 2016, due to the timing of New Year's Day, of approximately 0.6%.

Operating Income Operating income was \$449 million in the fourth quarter of 2016, an increase of \$133 million compared to the fourth quarter of 2015. The increase in operating income was driven by improvements in underlying operating performance of \$86 million and the net favourable impact of certain adjusting items totaling \$47 million as described below:

- the improvements in underlying operating performance of \$86 million were driven by higher sales with stable gross margins, lower SG&A, lower depreciation and amortization and the favourable impact from the consolidation of franchises; and
- the net favourable year-over-year impact of certain adjusting items totaling \$47 million, including:
 - the impairment of Drug retail ancillary assets held for sale of \$112 million in the prior year;
 - the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements of \$55 million incurred in the prior year;
 - the charge related to inventory measurement associated with the conversion of all of its franchised grocery stores to the new IT systems of \$33 million incurred in the prior year; partially offset by
 - an unfavourable impact of asset impairments, net of recoveries, of \$126 million; and
 - an unfavourable impact of pension annuities and buy-outs of \$15 million.

Adjusted EBITDA⁽²⁾

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Retail	\$ 889	\$ 823	\$ 66	8.0%
Financial Services	56	51	5	9.8%
Choice Properties	245	224	21	9.4%
Consolidation and Eliminations	(234)	(217)	(17)	
Adjusted EBITDA ⁽²⁾	\$ 956	\$ 881	\$ 75	8.5%

Adjusted EBITDA⁽²⁾ was \$956 million in the fourth quarter of 2016, an increase of \$75 million compared to the fourth quarter of 2015. Excluding the impact of the consolidation of franchises, adjusted EBITDA⁽²⁾ increased by \$44 million. The increase was primarily driven by Retail segment performance including higher sales, maintaining stable gross margins and achieving lower SG&A.

Depreciation and Amortization Depreciation and amortization was \$365 million in the fourth quarter of 2016, a decrease of \$11 million compared to the fourth quarter of 2015 primarily attributable to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016. Included in depreciation and amortization in the fourth quarter of 2016 was the impact of the amortization of intangible assets related to the acquisition of Shoppers Drug Mart of \$124 million (2015 – \$124 million).

Net Interest Expense and Other Financing Charges

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Net interest expense and other financing charges	\$ 128	\$ 141	\$ (13)	(9.2)%
Add (deduct) impact of the following:				
Fair value adjustment to the Trust Unit Liability	2	(7)	9	
Adjusted net interest expense and other financing charges ⁽²⁾	\$ 130	\$ 134	\$ (4)	(3.0)%

Net interest expense and other financing charges were \$128 million in the fourth quarter of 2016, a decrease of \$13 million compared to the fourth quarter of 2015. The decrease in net interest and other financing charges was primarily due to the year-over-year impact of the change in the fair value adjustment to the Trust Unit Liability of \$9 million and a decrease in adjusted net interest expense and other financing charges⁽²⁾ of \$4 million driven by:

- lower interest expense in the Retail segment due to repayment of MTNs in 2016;
- lower interest expense in the Financial Services segment due to repayment of *Eagle* debt; partially offset by
- an increase in interest expense in the Choice Properties segment due to the issuance of senior unsecured debentures.

Income Taxes

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Income taxes	\$ 89	\$ 48	\$ 41	85.4 %
Add (deduct) impact of the following:				
Tax impact of items included in adjusted earnings before taxes	72	85	(13)	
Adjusted income taxes ⁽²⁾	\$ 161	\$ 133	\$ 28	21.1 %
Effective tax rate	27.7%	27.4%		
Adjusted income tax rate ⁽²⁾	27.5%	26.9%		

The effective tax rate in the fourth quarter of 2016 was 27.7% compared to 27.4% in the fourth quarter of 2015. The increase in the effective tax rate was primarily attributable to an increase in certain other non-deductible items.

The adjusted income tax rate⁽²⁾ in the fourth quarter was 27.5% compared to 26.9% in the fourth quarter of 2015. The increase in the adjusted income tax rate⁽²⁾ was primarily attributable to an increase in certain other non-deductible items.

Cash Flow

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Cash and cash equivalents, beginning of period	\$ 1,312	\$ 1,275	\$ 37	2.9 %
Cash flows from (used in):				
Operating activities	861	564	297	52.7 %
Investing activities	(676)	(173)	(503)	(290.8)%
Financing activities	(185)	(655)	470	71.8 %
Effect of foreign currency exchange rate changes on cash and cash equivalents	2	7	(5)	(71.4)%
Cash and cash equivalents, end of period	\$ 1,314	\$ 1,018	\$ 296	29.1 %

Cash Flows from Operating Activities Cash flows from operating activities in the fourth quarter of 2016 were \$861 million, an increase of \$297 million compared to the fourth quarter of 2015, primarily due to higher cash earnings.

Cash Flows used in Investing Activities Cash flows used in investing activities in the fourth quarter of 2016 were \$676 million, an increase of \$503 million compared to the fourth quarter of 2015, primarily due to the acquisition of QHR, an increase in short term investments and the release of funds from security deposits in the fourth quarter of 2015 to fund the repayment of *Eagle* notes.

Cash Flows used in Financing Activities Cash flows used in financing activities in the fourth quarter of 2016 were \$185 million, a decrease of \$470 million compared to the fourth quarter of 2015. The decrease was primarily driven by an increase in PC Bank's co-ownership interest held with the Other Independent Securitization Trusts and lower net repayments of long term debt.

Capital Investments In the fourth quarter of 2016, the Company invested \$470 million (2015 – \$433 million) in fixed asset purchases and intangible asset additions.

Free Cash Flow⁽²⁾

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Free cash flow ⁽²⁾	\$ 313	\$ 36	\$ 277	769.4%

Free cash flow⁽²⁾ was \$313 million in the fourth quarter of 2016, an increase of \$277 million compared to the fourth quarter of 2015, primarily driven by higher cash flows from operating activities as described above.

Retail Segment Fourth Quarter Results of Operations

For the periods ended December 31, 2016 and January 2, 2016
(millions of Canadian dollars except where otherwise indicated)

	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Sales	\$ 10,845	\$ 10,606	\$ 239	2.3 %
Operating Income	392	265	127	47.9 %
Adjusted gross profit ⁽²⁾	2,945	2,844	101	3.6 %
Adjusted gross profit % ⁽²⁾	27.2%	26.8%		
Adjusted EBITDA ⁽²⁾	\$ 889	\$ 823	66	8.0 %
Adjusted EBITDA margin ⁽²⁾	8.2%	7.8%		
Depreciation and amortization	\$ 355	\$ 369	(14)	(3.8)%

For the periods ended December 31, 2016 and January 2, 2016
(millions of Canadian dollars except where otherwise indicated)

	2016 (12 weeks)	2015 (12 weeks)
	Same-store sales	Same-store sales
	Sales	Sales
Food retail	\$ 7,789 1.1%	\$ 7,631 2.4%
Drug retail	3,056 3.4%	2,975 5.0%
Pharmacy	1,361 2.5%	1,315 4.2%
Front Store	1,695 4.1%	1,660 5.7%

Sales, operating income, adjusted gross profit⁽²⁾, adjusted gross profit percentage⁽²⁾, adjusted EBITDA⁽²⁾ and adjusted EBITDA margin⁽²⁾ in the fourth quarter of 2016 included the impacts of the consolidation of franchises, as set out in "Other Retail Business Matters".

Sales Retail segment sales in the fourth quarter of 2016 were \$10,845 million, an increase of \$239 million compared to the fourth quarter of 2015. Excluding the consolidation of franchises, Retail segment sales increased by \$168 million primarily driven by the following factors:

- Food retail same-store sales growth was 1.1% (2015 – 3.1%⁽⁵⁾) for the quarter, after excluding gas bar which had no impact in the fourth quarter of 2016. This same-store sales growth includes the impact of retail promotional investments. Including gas bar, Food retail same-store sales growth was 2.4% in 2015. Food retail same-store sales included the favourable impact of an extra selling day in the fourth quarter of 2016, due to the timing of New Year's Day, of approximately 1.0%.
 - The Company's Food retail average quarterly internal food price index declined and was slightly lower than (2015 – moderately higher than) the average quarterly national food price deflation of 2.3% (2015 – inflation of 4.1%), as measured by CPI. CPI does not necessarily reflect the effect of inflation on the specific mix of goods sold in the Company's stores;
 - Sales growth in food was modest;
 - Sales growth in pharmacy was flat; and
 - Sales growth in gas bar was flat.
- Drug retail same-store sales growth was 3.4% (2015 – 5.0%). Drug retail same-store sales included the favourable impact of an extra selling day in the fourth quarter of 2016, due to the timing of New Year's Day, of approximately 0.6%.
 - Same-store pharmacy sales growth was 2.5% (2015 – 4.2%);
 - the number of prescriptions dispensed increased by 5.0% (2015 – decreased by 4.7%). On a same-store basis, the number of prescriptions dispensed increased by 4.5% (2015 – 3.2%) and year-over-year, the average prescription value decreased by 2.0% (2015 – increased by 0.9%).
 - Same-store front store sales growth was 4.1% (2015 – 5.7%), with growth in all front store categories.
- 32 food and drug stores were opened and 37 food and drug stores were closed in the 12 months ended December 31, 2016, resulting in an increase in Retail net square footage of 0.3 million square feet, or 0.4%. Store closures were driven by the Company's store closure plan that was announced in 2015 and completed in 2016.

Operating Income Operating Income in the fourth quarter of 2016 was \$392 million, an increase of \$127 million compared to the fourth quarter of 2015. The increase in operating income was driven by improvements in underlying operating performance of \$80 million and the net favourable impact of certain adjusting items totaling \$47 million as described below:

- the improvements in underlying operating performance of \$80 million were driven by higher sales with stable gross margins, lower SG&A, lower depreciation and amortization and the favourable impact from the consolidation of franchises; and
- the net favourable year-over-year impact of certain adjusting items totaling \$47 million, including:
 - ▣ the impairment of Drug retail ancillary assets held for sale of \$112 million in the prior year;
 - ▣ the accelerated finalization of transitioning of certain grocery stores to more cost effective and efficient Labour Agreements of \$55 million incurred in the prior year;
 - ▣ the charge related to inventory measurement associated with the conversion of all of its franchised grocery stores to the new IT systems of \$33 million incurred in the prior year; partially offset by
 - ▣ an unfavourable impact of asset impairments, net of recoveries, of \$126 million; and
 - ▣ an unfavourable impact of pension annuities and buy-outs of \$15 million.

Adjusted Gross Profit⁽²⁾ Adjusted gross profit⁽²⁾ in the fourth quarter of 2016 was \$2,945 million, an increase of \$101 million compared to the fourth quarter of 2015. Adjusted gross profit percentage⁽²⁾ of 27.2% increased by 40 basis points compared to the fourth quarter of 2015. Excluding the consolidation of franchises, the adjusted gross profit percentage⁽²⁾ was 26.4%, a decrease of 20 basis points compared to the fourth quarter of 2015. The decrease in adjusted gross profit percentage⁽²⁾ was driven by Food retail promotional investments, partially offset by improvements in Drug retail margins due to strong front store performance, and improvements in shrink driven by improved inventory management.

Adjusted EBITDA⁽²⁾ Adjusted EBITDA⁽²⁾ in the fourth quarter of 2016 was \$889 million, an increase of \$66 million, compared to the fourth quarter of 2015 driven by the increase in adjusted gross profit⁽²⁾ described above, partially offset by an increase in SG&A of \$35 million. SG&A as a percentage of sales was 19.0%, a decrease of 10 basis points compared to the fourth quarter of 2015. Excluding the consolidation of franchises, SG&A decreased \$9 million and as a percentage of sales was 18.4%, an improvement of 40 basis points compared to the fourth quarter of 2015, driven by the following factors:

- lower store support costs;
- the positive impact of the Company's store closure plan announced in 2015 and completed in 2016;
- favourable year-over-year foreign exchange impacts; partially offset by
- higher retail store costs as efficiencies achieved in retail stores were more than offset by an increase in financial support to franchises.

Depreciation and Amortization Depreciation and amortization in the fourth quarter of 2016 was \$355 million, a decrease of \$14 million compared to the fourth quarter of 2015 primarily attributable to a change in the estimated useful life of certain equipment and fixtures in the second quarter of 2016. Included in depreciation and amortization in the fourth quarter of 2016 was the impact of the amortization of intangible assets related to the acquisition of Shoppers Drug Mart of \$124 million (2015 – \$124 million).

Financial Services Segment Fourth Quarter Results of Operations⁽⁴⁾

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Revenue	\$ 261	\$ 240	\$ 21	8.8%
Earnings before income taxes	39	33	6	18.2%

(millions of Canadian dollars except where otherwise indicated)	As at December 31, 2016	As at January 2, 2016	\$ Change	% Change
Average quarterly net credit card receivables	\$ 2,769	\$ 2,642	\$ 127	4.8 %
Credit card receivables	2,926	2,790	136	4.9 %
Allowance for credit card receivables	52	54	(2)	(3.7)%
Annualized yield on average quarterly gross credit card receivables	13.5%	13.6%		
Annualized credit loss rate on average quarterly gross credit card receivables	4.3%	4.3%		

Revenue Revenue in the fourth quarter of 2016 was \$261 million, an increase of \$21 million compared to the fourth quarter of 2015, primarily driven by:

- higher interest and net interchange income attributable to growth in the credit card portfolio; and
- higher sales attributable to The Mobile Shop.

Earnings before income taxes Earnings before income taxes in the fourth quarter of 2016 were \$39 million, an increase of \$6 million compared to the fourth quarter of 2015, primarily driven by:

- revenue growth as described above; and
- lower interest and credit card losses; partially offset by
- higher costs associated with the Financial Services' loyalty program; and
- higher operating costs as a result of an increase in the active customer base.

Credit Card Receivables As at December 31, 2016, credit card receivables were \$2,926 million, an increase of \$136 million compared to January 2, 2016. This increase was primarily driven by growth in the active customer base as a result of continued investments in customer acquisition, marketing and product initiatives. As at December 31, 2016, the allowance for credit card receivables was \$52 million, a decrease of \$2 million compared to January 2, 2016.

Choice Properties Segment Fourth Quarter Results of Operations⁽⁴⁾

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	\$ Change	% Change
Revenue	\$ 198	\$ 191	\$ 7	3.7 %
Net interest expense and other financing charges	(11)	184	(195)	(106.0)%
Net income ⁽ⁱ⁾	256	41	215	524.4 %
Adjusted funds from operations ⁽²⁾	82	82	—	— %

(i) Choice Properties qualifies as a "mutual fund trust" under the Income Tax Act (Canada) and therefore net income (loss) is equal to earnings before income taxes.

Revenue Revenue in the fourth quarter of 2016 was \$198 million, an increase of \$7 million compared to the fourth quarter of 2015 and included \$174 million (2015 – \$172 million) generated from tenants within the Retail segment. The increase in revenue was primarily driven by:

- revenue from properties acquired in 2015 and 2016.
- additional revenue generated from tenant openings in newly developed leasable space; and
- an increase in base rent from existing properties.

Net Interest Expense and Other Financing Charges Net interest expense and other financing charges in the fourth quarter of 2016 resulted in income of \$11 million compared to a charge of \$184 million in the fourth quarter of 2015, a decrease of \$195 million. The decrease in net interest expense and other financing charges was primarily driven by the change in fair value adjustment on Class B Limited Partnership units.

Net income Net income in the fourth quarter of 2016 was \$256 million, an increase of \$215 million compared to the fourth quarter of 2015. The increase was primarily driven by:

- the change in fair value adjustment on Class B Limited Partnership units;
- the change in fair value adjustment on investment properties;
- additional net operating income generated from tenant openings in newly developed leasable space; and
- an increase in base rent from existing properties.

Adjusted Funds from Operations⁽²⁾ Adjusted funds from operations⁽²⁾ in the fourth quarter of 2016 were \$82 million, flat compared to the fourth quarter of 2015.

Other Matters In the fourth quarter of 2016, Choice Properties acquired two investment properties from third-parties for a purchase price of approximately \$14 million, excluding acquisition costs, which was fully settled in cash.

Subsequent to the end of 2016, Choice Properties redeemed, at par, the \$200 million Series 6 senior unsecured debentures with an original maturity date of April 20, 2017.

10. Disclosure Controls and Procedures

Management is responsible for establishing and maintaining a system of disclosure controls and procedures to provide reasonable assurance that all material information relating to the Company and its subsidiaries is gathered and reported to senior management on a timely basis so that appropriate decisions can be made regarding public disclosure.

As required by National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") have caused the effectiveness of the disclosure controls and procedures to be evaluated. Based on that evaluation, they have concluded that the design and operation of the system of disclosure controls and procedures were effective as at December 31, 2016.

11. Internal Control over Financial Reporting

Management is responsible for establishing and maintaining adequate internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial reports for external purposes in accordance with IFRS.

As required by NI 52-109, the CEO and the CFO have caused the effectiveness of the internal controls over financial reporting to be evaluated using the framework established in 'Internal Control – Integrated Framework (COSO Framework)' published by The Committee of Sponsoring Organizations of the Treadway Commission (COSO), 2013. Based on that evaluation, they have concluded that the design and operation of the Company's internal controls over financial reporting were effective as at December 31, 2016.

In designing such controls, it should be recognized that due to inherent limitations, any controls, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and may not prevent or detect misstatements. Projections of any evaluations of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Additionally, management is required to use judgment in evaluating controls and procedures.

Changes in Internal Control over Financial Reporting There were no changes in the Company's internal control over financial reporting in the fourth quarter of 2016 that materially affected, or are reasonably likely to materially affect the Company's internal control over financial reporting.

12. Enterprise Risks and Risk Management

The Enterprise Risk Management ("ERM") program assists all areas of the business in managing within appropriate levels of risk tolerance by bringing a systematic approach and methodology for evaluating, measuring and monitoring key risks. The results of the ERM program and other business planning processes are used to identify emerging risks to the Company, prioritize risk mitigation activities and develop a risk-based internal audit plan.

Risks are not eliminated through the ERM program, but rather, are identified and managed in line with the Company's risk appetite and within understood risk tolerances. The ERM program is designed to:

- facilitate effective corporate governance by providing a consolidated view of risks across the Company;
- enable the Company to focus on key risks that could impact its strategic objectives in order to reduce harm to financial performance through responsible risk management;
- ensure that the Company's risk appetite and tolerances are defined and understood;
- promote a culture of awareness of risk management and compliance within the Company;
- assist in developing consistent risk management methodologies and tools across the Company including methodologies for the identification, assessment, measurement and monitoring of risks; and
- anticipate and provide early warnings of risks through key risk indicators.

Risk appetite and governance The Loblaw Board oversees the ERM program, including a review of the Company's risks and risk prioritization and annual approval of the ERM policy and risk appetite framework. The risk appetite framework articulates key aspects of the Company's businesses, values, and brands and provides directional guidance on risk taking. Key risk indicators are used to monitor and report on risk performance and whether the Company is operating within its risk appetite. Risk owners are assigned relevant risks by the Board and are responsible for managing risk and implementing risk mitigation strategies.

ERM framework Risk identification and assessments are important elements of the Company's ERM process and framework. An annual ERM assessment is completed to assist in the update and identification of internal and external risks. This assessment is carried out in parallel with strategic planning through interviews, surveys and facilitated workshops with management and the Board to align stakeholder views. This assessment is completed for each business unit and aggregated where appropriate. Risks are assessed and evaluated based on the Company's vulnerability to the risk and the potential impact that the underlying risks would have on the Company's ability to execute on its strategies and achieve its objectives.

Risk monitoring and reporting At least semi-annually, management provides an update to the Board (or a Committee of the Board) on the status of the key risks based on significant changes from the prior update, anticipated impacts in future periods and significant changes in key risk indicators. In addition, the long term (three year) risk level is assessed to monitor potential long term risk impacts, which may assist in risk mitigation planning activities.

Any of the key risks has the potential to negatively affect the Company and its financial performance. The Company has risk management strategies in place for key risks. However, there can be no assurance that the risks will be mitigated or will not materialize or that events or circumstances will not occur that could adversely affect the reputation, operations or financial condition or performance of the Company.

12.1 Operating Risks and Risk Management

The following risks are a subset of the key risks identified through the ERM program. They should be read in conjunction with the full set of risks inherent in the Company's business, as included in the Company's AIF for the year ended December 31, 2016, which is hereby incorporated by reference:

Healthcare Reform	Product Safety and Public Health
Loyalty Programs	Regulatory Compliance
Cyber Security and Data Breaches	Legal Proceedings
IT Systems Implementations and Data Management	Merchandising, Electronic Commerce and Disruptive Technologies
Competitive Environment	

Healthcare Reform The Company is reliant on prescription drug sales for a more significant portion of its sales and profits. Prescription drugs and their sales are subject to numerous federal, provincial, territorial and local laws and regulations. Changes to these laws and regulations, or non-compliance with these laws and regulations, could adversely affect the reputation, operations or financial performance of the Company.

Federal and provincial laws and regulations that establish public drug plans typically regulate prescription drug coverage, patient eligibility, pharmacy reimbursement, drug product eligibility and drug pricing and may also regulate manufacturer allowance funding that is provided to or received by pharmacies or pharmacy suppliers. With respect to pharmacy reimbursement, such laws and regulations typically regulate the allowable drug cost of a prescription drug product, the permitted mark-up on a prescription drug product and the professional or dispensing fees that may be charged on prescription drug sales to patients eligible under the public drug plan. With respect to drug product eligibility, such laws and regulations typically regulate the requirements for listing the manufacturer's products as a benefit or partial benefit under the applicable governmental drug plan, drug pricing and, in the case of generic prescription drug products, the requirements for designating the product as interchangeable with a branded prescription drug product. In addition, other federal, provincial, territorial and local laws and regulations govern the approval, packaging, labeling, sale, marketing, advertising, handling, storage, distribution, dispensing and disposal of prescription drugs.

Sales of prescription drugs, pharmacy reimbursement and drug prices may be affected by changes to the health care industry, including legislative or other changes that impact patient eligibility, drug product eligibility, the allowable cost of a prescription drug product, the mark-up permitted on a prescription drug product, the amount of professional or dispensing fees paid by third party payers or the provision or receipt of manufacturer allowances by pharmacies and pharmacy suppliers.

The majority of prescription drug sales are reimbursed or paid by third party payers, such as governments, insurers or employers. These third party payers have pursued and continue to pursue measures to manage the costs of their drug plans. Each provincial jurisdiction has implemented legislative and/or other measures directed towards managing pharmacy service costs and controlling increasing drug costs incurred by public drug plans and private payers which impact pharmacy reimbursement levels and the availability of manufacturer allowances. Legislative measures to control drug costs include lowering of generic drug pricing, restricting or prohibiting the provision of manufacturer allowances and placing limitations on private label prescription drug products. Other measures that have been implemented by certain government payers include restricting the number of interchangeable prescription drug products which are eligible for reimbursement under provincial drug plans. Additionally, the Council of the Federation, an institution created by the provincial Premiers in 2003 to collaborate on intergovernmental relations, continues its work regarding cost reduction initiatives for pharmaceutical products and services.

Legislation in certain provincial jurisdictions establish listing requirements that ensure that the selling price for a prescription drug product will not be higher than any selling price established by the manufacturer for the same prescription drug product under other provincial drug insurance programs. In some provinces, elements of the laws and regulations that impact pharmacy reimbursement and manufacturer allowances for sales to the public drug plans are extended by legislation to sales in the private sector. Also, private third party payers (such as corporate employers and their insurers) are looking or may look to benefit from any measures implemented by government payers to reduce prescription drug costs for public plans by attempting to extend these measures to prescription drug plans they own or manage. Accordingly, changes to pharmacy reimbursement and manufacturer allowances for a public drug plan could also impact pharmacy reimbursement and manufacturer allowances for private sector sales. In addition, private third party payers could reduce pharmacy reimbursement for prescription drugs provided to their members or could elect to reimburse members only for products included on closed formularies or available from preferred providers.

Ongoing changes impacting pharmacy reimbursement programs, prescription drug pricing and manufacturer allowance funding, legislative or otherwise, are expected to continue to put downward pressure on prescription drug sales. These changes may have a material adverse effect on the Company's business, sales and profitability. In addition, the Company could incur significant costs in the course of complying with any changes in the regulatory regime affecting prescription drugs. Non-compliance with any such existing or proposed laws or regulations, particularly those that provide for the licensing and conduct of wholesalers, the licensing and conduct of pharmacists, the regulation and ownership of pharmacies, the advertising of pharmacies and prescription services, the provision of information concerning prescription drug products, the pricing of prescription drugs and restrictions on manufacturer allowance funding, could result in audits, civil or regulatory proceedings, fines, penalties, injunctions, recalls or seizures, any of which could adversely affect the reputation, operations or financial performance of the Company.

Loyalty Programs The Company's loyalty programs are a valuable offering to customers and provide a key differentiating marketing tool for the business. The marketing, promotional and other business activities related to possible changes to the loyalty programs must be well managed and coordinated to preserve positive customer perception. Any failure to successfully manage either of the loyalty programs may negatively impact the Company's reputation and financial performance.

Cyber Security and Data Breaches The Company depends on the uninterrupted operation of its IT systems, networks and services including internal and public internet sites, data hosting and processing facilities, cloud-based services and hardware, such as point-of-sale processing at stores, to operate its business.

In the ordinary course of business, the Company collects, processes, transmits and retains confidential, sensitive and personal information including personal health and financial information ("Confidential Information") regarding the Company and its employees, franchisees, Associates, vendors, customers, patients, credit card holders and loyalty program members. Some of this Confidential Information is held and managed by third party service providers. As with other large and prominent companies, the Company is regularly subject to cyberattacks and such attempts are occurring more frequently, are constantly evolving in nature and are becoming more sophisticated.

The Company has implemented security measures, including employee training, monitoring and testing, maintenance of protective systems and contingency plans, to protect and to prevent unauthorized access of Confidential Information and to reduce the likelihood of disruptions to its IT systems. The Company also has security processes, protocols and standards that are applicable to its third party service providers.

Despite these measures, all of the Company's information systems, including its back-up systems and any third party service provider systems that it employs, are vulnerable to damage, interruption, disability or failures due to a variety of reasons, including physical theft, electronic theft, fire, power loss, computer and telecommunication failures or other catastrophic events, as well as from internal and external security breaches, denial of service attacks, viruses, worms and other known or unknown disruptive events.

The Company or its third party service providers may be unable to anticipate, timely identify or appropriately respond to one or more of the rapidly evolving and increasingly sophisticated means by which computer hackers, cyber terrorists and others may attempt to breach the Company's security measures or those of our third party service providers' information systems.

As cyber threats evolve and become more difficult to detect and successfully defend against, one or more cyber threats might defeat the Company's security measures or those of its third party service providers. Moreover, employee error or malfeasance, faulty password management or other irregularities may result in a breach of the Company's or its third party service providers' security measures, which could result in a breach of employee, franchisee, Associate, customer, credit card holder or loyalty program member privacy or Confidential Information.

If the Company does not allocate and effectively manage the resources necessary to build and sustain reliable IT infrastructure, fails to timely identify or appropriately respond to cybersecurity incidents, or the Company's or its third party service providers' information systems are damaged, destroyed, shut down, interrupted or cease to function properly, the Company's business could be disrupted and the Company could, among other things, be subject to: transaction errors; processing inefficiencies; the loss of or failure to attract new customers; the loss of revenue; the loss or unauthorized access to Confidential Information or other assets; the loss of or damage to intellectual property or trade secrets; damage to its reputation; litigation; regulatory enforcement actions; violation of privacy, security or other laws and regulations; and remediation costs.

IT Systems Implementations and Data Management The Company continues to undertake investments in new IT systems to improve the operating effectiveness of the organization. Failure to successfully migrate from legacy systems to the new IT systems or a significant disruption in the Company's current IT systems during the implementation of new systems could result in a lack of accurate data to enable management to effectively manage day-to-day operations of the business or achieve its operational objectives, causing significant disruptions to the business and potential financial losses. The Company also depends on relevant and reliable information to operate its business. As the volume of data being generated and reported continues to increase across the Company, data accuracy, quality and governance are required for effective decision making.

Failure to successfully adopt or implement appropriate processes to support the new IT systems, or failure to effectively leverage or convert data from one system to another, may preclude the Company from optimizing its overall performance and could result in inefficiencies and duplication in processes, which in turn could adversely affect the reputation, operations or financial performance of the Company. Failure to realize the anticipated strategic benefits including revenue growth, anticipated cost savings or operating efficiencies associated with the new IT systems could adversely affect the reputation, operations or financial performance of the Company.

Competitive Environment The retail industry in Canada is highly competitive. The Company competes against a wide variety of retailers including supermarket and retail drug store operators, as well as mass merchandisers, warehouse clubs, online retailers, mail order prescription drug distributors, limited assortment stores, discount stores, convenience stores and specialty stores. Many of these competitors now offer a selection of food, drug and general merchandise. Others remain focused on supermarket-type merchandise. In addition, the Company is subject to competitive pressures from new entrants into the marketplace and from the expansion or renovation of existing competitors, particularly those expanding into the grocery and retail drug markets. The Company's inability to effectively predict market activity or compete effectively with its current or future competitors could result in, among other things, reduced market share and reduced profitability. If the Company is ineffective in responding to consumer trends or in executing its strategic plans, its financial performance could be adversely affected. The Company closely monitors its competitors and their strategies, market developments and market share trends. Failure by the Company to sustain its competitive position could adversely affect the Company's financial performance.

Product Safety and Public Health The Company's products may expose it to risks associated with product safety and defects and product handling in relation to the manufacturing, design, packaging and labeling, storage, distribution, and display of products. The Company cannot assure that active management of these risks, including maintaining strict and rigorous controls and processes in its manufacturing facilities and distribution systems, will eliminate all the risks related to food and product safety. The Company could be adversely affected in the event of a significant outbreak of food-borne illness or food safety issues including food tampering or contamination. In addition, failure to trace or locate any contaminated or defective products could affect the Company's ability to be effective in a recall situation. The Company is also subject to risk associated with errors made through medication dispensing or errors related to patient services or consultation. The occurrence of such events or incidents, as well as the failure to maintain the cleanliness and health standards at store level, could result in harm to customers, negative publicity or could adversely affect the Company's brands, reputation, operations or financial performance and could lead to unforeseen liabilities from legal claims or otherwise.

Regulatory Compliance The Company is subject to a wide variety of laws, regulations and orders across all countries in which it does business, including those laws involving product liability, labour and employment, anti-trust and competition, pharmacy, food safety, intellectual property, privacy, environmental and other matters. The Company is subject to taxation by various taxation authorities in Canada and a number of foreign jurisdictions. Changes to any of the laws, rules, regulations or policies (collectively, "laws") applicable to the Company's business, including tax laws, and laws affecting the production, processing, preparation, distribution, packaging and labelling of food, pharmaceuticals and general merchandise products, could adversely affect the operations or financial condition or performance of the Company.

Failure by the Company to comply with applicable laws, regulations and orders could subject the Company to civil or regulatory actions, investigations or proceedings, including fines, assessments, injunctions, recalls or seizures, which in turn could adversely affect the reputation, operations or financial condition or performance of the Company. In the course of complying with changes to laws, the Company could incur significant costs. Changing laws or interpretations of such laws or enhanced enforcement of existing laws could restrict the Company's operations or profitability and thereby threaten the Company's competitive position and ability to efficiently conduct business.

As part of the review undertaken by the Competition Bureau of the Company's acquisition of Shoppers Drug Mart, it expressed concerns about practices that the Company has in place with certain suppliers. In connection with this review, the Competition Bureau has issued requests for documents from the Company and 13 suppliers of the Company. The Company has and will continue to cooperate with the Competition Bureau in its review of these practices. At this stage of the review, it is not possible to predict when the review will be completed or the outcome of such review. If the Competition Bureau is not satisfied that the Company's practices meet the Competition Bureau's objectives of maintaining competitive markets, then the Competition Bureau may pursue remedies that could have a material adverse effect on the Company's reputation, operations or financial condition or performance.

The Régie de l'assurance maladie du Québec ("RAMQ") has been investigating certain aspects of Shoppers Drug Mart's contractual arrangements with pharmacists and drug manufacturers. Shoppers Drug Mart has and will continue to cooperate with RAMQ in its review of these practices. If RAMQ is not satisfied with Shoppers Drug Mart's practices, then RAMQ may pursue remedies that could have a material adverse effect on the Company's reputation, operations or financial condition or performance.

The Company is subject to tax audits from various tax authorities on an ongoing basis. As a result, from time to time, tax authorities may disagree with the positions and conclusions taken by the Company in its tax filings or legislation could be amended or interpretations of current legislation could change, any of which events could lead to reassessments. These reassessments could result in a material adverse effect on the Company's reputation, operations or financial condition or performance.

The Company is subject to externally imposed capital requirements from OSFI, the primary regulator of PC Bank. PC Bank's capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory capital requirements as defined by OSFI. PC Bank uses Basel III as its regulatory capital management framework which includes a common equity Tier 1 capital ratio of 4.5%, a Tier 1 capital ratio of 6.0% and a total capital ratio of 8%. In addition to the regulatory capital ratios requirement, PC Bank is subject to the Basel III Leverage ratio and OSFI's Guideline on Liquidity Adequacy Requirements ("LARs"). The LARs guideline establishes standards based on the Basel III framework. PC Bank would be assessed fines and other penalties for non-compliance with these and other regulations. In addition, failure by PC Bank to comply, understand, acknowledge and effectively respond to applicable regulators could result in regulatory intervention and reputational damages.

Choice Properties is currently classified as a "unit trust" and a "mutual fund trust" under the Income Tax Act (Canada). It also qualifies for the Real Estate Investment Trust Exception under the Income Tax Act (Canada) and as such is not subject to specified investment flow through rules. There can be no assurance that the Canadian federal income tax laws will not be changed in a manner which adversely affects Choice Properties. If Choice Properties ceases to qualify for these and other classifications and exceptions, the taxation of Choice Properties and unitholders, including Loblaw, could be materially adversely different in certain respects, which could in turn materially adversely affect the trading price of the Units.

Legal Proceedings In the ordinary course of business, the Company is involved in and potentially subject to legal proceedings. The proceedings may involve suppliers, customers, Associates, franchisees, regulators, tax authorities or other persons. The potential outcome of legal proceedings and claims is uncertain and could result in a material adverse effect on the Company's reputation, operations or financial condition or performance.

On August 26, 2015, the Company was served with a proposed class action, which was commenced in the Ontario Superior Court of Justice against the Company and certain subsidiaries, Weston and others in connection with the collapse of the Rana Plaza complex in Dhaka, Bangladesh in 2013. The claim seeks approximately \$2 billion in damages.

Shoppers Drug Mart has been served with an Amended Statement of Claim in a class action proceeding that has been filed in the Ontario Superior Court of Justice by two licensed Associates, claiming various declarations and damages resulting from Shoppers Drug Mart's alleged breaches of the Associate Agreement, in the amount of \$500 million. The class action comprises all of Shoppers Drug Mart's current and former licensed Associates residing in Canada, other than in Québec, who are parties to Shoppers Drug Mart's 2002 and 2010 forms of the Associate Agreement. On July 9, 2013, the Ontario Superior Court of Justice certified as a class proceeding portions of the action. The Court imposed a class closing date based on the date of certification. New Associates after July 9, 2013 are not members of the class.

The Company has been reassessed by the CRA and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron, a wholly owned Barbadian subsidiary, should be treated, and taxed, as income in Canada. The reassessments, which were received in 2015 and 2016, are for the 2000 to 2011 taxation years and total \$351 million including interest and penalties as at the time of reassessment. The Company believes it is likely that the CRA will issue reassessments for the 2012 and 2013 taxation years on the same or similar basis. The Company has filed a Notice of Appeal with the Tax Court of Canada for the 2000 to 2010 taxation years and a Notice of Objection for the 2011 taxation year.

Merchandising, Electronic Commerce and Disruptive Technologies The Company may have inventory that customers do not want or need, is not reflective of current trends in customer tastes, habits or regional preferences, is priced at a level customers are not willing to pay, is late in reaching the market or does not have optimal commercial product placement on store shelves. In addition, the Company's operations as they relate to food, specifically inventory levels, sales, volume and product mix, are impacted to some degree by seasonality, including certain holiday periods in the year. Certain health care, related professional services and general merchandise offerings are also subject to seasonal fluctuations. If merchandising efforts are not effective or responsive to customer demand, it could adversely affect the Company's financial performance.

The Company's electronic commerce strategy is a growing business initiative. As part of the e-commerce initiative, customers expect innovative concepts and a positive customer experience, including a user-friendly website, safe and reliable processing of payments and a well-executed merchandise pick up or delivery process. If systems are damaged or cease to function properly, capital investment may be required. The Company is also vulnerable to various additional uncertainties associated with e-commerce including website downtime and other technical failures, changes in applicable federal and provincial regulations, security breaches, and consumer privacy concerns. If these technology-based systems do not function effectively, the Company's ability to grow its e-commerce business could be adversely affected. The Company has increased its investment in improving the digital customer experience, but there can be no assurances that the Company will be able to recover the costs incurred to date.

The retail landscape is quickly changing due to the rise of the digitally influenced shopping experience and the emergence of disruptive technologies, such as digital payments, drones, driverless cars and robotics. In addition, the effect of increasing digital advances could have an impact on the physical space requirements of retail businesses. Although the importance of a retailer's physical presence has been demonstrated, the size requirements and locations may be subject to further disruption. Any failure to adapt the business models to recognize and manage this shift in a timely manner could adversely affect the Company's operations or financial performance.

12.2 Financial Risks and Risk Management

The Company is exposed to a number of financial risks, including those associated with financial instruments, which have the potential to affect its operating and financial performance. The Company uses derivative instruments to offset certain of these risks. Policies and guidelines prohibit the use of any derivative instrument for trading or speculative purposes. The fair value of derivative instruments is subject to changing market conditions which could adversely affect the financial performance of the Company.

The following is a list of the Company's financial risks which are discussed in detail below:

Liquidity	Credit
Commodity Prices	Choice Properties' Unit Price
Foreign Currency Exchange Rates	Interest Rate Risk

Liquidity Liquidity risk is the risk that the Company is unable to generate or obtain sufficient cash or its equivalents in a cost effective manner to fund its obligations as they come due. The Company is exposed to liquidity risk through, among other areas, PC Bank and its credit card business, which requires a reliable source of funding for its credit card business. PC Bank relies on its securitization programs and the acceptance of GIC deposits to fund the receivables of its credit cards. The Company would experience liquidity risks if it fails to maintain appropriate levels of cash and short term investments, it is unable to access sources of funding or it fails to appropriately diversify sources of funding. If any of these events were to occur, they could adversely affect the financial performance of the Company.

Liquidity risk is mitigated by maintaining appropriate levels of cash and cash equivalents and short term investments, actively monitoring market conditions, and by diversifying sources of funding, including the Company's committed credit facility, and maintaining a well-diversified maturity profile of debt and capital obligations.

Commodity Prices The Company is exposed to increases in the prices of commodities in operating its stores and distribution networks, as well as to the indirect effect of changing commodity prices on the price of consumer products. Rising commodity prices could adversely affect the financial performance of the Company. To manage a portion of this exposure, the Company uses purchase commitments for a portion of its need for certain consumer products that are commodities based. The Company enters into exchange traded futures contracts and forward contracts to minimize cost volatility related to energy.

Foreign Currency Exchange Rates The Company is exposed to foreign currency exchange rate variability, primarily on its USD denominated based purchases in trade payables and other liabilities. A depreciating Canadian dollar relative to the USD will have a negative impact on year-over-year changes in reported operating income and net earnings, while an appreciating Canadian dollar relative to the USD will have the opposite impact. During 2016 and 2015, the Company entered into derivative instruments in the form of futures contracts and forward contracts to manage its current and anticipated exposure to fluctuations in U.S. dollar exchange rates.

Credit The Company is exposed to credit risk resulting from the possibility that counterparties could default on their financial obligations to the Company, including derivative instruments, cash and cash equivalents, short term investments, security deposits, PC Bank's credit card receivables, franchise loans receivable, pension assets held in the Company's defined benefit plans and accounts receivable, including amounts due from franchisees, government, prescription sales and third-party drug plans, independent accounts and amounts owed from vendors. Failure to manage credit risk could adversely affect the financial performance of the Company.

The risk related to derivative instruments, cash and cash equivalents, short term investments and security deposits is reduced by policies and guidelines that require that the Company enters into transactions only with counterparties or issuers that have a minimum long term "A-" credit rating from a recognized credit rating agency and place minimum and maximum limits for exposures to specific counterparties and instruments.

Choice Properties mitigates the risk of credit loss relating to rent receivables by evaluating the creditworthiness of new tenants, obtaining security deposits wherever permitted by legislation, ensuring its tenant mix is diversified and by limiting its exposure to any one tenant except Loblaw. Choice Properties establishes an allowance for doubtful accounts that represents the estimated losses with respect to rents receivable. The allowance is determined on a tenant-by-tenant basis based on the specific factors related to the tenant.

PC Bank manages its credit card receivable risk by employing stringent credit scoring techniques, actively monitoring the credit card portfolio and reviewing techniques and technology that can improve the effectiveness of the collection process. In addition, these receivables are dispersed among a large, diversified group of credit card customers.

Franchise loans receivable and accounts receivable, including amounts due from franchisees, governments, prescription sales covered by third-party drug plans, independent accounts and amounts owed from vendors, are actively monitored on an ongoing basis and settled on a frequent basis in accordance with the terms specified in the applicable agreements.

Choice Properties' Unit Price The Company is exposed to market price risk as a result of Units that are held by unitholders other than the Company. These Units are presented as a liability on the Company's consolidated balance sheet as they are redeemable for cash at the option of the holder. The liability is recorded at fair value at each reporting period based on the market price of Units. The change in the fair value of the liability negatively impacts net earnings when the Unit price increases and positively impacts net earnings when the Unit price declines.

Interest Rate Risk The Company is exposed to interest rate risk from fluctuations in interest rates on its floating rate debt and from the refinancing of existing financial instruments. The Company manages interest rate risk by monitoring the respective mix of fixed and floating rate debt and by taking action as necessary to maintain an appropriate balance considering current market conditions, with the objective of maintaining the majority of its debt at fixed interest rates.

13. Related Party Transactions

The Company's controlling shareholder is George Weston Limited ("Weston"), which owns, directly and indirectly, 187,815,136 of the Company's common shares, representing approximately 47% of the Company's outstanding common shares. Mr. W. Galen Weston controls Weston, directly and indirectly through private companies that he controls, including Wittington Investments, Limited ("Wittington"), which owns a total of 80,773,740 of Weston's common shares, representing approximately 63% of Weston's outstanding common shares. Mr. Weston also beneficially owns 5,096,189 of the Company's common shares, representing approximately 1% of the Company's outstanding common shares. The Company's policy is to conduct all transactions and settle all balances with related parties on market terms and conditions.

Transactions with Related Parties:

	Transaction Value	
(millions of Canadian dollars)	2016 (52 weeks)	2015 (52 weeks)
Included in Cost of Merchandise Inventories Sold		
Inventory purchases from a subsidiary of Weston	\$ 654	\$ 642
Inventory purchases from a related party ⁽ⁱ⁾	28	25
Operating Income		
Cost sharing agreements with Parent ⁽ⁱⁱ⁾	\$ 27	\$ 27
Net administrative services provided by Parent ⁽ⁱⁱⁱ⁾	21	23
Choice Properties' distributions to Parent ^(iv)	16	14
Lease from a subsidiary of Wittington	3	3

- (i) Associated British Foods plc is a related party by virtue of Mr. W. Galen Weston being a director of such entity's parent company. Total balance outstanding owing to Associated British Foods plc as at December 31, 2016 was \$5 million (January 2, 2016 – \$2 million).
- (ii) Weston and the Company have each entered into certain contracts with third parties for administrative and corporate services, including telecommunication services and IT related matters on behalf of itself and the related party. Through cost sharing agreements that have been established between the Company and Weston concerning these costs, the Company has agreed to be responsible to Weston for the Company's proportionate share of the total costs incurred.
- (iii) The Company and Weston have entered into an agreement whereby certain administrative services are provided by one party to the other. The services to be provided under this agreement include those related to commodity management, pension and benefits, tax, medical, travel, information systems, risk management, treasury, certain accounting and control functions and legal. Payments are made quarterly based on the actual costs of providing these services. Where services are provided on a joint basis for the benefit of the Company and Weston together, each party pays the appropriate proportion of the costs. Fees paid under this agreement are reviewed each year by the Audit Committee.
- (iv) Weston is a unitholder of Choice Properties and is entitled to receive distributions declared by the trust. Unitholders who elect to participate in the Choice Properties Distribution Reinvestment Plan ("DRIP") receive a further distribution, payable in Units, equal in value to 3% of each cash distribution. In 2016, Choice Properties issued 1,265,160 Units (2015 – 1,317,405 Units) to Weston under its DRIP at a weighted average price of \$12.63 (2015 – \$10.86) per Unit.

The net balances due to Weston are comprised as follows:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Trade payables and other liabilities	\$ 44	\$ 3

Joint Venture In 2014, a joint venture, formed between Choice Properties and Wittington, completed the acquisition of property from Loblaw. The joint venture intends to develop the acquired site into a mixed-used property, anchored by a Loblaw food store. As at December 31, 2016, the joint venture did not have any operating activity. Choice Properties uses the equity method of accounting to record its 40% interest in the joint venture, which is included in other assets.

Post-Employment Benefit Plans The Company sponsors a number of post-employment plans, which are related parties. Contributions made by the Company to these plans are disclosed in the notes to the consolidated financial statements.

Income Tax Matters From time to time, the Company, Weston and its affiliates may enter into agreements to make elections that are permitted or required under applicable income tax legislation with respect to affiliated corporations. In 2016, these elections and accompanying agreements did not have a material impact on the Company.

Key Management Personnel The Company's key management personnel are comprised of the Board and certain members of the executive team of the Company, as well as both the Board and certain members of the executive team of Weston and Wittington to the extent that they have the authority and responsibility for planning, directing and controlling the day-to-day activities of the Company.

Compensation of Key Management Personnel Annual compensation of key management personnel that is directly attributable to the Company was as follows:

(millions of Canadian dollars)	2016 (52 weeks)	2015 (52 weeks)
Salaries, director fees and other short term employee benefits	\$ 4	\$ 6
Equity-based compensation	6	4
Total compensation	\$ 10	\$ 10

14. Critical Accounting Estimates and Judgments

The preparation of the consolidated financial statements requires management to make estimates and judgments in applying the Company's accounting policies that affect the reported amounts and disclosures made in the consolidated financial statements and accompanying notes.

Within the context of this Annual Report, a judgment is a decision made by management in respect of the application of an accounting policy, a recognized or unrecognized financial statement amount and/or note disclosure, following an analysis of relevant information that may include estimates and assumptions. Estimates and assumptions are used mainly in determining the measurement of balances recognized or disclosed in the consolidated financial statements and are based on a set of underlying data that may include management's historical experience, knowledge of current events and conditions and other factors that are believed to be reasonable under the circumstances. Management continually evaluates the estimates and judgments it uses.

The following are the accounting policies subject to judgments and key sources of estimation uncertainty that the Company believes could have the most significant impact on the amounts recognized in the consolidated financial statements.

14.1 Consolidation

Judgments Made in Relation to Accounting Policies Applied The Company uses judgment in determining the entities that it controls and therefore consolidates. The Company controls an entity when the Company has the existing rights that give it the current ability to direct the activities that significantly affect the entity's returns. The Company consolidates all of its wholly owned subsidiaries. Judgment is applied in determining whether the Company controls the entities in which it does not have ownership rights or does not have full ownership rights. Most often, judgment involves reviewing contractual rights to determine if rights are participating (giving power over the entity) or protective rights (protecting the Company's interest without giving it power).

14.2 Inventories

Key Sources of Estimation Inventories are carried at the lower of cost and net realizable value which requires the Company to utilize estimates related to fluctuations in shrink, future retail prices, the impact of vendor rebates on cost, seasonality and costs necessary to sell the inventory.

14.3 Impairment of Non-Financial Assets (Goodwill, Intangible Assets, Fixed Assets and Investment Properties)

Judgments Made in Relation to Accounting Policies Applied Management is required to use judgment in determining the grouping of assets to identify their cash generating units ("CGUs") for the purposes of testing fixed assets for impairment. Judgment is further required to determine appropriate groupings of CGUs, for the level at which goodwill and intangible assets are tested for impairment. The Company has determined that each location is a separate CGU for the purposes of fixed asset impairment testing. For the purpose of goodwill and indefinite life intangible assets impairment testing, CGUs are grouped at the lowest level at which goodwill and indefinite life intangible assets are monitored for internal management purposes. In addition, judgment is used to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation In determining the recoverable amount of a CGU or a group of CGUs, various estimates are employed. The Company determines fair value less costs to sell using such estimates as market rental rates for comparable properties, recoverable operating costs for leases with tenants, non-recoverable operating costs, discount rates, capitalization rates and terminal capitalization rates. The Company determines value in use by using estimates including projected future sales, earnings and capital investment consistent with strategic plans presented to the Board. Discount rates are consistent with external industry information reflecting the risk associated with the specific cash flows.

14.4 Franchise Loans Receivable and Certain Other Financial Assets

Judgments Made in Relation to Accounting Policies Applied Management reviews franchise loans receivable, trade receivables and certain other assets relating to the Company's franchise business at each balance sheet date utilizing judgment to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation Management determines the initial fair value of its franchise loans and certain other financial assets using discounted cash flow models. The process of determining these fair values requires management to make estimates of a long term nature regarding discount rates, projected revenues and margins, as applicable. These estimates are derived from past experience, actual operating results and budgets.

14.5 Customer Loyalty Awards Programs

Key Sources of Estimation The Company defers revenue equal to the fair value of the award points earned by loyalty program members at the time of award. The Company determines fair value using such estimates as breakage (the amount of points that will never be redeemed) and the estimated retail value per point on redemption. The estimated fair value per point is based on the program reward schedule, which for the *PC* points and *PC Plus* programs is \$1 for every 1,000 points. For the *Shoppers Optimum* program, the estimated fair value is determined based on the expected weighted average redemption levels for future redemptions, including special redemption events. Breakage rates are primarily based on historical redemption experience. The trends in breakage are reviewed on an ongoing basis and the estimated retail value per point is adjusted based on expected future activity.

14.6 Income and Other Taxes

Judgments Made in Relation to Accounting Policies Applied The calculation of current and deferred income taxes requires management to make certain judgments regarding the tax rules in jurisdictions where the Company performs activities. Application of judgments is required regarding the classification of transactions and in assessing probable outcomes of claimed deductions including expectations about future operating results, the timing and reversal of temporary differences and possible audits of income tax and other tax filings by the tax authorities.

14.7 Segment Information

Judgments Made in Relation to Determining the Aggregation of Operating Segments The Company uses judgment in assessing the criteria used to determine the aggregation of operating segments. The Retail reportable operating segment consists of several operating segments comprised primarily of food retail and Associate-owned drug stores, and also includes in-store pharmacies and other health and beauty products, gas bars, apparel and other general merchandise. The Company has aggregated its retail operating segments on the basis of their similar economic characteristics, customers and nature of products. This similarity in economic characteristics reflects the fact that the Company's retail operating segments operate primarily in Canada and are therefore subject to the same economic market pressures and regulatory environment. The Company's retail operating segments are subject to similar competitive pressures such as price and product innovation and assortment from existing competitors and new entrants into the marketplace. The similar economic characteristics also include the provision of centralized, common functions such as marketing and IT across all retail operating segments.

The retail operating segments' customer profile is primarily individuals who are purchasing goods for their own or their family's personal needs and consumption. The nature of products and the product assortment sold by each of the retail operating segments is also similar and includes grocery, pharmaceuticals, cosmetics, electronics and housewares. The aggregation of the retail operating segments reflects the nature and financial effects of the business activities in which the Company engages and the economic environment in which it operates.

15. Accounting Standards

15.1 Changes to Significant Accounting Policies

Presentation of Financial Statements The Company implemented the amendments to IAS 1, "Presentation of Financial Statements", effective January 1, 2016. There was no significant impact on the Company's consolidated financial statements as a result of the implementation of this amendment.

Income Taxes In November 2016, the IFRS Interpretations Committee issued its agenda decision related to the expected manner of recovery of indefinite life intangible assets when measuring deferred income taxes in accordance with IAS 12, "Income Taxes" and clarified its interpretation that an indefinite life intangible asset does not have an unlimited life and its economic benefit flows to an entity in future periods through use and not just through future sale. Accordingly, it is appropriate to measure the associated deferred income tax liability at the income tax rate applicable to ordinary taxable income expected to apply in the years in which the temporary differences are expected to be recovered or settled. The Company's accounting policy reflected an accepted view that an indefinite life intangible will be recovered through its disposition and was using a capital gains tax rate to measure deferred income taxes associated with its indefinite life intangible assets. The Company implemented this guidance in the fourth quarter of 2016 on a retrospective basis as an accounting policy change in accordance with IAS 8, "Accounting Policies, Changes to Accounting Estimates and Errors". The impact of this change was as follows:

Consolidated Statement of Earnings and Comprehensive Income

Increase (Decrease)		
(millions of Canadian dollars except where otherwise indicated)		2015
Income taxes ⁽ⁱ⁾	\$	34
Net Earnings	\$	(34)
Net Earnings attributable to Shareholders of the Company	\$	(34)
Total Comprehensive Income	\$	(34)
Net Earnings per Common Share (\$)		
Basic	\$	(0.08)
Diluted	\$	(0.08)

Consolidated Balance Sheets

Increase (Decrease)	As at	As at
(millions of Canadian dollars)	January 2, 2016	January 4, 2015
Goodwill	\$ 418	\$ 418
Deferred Income Tax Liabilities	458	424
Retained Earnings	(40)	(6)

(i) Relates to the re-measurement of deferred income tax liabilities as a result of the Alberta statutory corporate income tax rate change in 2015.

15.2 Changes to Accounting Estimates

Fixed Assets In the second quarter of 2016, the Company reassessed and revised the useful life of certain classes of equipment and fixtures from eight to ten years. This revision represents a change in estimate resulting in a current year reduction of depreciation and amortization expense, related to these assets, of approximately \$66 million compared to 2015.

15.3 Future Accounting Standards

The future accounting standards noted below will impact the Company's business processes, internal controls over financial reporting, data systems, and IT, as well as financing and compensation arrangements. As a result, the Company has developed comprehensive project plans to guide the implementations.

IFRS 15 In 2014, the IASB issued IFRS 15 "Revenue from Contracts with Customers" ("IFRS 15"), replacing IAS 18, "Revenue", IAS 11, "Construction Contracts", and related interpretations. IFRS 15 provides a comprehensive framework for the recognition, measurement and disclosure of revenue from contracts with customers, excluding contracts within the scope of the accounting standards on leases, insurance contracts and financial instruments. IFRS 15 becomes effective for annual periods beginning on or after January 1, 2018. IFRS 15 is to be applied retrospectively using either the retrospective or cumulative effect method. While early adoption is permitted, the Company will not early adopt IFRS 15.

The Company has completed a preliminary assessment of the potential impact of the adoption of IFRS 15 on its consolidated financial statements.

The Company expects that the implementation of IFRS 15 will impact the allocation of revenue that is deferred in relation to its customer loyalty award programs. Revenue is currently allocated to the customer loyalty awards using the residual fair value method. Under IFRS 15, consideration will be allocated between the loyalty program awards and the goods or services on which the awards were earned, based on their relative stand-alone selling prices. The Company is currently assessing the impact of this change on its consolidated financial statements.

The Company is still assessing the impacts of IFRS 15, if any, on its franchise arrangements with non-consolidated stores. The Company does not expect the implementation of IFRS 15 to otherwise have a significant impact on its Retail, Financial Services or Choice Properties segment revenue streams, however the detailed assessment is ongoing.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients available under the standard. The Company expects to disclose additional detailed information, including any exemptions elected and estimated quantitative financial effects, before the adoption of IFRS 15.

IFRS 9 In 2014, the IASB issued IFRS 9, "Financial Instruments" ("IFRS 9"), replacing IAS 39, "Financial Instruments: Recognition and Measurement" ("IAS 39"), and related interpretations. The standard includes revised guidance on the classification and measurement of financial assets, including impairment and a new general hedge accounting model. IFRS 9 becomes effective for annual periods beginning on or after January 1, 2018, and is to be applied retrospectively with the exception of the general hedging requirements which are to be applied prospectively. While early adoption is permitted, the Company will not early adopt IFRS 9.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 9 on its consolidated financial statements based on its positions at December 31, 2016 and hedging relationships designated during 2016 under IAS 39, which are discussed below.

Classification and measurement IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics. IFRS 9 largely retains the existing requirements in IAS 39 for the classification of financial liabilities. Based on its preliminary assessment, the Company does not believe that the new classification requirements will have a significant impact on its consolidated financial statements.

Impairment IFRS 9 replaces the 'incurred loss' model in IAS 39 with a forward-looking 'expected credit loss' ("ECL") model. Applying the ECL model will require considerable judgment, including consideration of how changes in economic factors affect ECLs, which will be determined on a probability-weighted basis. The new impairment model will apply to financial assets measured at amortized cost or those measured at fair value through other comprehensive income, except for investments in equity instruments, and to contract assets.

The Company expects that the ECL model will change the valuation of its Financial Services segment credit losses on credit card receivables. The Company believes that impairment losses are likely to increase and become more volatile for assets in the scope of the IFRS 9 impairment model. The Company is currently assessing the impact of this change on its consolidated financial statements and is continuing to assess the impact of the ECL model on its other financial assets.

General hedging IFRS 9 will require the Company to ensure that hedge accounting relationships are aligned with the Company's risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness. The Company's preliminary assessment indicates that the types of hedge accounting relationships that the Company currently designates should be capable of meeting the requirements of IFRS 9 once the Company completes certain planned changes to its internal documentation and monitoring processes.

The Company has not yet decided whether it will use the practical expedients available under the standard. The Company expects to disclose additional detailed information, including any practical expedients and estimated quantitative financial effects, before the adoption of IFRS 9.

IFRS 16 In 2016, the IASB issued IFRS 16, "Leases" ("IFRS 16"), replacing IAS 17, "Leases" and related interpretations. The standard introduces a single on-balance sheet recognition and measurement model for lessees, eliminating the distinction between operating and finance leases. Lessors continue to classify leases as finance and operating leases. IFRS 16 becomes effective for annual periods beginning on or after January 1, 2019. For leases where the Company is the lessee, it has the option of adopting a full retrospective approach or a modified retrospective approach on transition to IFRS 16. While early adoption is permitted if IFRS 15 has been adopted, the Company will not early adopt IFRS 16.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 16 on its consolidated financial statements.

The Company expects the adoption of IFRS 16 will have a significant impact on its Retail segment as the Company will recognize new assets and liabilities for its operating leases of property, buildings, vehicles and equipment. In addition, the nature and timing of expenses related to those leases will change as IFRS 16 replaces the straight-line operating lease expense with a depreciation charge for right-of-use assets and interest expense on lease liabilities. No significant impacts are expected for the Company's finance leases or leases where the Company is the lessor.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients under the standard. The Company expects to disclose additional detailed information, including its transition method, any practical expedients elected and estimated quantitative financial effects, before the adoption of IFRS 16.

16. Outlook⁽³⁾

Loblaw remains focused on its strategic framework, delivering the best in food, best in health and beauty, operational excellence and growth. This framework is supported by our financial plan of maintaining a stable trading environment that targets positive same-store sales and stable gross margin, surfacing efficiencies to deliver operating leverage, and returning capital to shareholders.

In 2017, on a full year comparative basis, despite the current deflationary environment, the Company expects to:

- deliver positive same-store sales and stable gross margin in its Retail segment in a highly competitive grocery market, with continued negative pressure from healthcare reform;
- grow adjusted net earnings;
- invest approximately \$1.3 billion in capital expenditures, including \$1.0 billion in its Retail segment; and
- return capital to shareholders by allocating a significant portion of free cash flow to share repurchases.

17. Non-GAAP Financial Measures

The Company uses the following non-GAAP financial measures: Retail segment gross profit; Retail segment adjusted gross profit; Retail segment adjusted gross profit percentage; adjusted earnings before income taxes, net interest expense and other financing charges and depreciation and amortization ("adjusted EBITDA"); adjusted EBITDA margin; adjusted operating income; adjusted net interest expense and other financing charges; adjusted income taxes; adjusted income tax rate; adjusted net earnings available to common shareholders; adjusted diluted net earnings per common share; free cash flow; retail debt to retail adjusted EBITDA; adjusted return on equity; adjusted return on capital and with respect to Choice Properties: adjusted funds from operations. The Company believes these non-GAAP financial measures provide useful information to both management and investors in measuring the financial performance and financial condition of the Company for the reasons outlined below.

Management uses these and other non-GAAP financial measures to exclude the impact of certain expenses and income that must be recognized under GAAP when analyzing underlying consolidated and segment operating performance, as the excluded items are not necessarily reflective of the Company's underlying operating performance and make comparisons of underlying financial performance between periods difficult. The Company excludes additional items if it believes doing so would result in a more effective analysis of underlying operating performance. The exclusion of certain items does not imply that they are non-recurring.

These measures do not have a standardized meaning prescribed by GAAP and therefore they may not be comparable to similarly titled measures presented by other publicly traded companies and should not be construed as an alternative to other financial measures determined in accordance with GAAP.

Retail Segment Gross Profit, Retail Segment Adjusted Gross Profit and Retail Segment Adjusted Gross Profit Percentage The following table reconciles revenue and cost of merchandise inventories sold to gross profit by segment and then to adjusted gross profit by segment. The Company believes that Retail segment gross profit and Retail segment adjusted gross profit are useful in assessing the Retail segment's underlying operating performance and in making decisions regarding the ongoing operations of the business.

Retail segment adjusted gross profit percentage is calculated as Retail segment adjusted gross profit divided by Retail segment revenue.

	2016 (12 weeks)					2015 (12 weeks)				
For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars)	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Total	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Total
Revenue	\$10,845	\$ 261	\$ 198	\$ (174)	\$ 11,130	\$10,606	\$ 240	\$ 191	\$ (172)	\$ 10,865
Cost of Merchandise Inventories Sold	7,896	27	—	—	7,923	7,812	19	—	—	7,831
Gross Profit	\$ 2,949	\$ 234	\$ 198	\$ (174)	\$ 3,207	\$ 2,794	\$ 221	\$ 191	\$ (172)	\$ 3,034
Add (deduct) impact of the following:										
Charges related to retail locations in Fort McMurray, net of recoveries	(4)	—	—	—	(4)	—	—	—	—	—
Net impairment (impairment reversals) related to Drug retail ancillary assets	—	—	—	—	—	46	—	—	—	46
Charge related to inventory measurement and other conversion differences	—	—	—	—	—	4	—	—	—	4
Adjusted Gross Profit	\$ 2,945	\$ 234	\$ 198	\$ (174)	\$ 3,203	\$ 2,844	\$ 221	\$ 191	\$ (172)	\$ 3,084

	2016 (52 weeks)					2015 (52 weeks)				
For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars)	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Total	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Total
Revenue	\$45,384	\$ 911	\$ 784	\$ (694)	\$ 46,385	\$44,469	\$ 849	\$ 743	\$ (667)	\$ 45,394
Cost of Merchandise Inventories Sold	33,130	83	—	—	33,213	32,780	66	—	—	32,846
Gross Profit	\$12,254	\$ 828	\$ 784	\$ (694)	\$ 13,172	\$11,689	\$ 783	\$ 743	\$ (667)	\$ 12,548
Add (deduct) impact of the following:										
Charges related to retail locations in Fort McMurray, net of recoveries	1	—	—	—	1	—	—	—	—	—
Restructuring and other related costs	3	—	—	—	3	—	—	—	—	—
Net impairment (impairment reversals) related to Drug retail ancillary assets	4	—	—	—	4	46	—	—	—	46
Charge related to inventory measurement and other conversion differences	—	—	—	—	—	4	—	—	—	4
Charge related to apparel inventory	—	—	—	—	—	8	—	—	—	8
Adjusted Gross Profit	\$12,262	\$ 828	\$ 784	\$ (694)	\$ 13,180	\$11,747	\$ 783	\$ 743	\$ (667)	\$ 12,606

Charges related to retail locations in Fort McMurray, net of recoveries In the second quarter of 2016, 10 retail locations in Fort McMurray were impacted by the wildfire that caused the evacuation of the city. The Company recognized charges related to the inventory losses, site clean-up and other restoration costs as set out in Section “6.1 Other Retail Business Matters”. As at the end of 2016, the Company received partial proceeds of \$10 million from the insurance claim. The insurance claim remains in progress and further proceeds are expected to be recorded as the claim progresses.

Restructuring and other related costs The Company continuously evaluates strategic and cost reduction initiatives related to its store infrastructure, distribution networks and administrative infrastructure with the objective of ensuring a low cost operating structure. Restructuring activities related to these initiatives are ongoing.

Net impairment (impairment reversals) related to Drug retail ancillary assets In the second quarter of 2016, the Company ceased actively marketing the remaining assets in certain Drug retail ancillary operations that were previously marketed for sale, as set out in Section “6.1 Other Retail Business Matters”.

Charge related to inventory measurement and other conversion differences As of the end of 2015, the Company had completed the conversion of all of its franchised grocery stores to the new IT systems that include a perpetual inventory system. The re-measurement of inventory owned by the franchises as a result of implementing the system resulted in a decrease in inventory value of \$33 million. The re-measurement resulted in a charge of \$4 million in gross profit related to consolidated franchises and \$29 million to SG&A related to non-consolidated franchises in the fourth quarter and year-to-date.

Charge related to apparel inventory In 2015, the Company entered into an agreement to liquidate, in the U.S., certain older Canadian apparel inventory and recorded a charge of \$8 million.

Adjusted Operating Income, Adjusted EBITDA and Adjusted EBITDA Margin The following tables reconcile adjusted operating income and adjusted EBITDA to operating income, which is reconciled to GAAP net earnings measures reported in the consolidated statements of earnings for the periods ended December 31, 2016 and January 2, 2016. The Company believes that adjusted EBITDA is useful in assessing the performance of its ongoing operations and its ability to generate cash flows to fund its cash requirements, including the Company's capital investment program.

Adjusted EBITDA margin is calculated as adjusted EBITDA divided by revenue.

	2016 (12 weeks)					2015 (12 weeks)				
(millions of Canadian dollars)	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Consolidated	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Consolidated
Net earnings attributable to shareholders of the Company					\$ 204					\$ 131
Add (deduct) impact of the following:										
Non-Controlling Interests					28					(4)
Net interest expense and other financing charges					128					141
Income taxes					89					48
Operating income	\$ 392	\$ 52	\$ 245	\$ (240)	\$ 449	\$ 265	\$ 48	\$ 224	\$ (221)	\$ 316
Add (deduct) impact of the following:										
Amortization of intangible assets acquired with Shoppers Drug Mart	124	—	—	—	124	124	—	—	—	124
Restructuring and other related costs	2	—	—	—	2	(7)	—	—	—	(7)
Charges related to retail locations in Fort McMurray, net of recoveries	(5)	—	—	—	(5)	—	—	—	—	—
Fair value adjustment on fuel and foreign currency contracts	(6)	—	—	—	(6)	(6)	—	—	—	(6)
Net impairment (impairment reversals) related to Drug retail ancillary assets	—	—	—	—	—	112	—	—	—	112
Charge related to inventory measurement and other conversion differences	—	—	—	—	—	33	—	—	—	33
Asset impairments, net of recoveries	130	—	—	—	130	4	—	—	—	4
Labour agreements	—	—	—	—	—	55	—	—	—	55
Modifications to certain franchise fee arrangements	—	—	—	—	—	(8)	—	—	—	(8)
Pension annuities and buy-outs	21	—	—	—	21	6	—	—	—	6
Adjusting Items	\$ 266	\$ —	\$ —	\$ —	\$ 266	\$ 313	\$ —	\$ —	\$ —	\$ 313
Adjusted operating income	\$ 658	\$ 52	\$ 245	\$ (240)	\$ 715	\$ 578	\$ 48	\$ 224	\$ (221)	\$ 629
Depreciation and amortization	355	4	—	6	365	369	3	—	4	376
Less: Amortization of intangible assets acquired with Shoppers Drug Mart	(124)	—	—	—	(124)	(124)	—	—	—	(124)
Adjusted EBITDA	\$ 889	\$ 56	\$ 245	\$ (234)	\$ 956	\$ 823	\$ 51	\$ 224	\$ (217)	\$ 881

	2016 (52 weeks)					2015 ⁽⁶⁾ (52 weeks)				
(millions of Canadian dollars)	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Consolidated	Retail	Financial Services ⁽⁴⁾	Choice Properties ⁽⁴⁾	Consolidation and Eliminations	Consolidated
Net earnings attributable to shareholders of the Company					\$ 983					\$ 598
Add (deduct) impact of the following:										
Non-Controlling Interests					7					(9)
Net interest expense and other financing charges					653					644
Income taxes					449					368
Operating income	\$1,902	\$ 175	\$ 677	\$ (662)	\$ 2,092	\$ 1,429	\$ 163	\$ 601	\$ (592)	\$ 1,601
Add (deduct) impact of the following:										
Amortization of intangible assets acquired with Shoppers Drug Mart	535	—	—	—	535	536	—	—	—	536
Restructuring and other related costs	46	—	—	—	46	154	—	—	—	154
Fair value adjustment on fuel and foreign currency contracts	5	—	—	—	5	(21)	—	—	—	(21)
Charges related to retail locations in Fort McMurray, net of recoveries	2	—	—	—	2	—	—	—	—	—
Prior year tax assessment	10	—	—	—	10	—	—	—	—	—
Net impairment (impairment reversals) related to Drug retail ancillary assets	(4)	—	—	—	(4)	112	—	—	—	112
Asset impairments, net of recoveries	135	—	—	—	135	13	—	—	—	13
Pension annuities and buy-outs	23	—	—	—	23	8	—	—	—	8
Charge related to apparel inventory	—	—	—	—	—	8	—	—	—	8
Shoppers Drug Mart acquisition-related cost, net of impact from divestitures	—	—	—	—	—	2	—	—	—	2
Labour agreements	—	—	—	—	—	55	—	—	—	55
Charge related to inventory measurement and other conversion differences	—	—	—	—	—	33	—	—	—	33
Modifications to certain franchise fee arrangements	—	—	—	—	—	(8)	—	—	—	(8)
Adjusting Items	\$ 752	\$ —	\$ —	\$ —	\$ 752	\$ 892	\$ —	\$ —	\$ —	\$ 892
Adjusted operating income	\$2,654	\$ 175	\$ 677	\$ (662)	\$ 2,844	\$ 2,321	\$ 163	\$ 601	\$ (592)	\$ 2,493
Depreciation and amortization	1,512	13	1	17	1,543	1,567	10	1	14	1,592
Less: Amortization of intangible assets acquired with Shoppers Drug Mart	(535)	—	—	—	(535)	(536)	—	—	—	(536)
Adjusted EBITDA	\$3,631	\$ 188	\$ 678	\$ (645)	\$ 3,852	\$ 3,352	\$ 173	\$ 602	\$ (578)	\$ 3,549

In addition to the items described in the Retail segment adjusted gross profit⁽²⁾ section above, adjusted EBITDA⁽²⁾ was impacted by the following:

Amortization of intangible assets acquired with Shoppers Drug Mart The acquisition of Shoppers Drug Mart in 2014 included approximately \$6,050 million of definite life intangible assets, which are being amortized over their estimated useful lives. Annual amortization associated with the acquired intangibles will be approximately \$525 million until 2024, and will decrease thereafter.

Fair value adjustment on fuel and foreign currency contracts The Company is exposed to commodity price and U.S. dollar exchange rate fluctuations. In accordance with the Company's commodity risk management policy, the Company enters into exchange traded futures contracts and forward contracts to minimize cost volatility relating to fuel prices and the U.S. dollar exchange rate. These derivatives are not acquired for trading or speculative purposes. Pursuant to the Company's derivative instruments accounting policy, changes in the fair value of these instruments, which include realized and unrealized gains and losses, are recorded in operating income. Despite the impact of accounting for these commodity and foreign currency derivatives on the Company's reported results, the derivatives have the economic impact of largely mitigating the associated risks arising from price and exchange rate fluctuations in the underlying commodities and U.S. dollar commitments.

Prior year tax assessment During the first quarter of 2016, the province of Ontario enacted retroactive amendments to the Land Transfer Tax Act. The amendments were applicable to land transfer activities between related parties that occurred on or after July 19, 1989. The amendments impacted certain land transfers between the Company and Choice Properties at the time of the initial public offering, resulting in a charge of \$10 million in the first quarter of 2016 to SG&A in the Retail segment.

Asset impairments, net of recoveries At each balance sheet date, the Company assesses and, when required, records impairments and recoveries of previous impairments related to the carrying value of its fixed assets, investment properties and intangible assets. In 2016, this included the impairment of a Shoppers Drug Mart ancillary healthcare business. The Company recorded a charge of \$88 million related to the impairment of fixed assets of \$15 million and a customer relationship intangible asset of \$73 million as set out in Section 6.1 "Retail Segment - Other Retail Business Matters".

Pension annuities and buy-outs The Company is undertaking annuity purchases and pension buy-outs in respect of former employees designed to reduce its defined benefit pension plan obligation and decrease future pension volatility and risks.

Shoppers Drug Mart acquisition-related costs, net of impact from divestitures In the first quarter of 2015, the Company completed all remaining divestitures required by the Competition Bureau and recorded a divestiture loss of \$2 million.

Labour agreements Over the past five years, the Company has been transitioning stores to more cost effective and efficient operating terms under collective agreements. During the fourth quarter of 2015, the Company recorded a charge of \$55 million related to the completion of these agreements.

Modifications to certain franchise fee arrangements The Company modified its fee arrangements with franchisees of certain franchise banners. As a result of this modification, the Company re-evaluated the recoverable amount of franchise-related financial instruments and the related previously recorded impairment. In the fourth quarter of 2015, the Company recorded a reduction in previously recorded impairment of \$8 million.

Adjusted Net Interest Expense and Other Financing Charges The following table reconciles adjusted net interest expense and other financing charges to net interest expense and other financing charges in the consolidated statements of earnings for the periods ended December 31, 2016 and January 2, 2016. The Company believes that adjusted net interest expense and other financing charges is useful in assessing the Company's underlying financial performance and in making decisions regarding the financial operations of the business.

(millions of Canadian dollars)	2016 (12 weeks)	2015 (12 weeks)	2016 (52 weeks)	2015 (52 weeks)
Net interest expense and other financing charges	\$ 128	\$ 141	\$ 653	\$ 644
Add (deduct) impact of the following:				
Fair value adjustment to the Trust Unit Liability	2	(7)	(118)	(81)
Accelerated amortization of deferred financing costs	—	—	—	(15)
Adjusted net interest expense and other financing charges	\$ 130	\$ 134	\$ 535	\$ 548

Fair value adjustment to the Trust Unit Liability The Company is exposed to market price fluctuations as a result of the Units held by unitholders other than the Company. These Units are presented as a liability on the Company's consolidated balance sheet as they are redeemable for cash at the option of the holder, subject to certain restrictions. This liability is recorded at fair value at each reporting date based on the market price of Units at the end of each period. An increase (decrease) in market price of Units results in a charge (reduction) to net interest expense and other financing charges.

Accelerated amortization of deferred financing costs The Company recorded charges related to accelerated amortization of deferred financing costs due to early repayments of debt in 2015.

Adjusted Income Taxes and Adjusted Income Tax Rate The Company believes adjusted income taxes is useful in assessing the Company's underlying operating performance and in making decisions regarding the ongoing operations of its business.

For the periods ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	2016 (52 weeks)	2015 ⁽⁶⁾ (52 weeks)
Adjusted operating income ⁽ⁱ⁾	\$ 715	\$ 629	\$ 2,844	\$ 2,493
Adjusted net interest expense and other financing charges ⁽ⁱ⁾	130	134	535	548
Adjusted earnings before taxes	\$ 585	\$ 495	\$ 2,309	\$ 1,945
Income taxes	\$ 89	\$ 48	\$ 449	\$ 368
Add (deduct) impact of the following:				
Tax impact of items included in adjusted earnings before taxes ⁽ⁱⁱ⁾	72	85	189	229
Statutory corporate income tax rate change	—	—	(3)	(72)
Adjusted income taxes	\$ 161	\$ 133	\$ 635	\$ 525
Effective tax rate	27.7%	27.4%	31.2%	38.5%
Adjusted income tax rate	27.5%	26.9%	27.5%	27.0%

(i) See reconciliations of adjusted operating income and adjusted net interest expense and other financing charges in the tables above.

(ii) See the adjusted operating income, adjusted EBITDA and adjusted EBITDA margin table and the adjusted net interest expense and other financing charges table above for a complete list of items included in adjusted earnings before taxes.

Adjusted income tax rate is calculated as adjusted income taxes divided by the sum of adjusted operating income less adjusted net interest expense and other financing charges.

Statutory corporate income tax rate change The Company's deferred income tax assets and liabilities are impacted by changes to provincial and federal statutory corporate income tax rates resulting in a charge or benefit to earnings. The Company implements changes in the statutory corporate income tax rate in the same period the change is substantively enacted by the legislative body.

In the first quarter of 2016, the Government of New Brunswick announced a 2% increase in the provincial statutory corporate income tax rate from 12% to 14%. The Company recorded a charge of \$3 million in the first quarter of 2016 and year-to-date related to the re-measurement of deferred tax liabilities.

In the second quarter of 2015, the Government of Alberta announced a 2% increase in the provincial statutory corporate income tax rate from 10% to 12%. The Company recorded a charge of \$72 million in the second quarter of 2015 and year-to-date related to the re-measurement of its deferred tax liabilities.

Adjusted Net Earnings Available to Common Shareholders and Adjusted Diluted Net Earnings Per Common Share The Company believes adjusted net earnings available to common shareholders and adjusted diluted net earnings per common share are useful in assessing the Company's underlying operating performance and in making decisions regarding the ongoing operations of its business.

The following table reconciles net earnings attributable to shareholders of the Company to net earnings available to common shareholders of the Company and then to adjusted net earnings available to common shareholders of the Company for the periods ended December 31, 2016 and January 2, 2016:

(millions of Canadian dollars except where otherwise indicated)	2016 (12 weeks)	2015 (12 weeks)	2016 (52 weeks)	2015 ⁽⁶⁾ (52 weeks)
Net earnings attributable to shareholders of the Company	\$ 204	\$ 131	\$ 983	\$ 598
Less: Prescribed dividends on preferred shares in share capital	(3)	(3)	(12)	(7)
Net earnings available to common shareholders of the Company	\$ 201	\$ 128	\$ 971	\$ 591
Net earnings attributable to shareholders of the Company	\$ 204	\$ 131	\$ 983	\$ 598
Adjusting items (refer to the following table)	192	235	684	831
Adjusted net earnings attributable to shareholders of the Company	\$ 396	\$ 366	\$ 1,667	\$ 1,429
Less: Prescribed dividends on preferred shares in share capital	(3)	(3)	(12)	(7)
Adjusted net earnings available to common shareholders of the Company	\$ 393	\$ 363	\$ 1,655	\$ 1,422
Diluted weighted average common shares outstanding (millions)	405.6	415.2	409.1	415.2

The following table reconciles adjusted net earnings available to common shareholders of the Company and adjusted diluted net earnings per common share to GAAP net earnings available to common shareholders of the Company and diluted net earnings per common share as reported for the periods ended December 31, 2016 and January 2, 2016:

	2016 (12 weeks)		2015 (12 weeks)		2016 (52 weeks)		2015 ⁽ⁱ⁾ (52 weeks)	
(millions of Canadian dollars/Canadian dollars)	Net Earnings Available to Common Shareholders of the Company	Diluted Net Earnings Per Common Share	Net Earnings Available to Common Shareholders of the Company	Diluted Net Earnings Per Common Share	Net Earnings Available to Common Shareholders of the Company	Diluted Net Earnings Per Common Share	Net Earnings Available to Common Shareholders of the Company	Diluted Net Earnings Per Common Share
As reported	\$ 201	\$ 0.50	\$ 128	\$ 0.31	\$ 971	\$ 2.37	\$ 591	\$ 1.42
Add (deduct) impact of the following:								
Fair value adjustment to the Trust Unit Liability ⁽ⁱ⁾	(2)	—	7	0.01	118	0.29	81	0.20
Amortization of intangible assets acquired with Shoppers Drug Mart	90	0.22	92	0.21	395	0.97	394	0.95
Restructuring and other related costs	3	0.01	(5)	(0.01)	44	0.11	127	0.31
Fair value adjustment on fuel and foreign currency contracts	(4)	(0.01)	(5)	(0.01)	4	0.01	(16)	(0.04)
Charges related to retail locations in Fort McMurray, net of recoveries	(3)	(0.01)	—	—	2	—	—	—
Net impairment (impairment reversals) related to Drug retail ancillary assets	—	—	82	0.20	(3)	(0.01)	82	0.20
Statutory corporate income tax rate change	—	—	—	—	3	0.01	72	0.17
Asset impairments, net of recoveries	93	0.22	3	0.01	97	0.24	10	0.02
Charge related to apparel inventory	—	—	—	—	—	—	6	0.01
Accelerated amortization of deferred financing costs	—	—	—	—	—	—	11	0.03
Prior year tax assessment	—	—	—	—	7	0.02	—	—
Pension annuities and buy-outs	15	0.04	5	0.01	17	0.04	6	0.01
Labour agreements	—	—	40	0.10	—	—	40	0.10
Modifications to certain franchise fee arrangements	—	—	(8)	(0.02)	—	—	(8)	(0.02)
Shoppers Drug Mart acquisition-related cost, net of impact from divestitures	—	—	—	—	—	—	2	—
Charge related to inventory measurement and other conversion differences	—	—	24	0.06	—	—	24	0.06
Adjusting items	\$ 192	\$ 0.47	\$ 235	\$ 0.56	\$ 684	\$ 1.68	\$ 831	\$ 2.00
Adjusted	\$ 393	\$ 0.97	\$ 363	\$ 0.87	\$ 1,655	\$ 4.05	\$ 1,422	\$ 3.42

(i) Gains or losses related to the fair value adjustment to the Trust Unit Liability are not subject to tax.

Free Cash Flow The following table reconciles free cash flow used in assessing the Company's financial condition to GAAP measures for the periods ended December 31, 2016 and January 2, 2016. The Company believes that free cash flow is the appropriate measure in assessing the Company's cash available for additional financing and investing activities.

(millions of Canadian dollars)	2016 (12 weeks)	2015 (12 weeks)	2016 (52 weeks)	2015 (52 weeks)
Cash flows from operating activities	\$ 861	\$ 564	\$ 3,519	\$ 3,079
Less:				
Capital investments	470	433	1,224	1,241
Interest paid	78	95	474	491
Free cash flow	\$ 313	\$ 36	\$ 1,821	\$ 1,347

Choice Properties' Adjusted Funds from Operations The following table reconciles Choice Properties' adjusted funds from operations to GAAP measures for the periods ended December 31, 2016 and January 2, 2016. The Company believes adjusted funds from operations is useful in measuring economic performance and is indicative of Choice Properties' ability to pay distributions.

(millions of Canadian dollars)	2016 (12 weeks)	2015 (12 weeks)	2016 (52 weeks)	2015 (52 weeks)
Net income (loss)	\$ 256	\$ 41	\$ (223)	\$ (155)
Fair value adjustments on Class B Limited Partnership units	(107)	96	530	411
Fair value adjustments on investment properties	(102)	(88)	(109)	(72)
Fair value adjustments on unit-based compensation	(1)	—	4	1
Fair value adjustments of investment property held in equity accounted joint venture	—	—	(14)	—
Distributions on Class B Limited Partnership units	56	52	219	203
Internal expenses for leasing	1	—	3	1
Funds from Operations	\$ 103	\$ 101	\$ 410	\$ 389
Straight-line rental revenue	(9)	(10)	(36)	(37)
Amortization of finance charges	1	—	1	(1)
Unit-based compensation expense	1	—	3	2
Sustaining property and leasing capital expenditures, normalized ⁽ⁱ⁾	(14)	(9)	(48)	(40)
Adjusted Funds from Operations	\$ 82	\$ 82	\$ 330	\$ 313

(i) Seasonality impacts the timing of capital expenditures. The adjusted funds from operations calculation has been adjusted for this factor to make the quarters more comparable.

18. Additional Information

Additional information about the Company has been filed electronically with various securities regulators in Canada through the System for Electronic Document Analysis and Retrieval (SEDAR) and is available online at sedar.com and with OSFI as the primary regulator for the Company's subsidiary, PC Bank.

February 22, 2017
Toronto, Canada

MD&A Endnotes

- (1) For financial definitions and ratios refer to the Glossary of Terms on page 127 of the Company's 2016 Annual Report.
 - (2) See Section 17 "Non-GAAP Financial Measures", which includes the reconciliation of such non-GAAP measures to the most directly comparable GAAP measures.
 - (3) To be read in conjunction with Section 1 "Forward-Looking Statements".
 - (4) For segment presentation purposes, the results are for the periods ended December 31, consistent with Financial Services' and Choice Properties' fiscal calendars. Adjustments to the Company's fiscal calendar are included in Consolidation and Eliminations. See Section 17 "Non-GAAP Financial Measures" and Note 36 "Segment Information" in the Company's 2016 consolidated financial statements.
 - (5) 2015 comparative Food retail same-store sales growth also excludes the negative impact of a change in distribution model by a tobacco supplier, which had no impact in the current period.
 - (6) Certain figures have been restated as a result of the IFRS Interpretations Committee's agenda decision on IAS 12, "Income Taxes". See Note 2 in the Company's 2016 consolidated financial statements.
 - (7) The Company's 2014 results were impacted by the inclusion of an additional selling week, the 53rd week.
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Financial Results

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Management's Statement of Responsibility for Financial Reporting

Management of Loblaw Companies Limited is responsible for the preparation, presentation and integrity of the accompanying consolidated financial statements, Management's Discussion and Analysis and all other information in the Annual Report – Financial Review. This responsibility includes the selection and consistent application of appropriate accounting principles and methods in addition to making the judgments and estimates necessary to prepare the consolidated financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board. It also includes ensuring that the financial information presented elsewhere in the Annual Report – Financial Review is consistent with that in the consolidated financial statements.

Management is also responsible for providing reasonable assurance that assets are safeguarded and that relevant and reliable financial information is produced. Management is required to design a system of internal controls and certify as to the design and operating effectiveness of internal control over financial reporting. A dedicated control compliance team reviews and evaluates internal controls, the results of which are shared with management on a quarterly basis.

KPMG LLP, whose report follows, were appointed as independent auditors by a vote of the Company's shareholders to audit the consolidated financial statements.

The Board of Directors, acting through an Audit Committee comprised solely of directors who are independent, is responsible for determining that management fulfills its responsibilities in the preparation of the consolidated financial statements and the financial control of operations. The Audit Committee recommends the independent auditors for appointment by the shareholders. The Audit Committee meets regularly with senior and financial management, internal auditors and the independent auditors to discuss internal controls, auditing activities and financial reporting matters. The independent auditors and internal auditors have unrestricted access to the Audit Committee. These consolidated financial statements and Management's Discussion and Analysis have been approved by the Board of Directors for inclusion in the Annual Report – Financial Review based on the review and recommendation of the Audit Committee.

Toronto, Canada
February 22, 2017

[signed]

Galen G. Weston

Chairman and Chief Executive Officer

[signed]

Richard Dufresne

Chief Financial Officer

Independent Auditors' Report

To the Shareholders of Loblaw Companies Limited:

We have audited the accompanying consolidated financial statements of Loblaw Companies Limited, which comprise the consolidated balance sheets as at December 31, 2016 and January 2, 2016, the consolidated statements of earnings, comprehensive income, changes in equity and cash flows for the 52 week years then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

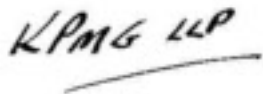
Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Loblaw Companies Limited as at December 31, 2016 and January 2, 2016, and its consolidated financial performance and its consolidated cash flows for the 52 week years then ended in accordance with International Financial Reporting Standards.



Toronto, Canada
February 22, 2017

Chartered Professional Accountants, Licensed Public Accountants

Consolidated Statements of Earnings

For the years ended December 31, 2016 and January 2, 2016
(millions of Canadian dollars except where otherwise indicated)

	2016	2015 ⁽ⁱ⁾
Revenue	\$ 46,385	\$ 45,394
Cost of Merchandise Inventories Sold	33,213	32,846
Selling, General and Administrative Expenses	11,080	10,947
Operating Income	\$ 2,092	\$ 1,601
Net interest expense and other financing charges (note 6)	653	644
Earnings Before Income Taxes	\$ 1,439	\$ 957
Income taxes (note 7)	449	368
Net Earnings	\$ 990	\$ 589
Attributable to:		
Shareholders of the Company	\$ 983	\$ 598
Non-Controlling Interests	7	(9)
Net Earnings	\$ 990	\$ 589
Net Earnings per Common Share (\$) (note 8)		
Basic	\$ 2.40	\$ 1.44
Diluted	\$ 2.37	\$ 1.42
Weighted Average Common Shares Outstanding (millions) (note 8)		
Basic	405.1	411.5
Diluted	409.1	415.2

(i) Certain comparative figures have been restated. See note 2.
See accompanying notes to the consolidated financial statements.

Consolidated Statements of Comprehensive Income

For the years ended December 31, 2016 and January 2, 2016

(millions of Canadian dollars)

	2016	2015 ⁽ⁱ⁾
Net Earnings	\$ 990	\$ 589
Other comprehensive income (loss), net of taxes		
Items that are or may be subsequently reclassified to profit or loss:		
Foreign currency translation adjustment gain	\$ 11	\$ 14
Unrealized (loss) gain on cash flow hedges (note 30)	(1)	1
Items that will not be reclassified to profit or loss:		
Net defined benefit plan actuarial gains (note 26)	33	143
Other comprehensive income	\$ 43	\$ 158
Total Comprehensive Income	\$ 1,033	\$ 747
Attributable to:		
Shareholders of the Company	\$ 1,026	\$ 756
Non-Controlling Interests	7	(9)
Total Comprehensive Income	\$ 1,033	\$ 747

(i) Certain comparative figures have been restated. See note 2.
See accompanying notes to the consolidated financial statements.

Consolidated Statements of Changes in Equity

(millions of Canadian dollars except where otherwise indicated)	Common Share Capital	Preferred Share Capital	Total Share Capital	Retained Earnings	Contributed Surplus	Foreign Currency Translation Adjustment	Cash Flow Hedges	Accumulated Other Comprehensive Income	Non-Controlling Interests	Total Equity ⁽ⁱ⁾
Balance at January 2, 2016	\$ 7,851	\$ 221	\$ 8,072	\$ 4,914	\$ 102	\$ 22	\$ 1	\$ 23	\$ 13	\$ 13,124
Net earnings	\$ —	\$ —	\$ —	\$ 983	\$ —	\$ —	\$ —	\$ —	\$ 7	\$ 990
Other comprehensive income (loss)	—	—	—	33	—	11	(1)	10	—	43
Total Comprehensive Income (Loss)	\$ —	\$ —	\$ —	\$ 1,016	\$ —	\$ 11	\$ (1)	\$ 10	\$ 7	\$ 1,033
Common shares purchased and cancelled (note 24)	(198)	—	(198)	(510)	—	—	—	—	—	(708)
Net effect of equity-based compensation (notes 24 and 27)	50	—	50	(19)	10	—	—	—	—	41
Shares purchased and held in trust (note 24)	(24)	—	(24)	(66)	—	—	—	—	—	(90)
Shares released from trust (notes 24 and 27)	13	—	13	37	—	—	—	—	—	50
Dividends declared per common share - \$1.03 (note 24)	—	—	—	(416)	—	—	—	—	—	(416)
Dividends declared per preferred share - \$1.325 (note 24)	—	—	—	(12)	—	—	—	—	—	(12)
Net contribution from non-controlling interests	—	—	—	—	—	—	—	—	6	6
	\$ (159)	\$ —	\$ (159)	\$ 30	\$ 10	\$ 11	\$ (1)	\$ 10	\$ 13	\$ (96)
Balance at December 31, 2016	\$ 7,692	\$ 221	\$ 7,913	\$ 4,944	\$ 112	\$ 33	\$ —	\$ 33	\$ 26	\$ 13,028

(millions of Canadian dollars except where otherwise indicated)	Common Share Capital	Preferred Share Capital	Total Share Capital	Retained Earnings ⁽ⁱ⁾	Contributed Surplus	Foreign Currency Translation Adjustment	Cash Flow Hedges	Accumulated Other Comprehensive Income	Non-Controlling Interests	Total Equity ⁽ⁱ⁾
Balance at January 3, 2015	\$ 7,857	\$ —	\$ 7,857	\$ 4,804	\$ 104	\$ 8	\$ —	\$ 8	\$ 8	\$ 12,781
Net earnings	\$ —	\$ —	\$ —	\$ 598	\$ —	\$ —	\$ —	\$ —	\$ (9)	\$ 589
Other comprehensive income	—	—	—	143	—	14	1	15	—	158
Total Comprehensive Income (Loss)	\$ —	\$ —	\$ —	\$ 741	\$ —	\$ 14	\$ 1	\$ 15	\$ (9)	\$ 747
Preferred share issuance (note 24)	—	221	221	—	—	—	—	—	—	221
Common shares purchased and cancelled (note 24)	(83)	—	(83)	(197)	—	—	—	—	—	(280)
Net effect of equity-based compensation (notes 24 and 27)	84	—	84	(11)	(2)	—	—	—	—	71
Shares purchased and held in trust (note 24)	(19)	—	(19)	(44)	—	—	—	—	—	(63)
Shares released from trust (notes 24 and 27)	12	—	12	37	—	—	—	—	—	49
Dividends declared per common share - \$0.995 (note 24)	—	—	—	(409)	—	—	—	—	—	(409)
Dividends declared per preferred share - \$0.74 (note 24)	—	—	—	(7)	—	—	—	—	—	(7)
Net contribution from non-controlling interests	—	—	—	—	—	—	—	—	14	14
	\$ (6)	\$ 221	\$ 215	\$ 110	\$ (2)	\$ 14	\$ 1	\$ 15	\$ 5	\$ 343
Balance at January 2, 2016	\$ 7,851	\$ 221	\$ 8,072	\$ 4,914	\$ 102	\$ 22	\$ 1	\$ 23	\$ 13	\$ 13,124

(i) Certain comparative figures have been restated. See note 2.
See accompanying notes to the consolidated financial statements.

Consolidated Balance Sheets

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016 ⁽ⁱ⁾
Assets		
Current Assets		
Cash and cash equivalents (note 9)	\$ 1,314	\$ 1,018
Short term investments (note 9)	241	64
Accounts receivable (note 10)	1,122	1,325
Credit card receivables (note 11)	2,926	2,790
Inventories (note 12)	4,371	4,322
Prepaid expenses and other assets	190	265
Assets held for sale (note 13)	40	71
Total Current Assets	\$ 10,204	\$ 9,855
Fixed Assets (note 14)	10,559	10,480
Investment Properties (note 15)	218	160
Intangible Assets (note 16)	8,745	9,164
Goodwill (note 17)	3,895	3,780
Deferred Income Tax Assets (note 7)	130	132
Franchise Loans Receivable (note 30)	233	329
Other Assets (note 18)	452	457
Total Assets	\$ 34,436	\$ 34,357
Liabilities		
Current Liabilities		
Bank indebtedness (note 33)	\$ 115	\$ 143
Trade payables and other liabilities	5,091	5,106
Provisions (note 20)	99	127
Income taxes payable	329	82
Short term debt (note 21)	665	550
Long term debt due within one year (note 22)	400	998
Associate interest	243	216
Total Current Liabilities	\$ 6,942	\$ 7,222
Provisions (note 20)	120	131
Long Term Debt (note 22)	10,470	10,013
Trust Unit Liability (note 30)	959	821
Deferred Income Tax Liabilities (note 7)	2,190	2,292
Other Liabilities (note 23)	727	754
Total Liabilities	\$ 21,408	\$ 21,233
Equity		
Share Capital (note 24)	\$ 7,913	\$ 8,072
Retained Earnings	4,944	4,914
Contributed Surplus (note 27)	112	102
Accumulated Other Comprehensive Income	33	23
Total Equity Attributable to Shareholders of the Company	\$ 13,002	\$ 13,111
Non-Controlling Interests	26	13
Total Equity	\$ 13,028	\$ 13,124
Total Liabilities and Equity	\$ 34,436	\$ 34,357

(i) Certain comparative figures have been restated. See note 2.

Contingent Liabilities (note 32).

See accompanying notes to the consolidated financial statements.

Consolidated Statements of Cash Flows

For the years ended December 31, 2016 and January 2, 2016

(millions of Canadian dollars)

	2016	2015 ⁽ⁱ⁾
Operating Activities		
Net earnings	\$ 990	\$ 589
Add (Deduct):		
Income taxes (note 7)	449	368
Net interest expense and other financing charges (note 6)	653	644
Depreciation and amortization	1,543	1,592
Asset impairments, net of recoveries	139	73
Gain on disposal of assets	—	(5)
Charge related to inventory measurement and other conversion differences	—	4
	\$ 3,774	\$ 3,265
Change in non-cash working capital	134	235
Change in credit card receivables (note 11)	(136)	(160)
Income taxes paid	(329)	(296)
Interest received	9	7
Other	67	28
Cash Flows from Operating Activities	\$ 3,519	\$ 3,079
Investing Activities		
Fixed asset purchases	\$ (896)	\$ (1,008)
Intangible asset additions	(328)	(233)
Acquisition of QHR, net of cash acquired (note 5)	(153)	—
Cash assumed on initial consolidation of franchises (note 5)	42	33
Change in short term investments (note 9)	(177)	(43)
Proceeds from disposal of assets	62	36
Change in security deposits (note 9)	(2)	5
Other	15	(28)
Cash Flows used in Investing Activities	\$ (1,437)	\$ (1,238)
Financing Activities		
Change in bank indebtedness (note 33)	\$ (28)	\$ (19)
Change in short term debt (note 21)	115	(55)
Long Term Debt (note 22)		
Issued	815	1,186
Retired	(1,049)	(1,783)
Interest paid	(474)	(491)
Dividends paid on common and preferred shares	(425)	(416)
Common Share Capital		
Issued (note 27)	42	63
Purchased and held in trust (note 24)	(90)	(63)
Purchased and cancelled (note 24)	(708)	(280)
Preferred Share Capital Issued (note 24)	—	221
Redemption of Capital Securities (note 24)	—	(225)
Other	20	23
Cash Flows used in Financing Activities	\$ (1,782)	\$ (1,839)
Effect of foreign currency exchange rate changes on cash and cash equivalents	\$ (4)	\$ 17
Change in cash and cash equivalents	\$ 296	\$ 19
Cash and cash equivalents, beginning of period	1,018	999
Cash and Cash Equivalents, End of Period	\$ 1,314	\$ 1,018

(i) Certain comparative figures have been restated. See note 2.

See accompanying notes to the consolidated financial statements.

Notes to the Consolidated Financial Statements

For the years ended December 31, 2016 and January 2, 2016 (millions of Canadian dollars except where otherwise indicated)

Note 1. Nature and Description of the Reporting Entity

Loblaw Companies Limited is a Canadian public company incorporated in 1956 and is Canada's food and pharmacy leader, the nation's largest retailer and the majority unitholder of Choice Properties Real Estate Investment Trust ("Choice Properties"). Loblaw Companies Limited provides Canadians with grocery, pharmacy, health and beauty, apparel, general merchandise, retail banking, credit card services, insurance and wireless mobile products and services. Its registered office is located at 22 St. Clair Avenue East, Toronto, Canada M4T 2S7. Loblaw Companies Limited and its subsidiaries are together referred to, in these consolidated financial statements, as the "Company" or "Loblaw".

The Company's controlling shareholder is George Weston Limited ("Weston") which owns approximately 47% of the Company's outstanding common shares. The Company's ultimate parent is Wittington Investments, Limited ("Wittington"). The remaining common shares are widely held.

The Company has three reportable operating segments: Retail, Financial Services and Choice Properties (see note 36). As at December 31, 2016, Loblaw held an effective interest in Choice Properties of 83%.

Note 2. Significant Accounting Policies

Statement of Compliance The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS" or "GAAP") as issued by the International Accounting Standards Board ("IASB") and using the accounting policies described herein.

These consolidated financial statements were authorized for issuance by the Company's Board of Directors ("Board") on February 22, 2017.

Basis of Preparation The consolidated financial statements were prepared on a historical cost basis except for the following items that were measured at fair value:

- defined benefit pension plan assets with the obligations related to these pension plans measured at their discounted present value as described in note 26;
- liabilities for cash-settled equity-based compensation arrangements as described in note 27; and
- certain financial instruments as described in note 30.

The significant accounting policies set out below have been applied consistently in the preparation of the consolidated financial statements for all periods presented.

The consolidated financial statements are presented in Canadian dollars.

Fiscal Year The fiscal year of the Company ends on the Saturday closest to December 31. Under an accounting convention common in the retail industry, the Company follows a 52-week reporting cycle, which periodically necessitates a fiscal year of 53 weeks. The years ended December 31, 2016 and January 2, 2016 both contained 52 weeks. The next 53 week year will occur in fiscal 2020.

Basis of Consolidation The consolidated financial statements include the accounts of the Company and other entities that the Company controls. Control exists when the Company has the existing rights that give it the current ability to direct the activities that significantly affect the entities' returns. The Company assesses control on an ongoing basis.

Structured entities are entities controlled by the Company which were designed so that voting or similar rights are not the dominant factor in deciding who controls the entity. Structured entities are consolidated if, based on an evaluation of the substance of its relationship with the Company, the Company concludes that it controls the structured entity. Structured entities controlled by the Company were established under terms that impose strict limitations on the decision-making powers of the structured entities' management and that results in the Company receiving the majority of the benefits related to the structured entities' operations and net assets, being exposed to the majority of risks incident to the structured entities' activities, and retaining the majority of the residual or ownership risks related to the structured entities or their assets.

Transactions and balances between the Company and its consolidated entities have been eliminated on consolidation.

Non-controlling interests are recorded in the consolidated financial statements and represent the non-controlling shareholders' equity in an entity consolidated by the Company for which the Company's ownership is less than 100%. Transactions with non-controlling interests are treated as transactions with equity owners of the Company. Changes in the Company's ownership interest in its subsidiaries are accounted for as equity transactions.

Loblaws consolidates the Shoppers Drug Mart Corporation ("Shoppers Drug Mart") licensees ("Associates") as well as the franchisees of its food retail stores that are subject to a new, simplified franchise agreement ("Franchise Agreement"). An Associate is a pharmacist-owner of a corporation that is licensed to operate a retail drug store at a specific location using Shoppers Drug Mart's trademarks. The consolidation of the Associates and the new franchisees is based on the concept of control, for accounting purposes, which was determined to exist through the agreements that govern the relationships between the Company and the Associates and franchisees. Loblaws does not have any direct or indirect shareholdings in the corporations that operate the Associates. Associate interest reflects the investment the Associates have in the net assets of their businesses. Under the terms of the Associate Agreements, Shoppers Drug Mart agrees to purchase the assets that the Associates use in store operations, primarily at the carrying value to the Associate, when Associate Agreements are terminated by either party. The Associates' corporations and the franchisees remain separate legal entities.

Choice Properties' Trust Units ("Units") held by unitholders other than the Company are presented as a liability as the Units are redeemable for cash at the option of the holder, subject to certain restrictions. As at December 31, 2016, the Company held an 83% ownership interest in Choice Properties.

Business Combinations Business combinations are accounted for using the acquisition method as of the date when control is transferred to the Company. The Company measures goodwill as the excess of the sum of the fair value of the consideration transferred over the net identifiable assets acquired and liabilities assumed, all measured as at the acquisition date. Transaction costs that the Company incurs in connection with a business combination, other than those associated with the issue of debt or equity securities, are expensed as incurred.

Net Earnings per Common Share Basic net earnings per common share ("EPS") is calculated by dividing the net earnings available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted EPS is calculated by adjusting the net earnings available to common shareholders and the weighted average number of common shares outstanding for the effects of all dilutive instruments.

Revenue Recognition The Company recognizes revenue when the amount can be reliably measured, when it is probable that future economic benefits will flow to the Company and when specific criteria have been met as described below.

Retail segment revenue includes sale of goods and services to customers through corporate stores and consolidated franchise stores and Associates, and sales to non-consolidated franchise stores and independent wholesale account customers. Revenue is measured at the fair value of the consideration received or receivable, net of estimated returns and sales incentives. The Company recognizes revenue at the time the sale is made or service is delivered to its customers and at the time of delivery of inventory to non-consolidated franchises. Revenue also includes services fees from non-consolidated franchises and independent wholesale account customers, which are recognized when services are rendered.

On the initial sale of franchising arrangements, the Company offered products and services as part of a multiple deliverable arrangement. Prior to the implementation of the new Franchise Agreement, the initial sales to non-consolidated franchise stores were recorded using a relative fair value approach.

Customer loyalty awards are accounted for as a separate component of the sales transaction in which they are granted. A portion of the consideration received in a transaction that includes the issuance of an award is deferred until the awards are ultimately redeemed. The allocation of the consideration to the award is based on an evaluation of the award's estimated fair value at the date of the transaction using the residual fair value method.

Financial Services segment revenue includes interest income on credit card loans, service fees and other revenue related to financial services. Interest income is recognized using the effective interest method. Service fees are recognized when services are rendered. Other revenue is recognized periodically or according to contractual provisions.

Choice Properties segment revenue includes rental revenue on base rents earned from tenants under lease agreements, realty tax and operating cost recoveries and other incidental income, including intersegment revenue earned from the Retail segment. The rental revenue is recognized on a straight-line basis over the terms of the respective leases. Property tax and operating cost recoveries are recognized in the period that recoverable costs are chargeable to tenants. Percentage participation rents are recognized when tenants' specified sales targets have been met as set out in the lease agreements.

Income Taxes Current and deferred taxes are recognized in the consolidated statement of earnings, except for current and deferred taxes related to a business combination, or amounts charged directly to equity or other comprehensive income, which are recognized in the consolidated balance sheet.

Current tax is the expected tax payable or receivable on the taxable income or loss for the period, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized using the asset and liability method of accounting on temporary differences arising between the financial statement carrying values of existing assets and liabilities and their respective income tax bases. Deferred tax is measured using enacted or substantively enacted income tax rates expected to apply in the years in which those temporary differences are expected to be recovered or settled. A deferred tax asset is recognized for temporary differences as well as unused tax losses and credits to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same taxation authority on the same taxable entity, or on different taxable entities where the Company intends to settle its current tax assets and liabilities on a net basis.

Deferred tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future.

Choice Properties qualifies as a "mutual fund trust" under the Income Tax Act (Canada). The Trustees intend to distribute all taxable income directly earned by Choice Properties to unitholders and to deduct such distributions for income tax purposes. Legislation relating to the federal income taxation of Specified Investment Flow Through trusts or partnerships ("SIFT") provide that certain distributions from a SIFT will not be deductible in computing the SIFT's taxable income and that the SIFT will be subject to tax on such distributions at a rate that is substantially equivalent to the general tax rate applicable to Canadian corporations. However, distributions paid by a SIFT as return of capital should generally not be subject to tax.

Under the SIFT rules, the taxation regime will not apply to a real estate investment trust ("REIT") that meets prescribed conditions relating to the nature of its assets and revenue (the "REIT Conditions"). Choice Properties has reviewed the SIFT rules and has assessed its interpretation and application to the REIT's assets and revenue. While there are uncertainties in the interpretation and application of the SIFT rules, Choice Properties has determined that it meets the REIT Conditions.

Cash Equivalents Cash equivalents consist of highly liquid marketable investments with an original maturity date of 90 days or less from the date of acquisition.

Short Term Investments Short term investments consist of marketable investments with an original maturity date greater than 90 days and less than 365 days from the date of acquisition.

Security Deposits Security deposits consist of cash and cash equivalents and short term investments. Security deposits also include amounts which are required to be placed with counterparties as collateral to enter into and maintain certain outstanding letters of credit and certain financial derivative contracts.

Accounts Receivable Accounts receivable consists primarily of receivables from non-consolidated franchisees, government and third-party drug plans arising from prescription drug sales, independent accounts and amounts owed from vendors, and are recorded net of allowances.

Credit Card Receivables The Company, through President's Choice Bank ("PC Bank"), a wholly owned subsidiary of the Company, has credit card receivables that are stated net of an allowance. Interest income is recorded in revenue and interest expense is recorded in net interest expense and other financing charges using the effective interest method. The effective interest rate is the rate that discounts the estimated future cash receipts through the expected life of the credit card receivable (or, where appropriate, a shorter period) to the carrying amount. When calculating the effective interest rate, the Company estimates future cash flows considering all contractual terms of the financial instrument, but not future credit losses.

Credit card receivables are considered past due when a cardholder has not made a payment by the contractual due date, taking into account a grace period. The amount of credit card receivables that fall within the grace period is considered current. Credit card receivables past due but not impaired are those receivables that are either less than 90 days past due or whose past due status is reasonably expected to be remedied. Any credit card receivables with a payment that is contractually 180 days in arrears, or where the likelihood of collection is considered remote, is written off.

The Company, through PC Bank, participates in various securitization programs that provide the primary source of funds for the operation of its credit card business. PC Bank maintains and monitors co-ownership interest in credit card receivables with independent securitization trusts, in accordance with its financing requirements. PC Bank is required to absorb a portion of the related credit losses. As a result, Loblaw has not transferred all of the risks and rewards related to these assets and continues to recognize these assets in credit card receivables. The transferred receivables are accounted for as financing transactions. The associated liabilities secured by these assets are included in either short term debt or long term debt based on their characteristics and are carried at amortized cost. Loblaw provides a standby letter of credit for the benefit of the independent securitization trusts.

Eagle Credit Card Trust® PC Bank participates in a single seller revolving co-ownership securitization program with *Eagle Credit Card Trust*® (“*Eagle*”) and continues to service the credit card receivables on behalf of *Eagle*, but does not receive any fee for its servicing obligations and has a retained interest in the securitized receivables represented by the right to future cash flows after obligations to investors have been met. The Company consolidates *Eagle* as a structured entity.

Other Independent Securitization Trusts The Other Independent Securitization Trusts administer multi-seller, multi-asset securitization programs that acquire assets from various participants, including credit card receivables from PC Bank. These trusts are managed by major Canadian chartered banks. PC Bank does not control the trusts through voting interests and does not exercise any control over the trusts’ management, administration or assets. The activities of these trusts are conducted on behalf of the participants and each trust is a conduit through which funds are raised to purchase assets through the issuance of senior and subordinated short term and medium term asset backed notes. These trusts are unconsolidated structured entities.

Franchise Loans Receivable Franchise loans receivable are comprised of amounts due from non-consolidated franchises for loans issued through a structure involving consolidated independent funding trusts. These trusts, which are considered structured entities, were created to provide loans to franchises to facilitate their purchase of inventory and fixed assets. Each franchise provides security to the independent funding trust for its obligations by way of a general security agreement. In the event that a franchise defaults on its loan and the Company has not, within a specified time period, assumed the loan or the default is not otherwise remedied, the independent funding trust would assign the loan to the Company and draw upon a standby letter of credit. The Company has agreed to reimburse the issuing bank for any amount drawn on the standby letter of credit. The carrying amount of franchise loan receivables approximates fair value.

Inventories The Company values inventories at the lower of cost and net realizable value.

Cost includes the costs of purchases net of vendor allowances plus other costs, such as transportation, that are directly incurred to bring inventories to their present location and condition. The cost of inventories at retail stores and distribution centres are measured at weighted average cost. Shoppers Drug Mart inventories are measured on a first-in first-out basis.

The Company estimates net realizable value as the amount that inventories are expected to be sold taking into consideration fluctuations in retail prices due to seasonality less estimated costs necessary to make the sale. Inventories are written down to net realizable value when the cost of inventories is estimated to be unrecoverable due to obsolescence, damage or declining selling prices. When circumstances that previously caused inventories to be written down below cost no longer exist or when there is clear evidence of an increase in selling prices, the amount of the write-down previously recorded is reversed. Storage costs, indirect administrative overhead and certain selling costs related to inventories are expensed in the period that these costs are incurred.

Vendor Allowances The Company receives allowances from certain of its vendors whose products it purchases. These allowances are received for a variety of buying and/or merchandising activities, including vendor programs such as volume purchase allowances, purchase discounts, listing fees and exclusivity allowances. Allowances received from a vendor are a reduction in the cost of the vendor’s products and services, and are recognized as a reduction in the cost of merchandise inventories sold and the related inventory in the consolidated statement of earnings and the consolidated balance sheet, respectively, when it is probable that they will be received and the amount of the allowance can be reliably estimated. Amounts received but not yet earned are presented in other liabilities as deferred vendor allowances.

Certain exceptions apply if the consideration is a payment for assets or services delivered to the vendor or for reimbursement of selling costs incurred to promote the vendor’s products. The consideration is then recognized as a reduction of the cost incurred in the consolidated statement of earnings.

Fixed Assets Fixed assets are recognized and subsequently measured at cost less accumulated depreciation and any accumulated impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset, including costs incurred to prepare the asset for its intended use and capitalized borrowing costs. The commencement date for capitalization of costs occurs when the Company first incurs expenditures for the qualifying assets and undertakes the required activities to prepare the assets for their intended use.

Borrowing costs directly attributable to the acquisition, construction or production of fixed assets that necessarily take a substantial period of time to prepare for their intended use and a proportionate share of general borrowings, are capitalized to the cost of those fixed assets, based on a quarterly weighted average cost of borrowing. All other borrowing costs are expensed as incurred and recognized in net interest expense and other financing charges.

The cost of replacing a fixed asset component is recognized in the carrying amount if it is probable that the future economic benefits embodied within the component will flow to the Company and the cost can be measured reliably. The carrying amount of the replaced component is derecognized. The cost of repairs and maintenance of fixed assets is expensed as incurred and recognized in operating income.

Gains and losses on disposal of fixed assets are determined by comparing the fair value of proceeds from disposal with the net book value of the assets and are recognized net, in operating income.

Fixed assets are depreciated on a straight-line basis over their estimated useful lives to their estimated residual value when the assets are available for use. When significant parts of a fixed asset have different useful lives, they are accounted for as separate components and depreciated separately. Depreciation methods, useful lives and residual values are reviewed annually and are adjusted for prospectively, if appropriate. Estimated useful lives are as follows:

Buildings	10 to 40 years
Equipment and fixtures	2 to 10 years
Building improvements	up to 10 years
Leasehold improvements	Lesser of term of the lease and useful life up to 25 years
Assets held under financing leases	Lesser of term of the lease ⁽ⁱ⁾ and useful life ⁽ⁱⁱ⁾

(i) If it is reasonably certain that the Company will obtain ownership by the end of the lease term, assets under finance leases would be depreciated over the life of the asset.

(ii) Same basis as owned assets.

Non-current assets are classified as assets held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. To qualify as assets held for sale, the sale must be highly probable, assets must be available for immediate sale in their present condition and management must be committed to a plan to sell assets that should be expected to close within one year from the date of classification. Assets held for sale are recognized at the lower of their carrying amount and fair value less costs to sell and are not depreciated.

Fixed assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. Refer to the Impairment of Non-Financial Assets policy.

Investment Properties Investment properties are properties owned by the Company that are held to either earn rental income, for capital appreciation, or both. The Company's investment properties include single tenant properties held to earn rental income and certain multiple tenant properties. Land and buildings leased to franchisees are not accounted for as investment properties as these properties are related to the Company's operating activities.

Investment property assets are recognized at cost less accumulated depreciation and any accumulated impairment losses. The depreciation policies for investment properties are consistent with those described in the significant accounting policy for fixed assets.

Investment properties are reviewed at each balance sheet date to determine whether there is any indication of impairment. Refer to the Impairment of Non-Financial Assets policy.

Joint Ventures A joint venture is a joint arrangement whereby the parties to the arrangement have rights to the net assets of the joint arrangement. Investments in joint ventures are accounted for using the equity method, where the investment is initially recognized in the consolidated balance sheet at cost and adjusted thereafter to recognize the Company's share of the profit or loss and other comprehensive income of the joint venture.

Goodwill Goodwill arising in a business combination is recognized as an asset at the date that control is acquired. Goodwill is subsequently measured at cost less accumulated impairment losses. Goodwill is not amortized but is tested for impairment on an annual basis or more frequently if there are indicators that goodwill may be impaired as described in the Impairment of Non-Financial Assets policy.

Intangible Assets Intangible assets with finite lives are measured at cost less accumulated amortization and any accumulated impairment losses. These intangible assets are amortized on a straight-line basis over their estimated useful lives, ranging from three to 18 years, and are tested for impairment as described in the Impairment of Non-Financial Assets policy. Useful lives, residual values and amortization methods for intangible assets with finite useful lives are reviewed at least annually.

Indefinite life intangible assets are measured at cost less any accumulated impairment losses. These intangible assets are tested for impairment on an annual basis or more frequently if there are indicators that intangible assets may be impaired as described in the Impairment of Non-Financial Assets policy.

Impairment of Non-Financial Assets At each balance sheet date, the Company reviews the carrying amounts of its non-financial assets, other than inventories and deferred tax assets, to determine whether there is any indication of impairment. If any such indication exists, the asset is then tested for impairment by comparing its recoverable amount to its carrying value. Goodwill and indefinite life intangible assets are tested for impairment at least annually.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generate cash inflows from continuing use that are largely independent of cash inflows of other assets or groups of assets. This grouping is referred to as a cash generating unit ("CGU"). The Company has determined that each location is a separate CGU for purposes of impairment testing.

Corporate assets, which include head office facilities and distribution centers, do not generate separate cash inflows. Corporate assets are tested for impairment at the minimum grouping of CGUs to which the corporate assets can be reasonably and consistently allocated. Goodwill arising from a business combination is tested for impairment at the minimum grouping of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount of a CGU or CGU grouping is the higher of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows from the CGU or CGU grouping, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the CGU or CGU grouping. The fair value less costs to sell is based on the best information available to reflect the amount that could be obtained from the disposal of the CGU or CGU grouping in an arm's length transaction between knowledgeable and willing parties, net of estimates of the costs of disposal.

An impairment loss is recognized if the carrying amount of a CGU or CGU grouping exceeds its recoverable amount. For asset impairments other than goodwill, the impairment loss reduces the carrying amounts of the non-financial assets in the CGU on a pro-rata basis. Any loss identified from goodwill impairment testing is first applied to reduce the carrying amount of goodwill allocated to the CGU grouping, and then to reduce the carrying amounts of the other non-financial assets in the CGU or CGU grouping on a pro-rata basis. Impairment losses are recognized in operating income.

For assets other than goodwill, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized. An impairment loss in respect of goodwill is not reversed.

Bank Indebtedness Bank indebtedness is comprised of balances outstanding on bank lines of credit.

Provisions Provisions are recognized when there is a present legal or constructive obligation as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. The amount recognized as a provision is the present value of the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties specific to the obligation. The unwinding of the discount rate for the passage of time is recognized in net interest expense and other financing charges.

Financial Instruments and Derivative Financial Instruments Financial assets and liabilities are recognized when the Company becomes party to the contractual provisions of the financial instrument. Financial instruments, including derivatives and embedded derivatives in certain contracts, upon initial recognition are measured at fair value and classified as either financial assets or financial liabilities at fair value through profit or loss, held-to-maturity investments, available-for-sale financial assets, loans and receivables or other financial liabilities. Loans and receivables, and other financial liabilities are subsequently measured at cost or amortized cost. Derivatives and non-financial derivatives must be recorded at fair value on the consolidated balance sheet. Fair values are based on quoted market prices where available from active markets, otherwise fair values are estimated using valuation methodologies, primarily discounted cash flows taking into account external market inputs where possible.

Financial derivative instruments in the form of forwards and futures, as well as non-financial derivatives in the form of futures contracts, options contracts and forward contracts, are recorded at fair value on the consolidated balance sheet. The Company does not use derivative instruments for speculative purposes. Any embedded derivative instruments that may be identified are separated from their host contract and recorded on the consolidated balance sheet at fair value. Derivative instruments are recorded in current or non-current assets and liabilities based on their remaining terms to maturity. All changes in fair values of the derivative instruments are recorded in net earnings unless the derivative qualifies and is effective as a hedging item in a designated hedging relationship. The Company has cash flow hedges which are used to manage exposure to fluctuations in foreign currency exchange and interest rates. The effective portion of the change in fair value of the hedging item is recorded in other comprehensive income. If the change in fair value of the hedging item is not completely offset by the change in fair value of the hedged item, the ineffective portion of the hedging relationship is recorded in net earnings. Amounts accumulated in other comprehensive income are reclassified to net earnings when the hedged item is recognized in net earnings.

Classification The following table summarizes the classification and measurement of the Company's financial assets and liabilities:

Asset/Liability	Classification	Measurement
Cash and cash equivalents	Fair value through profit and loss ⁽ⁱ⁾	Fair value
Short term investments	Fair value through profit and loss ⁽ⁱ⁾	Fair value
Accounts receivable	Loans and receivables	Amortized cost
Credit card receivables	Loans and receivables	Amortized cost
Security deposits	Fair value through profit and loss ⁽ⁱ⁾	Fair value
Franchise loans receivable	Loans and receivables	Amortized cost
Certain other assets	Loans and receivables	Amortized cost
Certain long term investments	Available-for-sale	Fair value ⁽ⁱⁱⁱ⁾
Bank indebtedness	Other liabilities	Amortized cost
Trade payables and other liabilities	Other liabilities	Amortized cost
Short term debt	Other liabilities	Amortized cost
Long term debt	Other liabilities	Amortized cost
Trust Unit Liability	Fair value through profit and loss ⁽ⁱⁱ⁾	Fair value
Certain other liabilities	Other liabilities	Amortized cost
Derivatives	Fair value through profit and loss ⁽ⁱⁱ⁾	Fair value

(i) Financial instruments designated at fair value through profit and loss.

(ii) Financial instruments required to be classified at fair value through profit and loss.

(iii) Measured at fair value through other comprehensive income until realized through disposal or impairment.

The Company has not classified any financial assets as held-to-maturity.

Fair Value The Company measures financial assets and financial liabilities under the following fair value hierarchy. The different levels have been defined as follows:

- Fair Value Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Fair Value Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Fair Value Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Determination of fair value and the resulting hierarchy requires the use of observable market data whenever available. The classification of a financial instrument in the hierarchy is based upon the lowest level of input that is significant to the measurement of fair value.

Transaction costs other than those related to financial instruments classified as fair value through profit or loss, which are expensed as incurred, are capitalized to the carrying amount of the instrument and amortized using the effective interest method.

Gains and losses on fair value through profit or loss financial assets and financial liabilities are recognized in net earnings in the period in which they are incurred. Settlement date accounting is used to account for the purchase and sale of financial assets. Gains or losses between the trade date and settlement date on fair value through profit or loss financial assets are recorded in net earnings.

Valuation Process The determination of the fair value of financial instruments is performed by the Company's treasury and financial reporting departments on a quarterly basis. There was no change in the valuation techniques applied to financial instruments during the current year. The following table describes the valuation techniques used in the determination of the fair values of financial instruments:

Type	Valuation Approach
Cash and cash equivalents, short term investments, security deposits, accounts receivable, credit card receivables, bank indebtedness, trade payables and other liabilities and short term debt	The carrying amount approximates fair value due to the short term maturity of these instruments.
Franchise loans receivable	The carrying amount approximates fair value as fluctuations in the forward interest rates would not have significant impacts on the valuation and the provisions recorded for all impaired receivables.
Derivatives	Specific valuation techniques used to value derivative financial instruments include: <ul style="list-style-type: none"> ▪ Quoted market prices or dealer quotes for similar instruments; and ▪ The fair value of other derivative instruments are determined based on observable market information as well as valuations determined by external valuers with experience in financial markets.
Long term debt, Trust Unit Liability and certain other financial instruments	The fair value is based on the present value of contractual cash flows, discounted at the Company's current incremental borrowing rate for similar types of borrowing arrangements or, where applicable, quoted market prices.

Financial assets are derecognized when the contractual rights to receive cash flows and benefits from the financial asset expire, or if the Company transfers the control or substantially all the risks and rewards of ownership of the financial asset to another party. The difference between the carrying amount of the financial asset and the sum of the consideration received and receivable is recognized in earnings before income taxes.

Financial liabilities are derecognized when obligations under the contract expire, are discharged or cancelled. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in earnings before income taxes.

Impairment of Financial Assets An assessment of whether there is objective evidence that a financial asset or a group of financial assets is impaired is performed at each balance sheet date. A financial asset or group of financial assets is considered to be impaired if one or more loss events that have an impact on the estimated future cash flows occur after their initial recognition and the loss can be reliably measured. If such objective evidence has occurred, the loss is based on the difference between the carrying amount of the financial asset, or portfolio of financial assets, and the respective estimated future cash flows discounted at the financial assets' original effective interest rate. Impairment losses are recorded in the consolidated statement of earnings with the carrying amount of the financial asset or group of financial assets reduced through the use of impairment allowance accounts.

In periods subsequent to the impairment where the impairment loss has decreased, and such decrease can be related objectively to an event occurring after the impairment was initially recognized, the previously recognized impairment loss is reversed through the consolidated statement of earnings. The impairment reversal is limited to the lesser of the decrease in impairment or the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortized cost would have been had the impairment not been recognized, after the reversal.

Foreign Currency Translation The functional currency of the Company is the Canadian dollar.

The assets and liabilities of foreign operations that have a functional currency different from that of the Company, including goodwill and fair value adjustments arising on acquisition, are translated into Canadian dollars at the foreign currency exchange rate in effect at the balance sheet date. The resulting foreign currency exchange gains or losses are recognized in the foreign currency translation adjustment as part of other comprehensive income. When such foreign operation is disposed of, the related foreign currency translation reserve is recognized in net earnings as part of the gain or loss on disposal. On the partial disposal of such foreign operation, the relevant proportion is reclassified to net earnings.

Assets and liabilities denominated in a foreign currency held in foreign operations that have the same functional currency as the Company are translated into Canadian dollars at the foreign currency exchange rate in effect at the balance sheet date. The resulting foreign currency exchange gains or losses are recognized in operating income.

Revenues and expenses of foreign operations are translated into Canadian dollars at the foreign currency exchange rates that approximate the rates in effect at the dates when such items are transacted.

Short Term Employee Benefits Short term employee benefits include wages, salaries, compensated absences, profit-sharing and bonuses. Short term employee benefit obligations are measured on an undiscounted basis and are recognized in operating income as the related service is provided or capitalized if the service rendered is in connection with the creation of a tangible or intangible asset. A liability is recognized for the amount expected to be paid under short term cash bonus or profit sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Defined Benefit Post-Employment Plans The Company has a number of contributory and non-contributory defined benefit post-employment plans providing pension and other benefits to eligible employees. The defined benefit pension plans provide a pension based on length of service and eligible pay. The other defined benefits include health care, life insurance and dental benefits provided to eligible employees who retire at certain ages having met certain service requirements. The Company's net defined benefit plan obligations (assets) for each plan are actuarially calculated by a qualified actuary at the end of each annual reporting period using the projected unit credit method pro-rated based on service and management's best estimate of the discount rate, the rate of compensation increase, retirement rates, termination rates, mortality rates and expected growth rate of health care costs. The discount rate used to value the defined benefit plan obligation for accounting purposes is based on high quality corporate bonds denominated in the same currency with cash flows that match the terms of the defined benefit plan obligations. Past service costs (credits) arising from plan amendments are recognized in operating income in the year that they arise. The actuarially determined net interest costs on the net defined benefit plan obligation are recognized in net interest expense and other financing charges.

The fair values of plan assets are deducted from the defined benefit plan obligations to arrive at the net defined benefit plan obligations (assets). For plans that result in a net defined benefit asset, the recognized asset is limited to the present value of economic benefits available in the form of future refunds from the plan or reductions in future contributions to the plan (the "asset ceiling"). If it is anticipated that the Company will not be able to recover the value of the net defined benefit asset, after considering minimum funding requirements for future service, the net defined benefit asset is reduced to the amount of the asset ceiling. When the payment in the future of minimum funding requirements related to past service would result in a net defined benefit surplus or an increase in a surplus, the minimum funding requirements are recognized as a liability to the extent that the surplus would not be fully available as a refund or a reduction in future contributions.

Remeasurements including actuarial gains and losses, the effect of the asset ceiling (if applicable) and the impact of any minimum funding requirements are recognized through other comprehensive income and subsequently reclassified from accumulated other comprehensive income to retained earnings.

Other Long Term Employee Benefit Plans The Company offers other long term employee benefits including contributory long term disability benefits and non-contributory continuation of health care and dental benefits to employees who are on long term disability leave. As the amount of the long term disability benefit does not depend on length of service, the obligation is recognized when an event occurs that gives rise to an obligation to make payments. The accounting for other long term employee benefit plans is similar to the method used for defined benefit plans except that all actuarial gains and losses are recognized in operating income.

Defined Contribution Plans The Company maintains a number of defined contribution pension plans for employees in which the Company pays fixed contributions for eligible employees into a registered plan and has no further significant obligation to pay any further amounts. The costs of benefits for defined contribution plans are expensed as employees have rendered service.

Multi-Employer Pension Plans The Company participates in multi-employer pension plans ("MEPPs") which are accounted for as defined contribution plans. The Company's responsibility to make contributions to these plans is limited to amounts established pursuant to its collective agreements. Defined benefit MEPPs are accounted for as defined contribution plans as adequate information to account for the Company's participation in the plans is not available due to the size and number of contributing employers in the plans. The contributions made by the Company to MEPPs are expensed as contributions are due.

Termination Benefits Termination benefits are recognized as an expense at the earlier of when the Company can no longer withdraw the offer of those benefits and when the Company recognizes costs for a restructuring. Benefits payable are discounted to their present value when the effect of the time value of money is material.

Equity-Settled Equity-Based Compensation Plans Stock options, Restricted Share Units ("RSUs"), Performance Share Units ("PSUs"), Director Deferred Share Units ("DSUs") and Executive Deferred Share Units ("EDSUs") issued by the Company are settled in common shares and are accounted for as equity-settled awards.

Stock options outstanding have a seven year term to expiry, vest 20% cumulatively on each anniversary date of the grant and are exercisable at the designated common share price, which is based on the greater of the volume weighted average trading price of the Company's common share for either the five trading days prior to the date of grant or the trading day immediately preceding the grant date. The fair value of each tranche of options granted is measured separately at the grant date using a Black-Scholes option pricing model, and includes the following assumptions:

- The expected dividend yield is estimated based on the expected annual dividend prior to the option grant date and the closing share price as at the option grant date;
- The expected share price volatility is estimated based on the Company's historical volatility over a period consistent with the expected life of the options;
- The risk-free interest rate is estimated based on the Government of Canada bond yield in effect at the grant date for a term to maturity equal to the expected life of the options; and
- The effect of expected exercise of options prior to expiry is incorporated into the weighted average expected life of the options, which is based on historical experience and general option holder behaviour.

RSUs and PSUs vest after the end of a three year performance period. The number of PSUs that vest is based on the achievement of specified performance measures. The fair value of each RSU and PSU granted is measured separately at the grant date based on the market value of a Loblaw common share less the net present value of the expected dividend stream at the date on which RSUs and PSUs are awarded to each participant.

The Company established a trust for each of the RSU and PSU plans to facilitate the purchase of shares for future settlement upon vesting. The Company is the sponsor of the respective trusts and has assigned Computershare Trust Company of Canada as the trustee. The trusts are considered structured entities and are consolidated in the Company's financial statements with the cost of the acquired shares recorded at book value as a reduction to share capital. Any premium on the acquisition of the shares above book value is applied to retained earnings until the shares are issued to settle RSU and PSU plan obligations.

Members of the Board, who are not management of the Company, may elect to receive a portion of their annual retainers and fees in the form of DSUs. Eligible executives of the Company may elect to defer up to 100% of the Short Term Incentive Plan earned in any year into the EDSU plan. Dividends paid earn fractional DSUs and EDSUs, respectively and are treated as capital transactions. DSUs and EDSUs vest upon grant.

The compensation expense for equity-settled plans is prorated over the vesting or performance period, with a corresponding increase to contributed surplus. Forfeitures are estimated at the grant date and are revised to reflect changes in expected or actual forfeitures.

Upon exercise of options, the amount recognized in contributed surplus for the award plus the cash received upon exercise is recognized as an increase in share capital. Upon settlement of RSUs and PSUs, the amount recognized in contributed surplus for the award is reclassified to share capital, with any premium or discount applied to retained earnings.

Cash-Settled Equity-Based Compensation Plans Unit Options, Restricted Units ("RUs"), Performance Units ("PUs"), and Trustee Deferred Units ("DUs") issued by Choice Properties, and certain DSUs are accounted for as cash-settled awards.

Choice Properties' Unit Options have a five to ten year term, vest 25% cumulatively on each anniversary date of the grant and are exercisable at the designated Unit price, which is based on the greater of the volume weighted average trading price of a Unit for the five trading days prior to the date of grant or the trading day immediately preceding the grant date. The fair value of each tranche is valued separately using a Black-Scholes option pricing model, and includes the following assumptions:

- The expected distribution yield is estimated based on the expected annual distribution prior to the balance sheet date and the closing Unit price as at the balance sheet date;
- The expected Unit price volatility is estimated based on the average volatility of investment grade entities in the Standard & Poor's/ Toronto Stock Exchange ("TSX") REIT Index over a period consistent with the expected life of the options;
- The risk-free interest rate is estimated based on the Government of Canada bond yield in effect at the balance sheet date for a term to maturity equal to the expected life of the options; and
- The effect of expected exercise of options prior to expiry is incorporated into the weighted average expected life of the options, which is based on expectations of option holder behaviour.

RUs entitle certain employees to receive the value of the RU award in cash or Units at the end of the applicable vesting period, which is usually three years in length. The RU plan provides for the crediting of additional RUs in respect of distributions paid on Units for the period when an RU is outstanding. The fair value of each RU granted is measured based on the market value of a Unit at the balance sheet date.

PU's entitle certain employees to receive the value of the PU award in cash or Units at the end of the applicable performance period, which is usually three years in length, based on Choice Properties achieving certain performance conditions. The PU plan provides for the crediting of additional PUs in respect of distributions paid on Units for the period when an PU is outstanding. The fair value of each PU granted is measured based on the market value of a Unit at the balance sheet date.

Members of the Choice Properties' Board of Trustees, who are not management of Choice Properties, are required to receive a portion of their annual retainer in the form of DUs and may also elect to receive up to 100% of their remaining fees in DUs. Distributions paid earn fractional DUs, which are treated as additional awards. DUs vest upon grant. The fair value of each DU granted is measured based on the market value of a Unit at the balance sheet date.

The fair value of the amount payable to award recipients in respect of these cash settled awards plan is re-measured at each balance sheet date, and a compensation expense is recognized in selling, general and administrative expenses ("SG&A") over the vesting period for each tranche with a corresponding change in the liability.

Employee Share Ownership Plan The Company's contributions to the Employee Share Ownership Plan ("ESOP") are measured at cost and recorded as compensation expense in operating income when the contribution is made. The ESOP is administered through a trust which purchases the Company's common shares on the open market on behalf of its employees.

Changes to Significant Accounting Policies

Presentation of Financial Statements The Company implemented the amendments to IAS 1, "Presentation of Financial Statements", effective January 1, 2016. There was no significant impact on the Company's consolidated financial statements as a result of the implementation of this amendment.

Income Taxes In November 2016, the IFRS Interpretations Committee issued its agenda decision related to the expected manner of recovery of indefinite life intangible assets when measuring deferred income taxes in accordance with IAS 12, "Income Taxes" and clarified its interpretation that an indefinite life intangible asset does not have an unlimited life and its economic benefit flows to an entity in future periods through use and not just through future sale. Accordingly, it is appropriate to measure the associated deferred income tax liability at the income tax rate applicable to ordinary taxable income expected to apply in the years in which the temporary differences are expected to be recovered or settled. The Company's accounting policy reflected an accepted view that an indefinite life intangible will be recovered through its disposition and was using a capital gains tax rate to measure deferred income taxes associated with its indefinite life intangible assets. The Company implemented this guidance in the fourth quarter of 2016 on a retrospective basis as an accounting policy change in accordance with IAS 8, "Accounting Policies, Changes to Accounting Estimates and Errors". The impact of this change was as follows:

Consolidated Statement of Earnings and Comprehensive Income

Increase (Decrease)

(millions of Canadian dollars except where otherwise indicated)

		2015
Income taxes ⁽ⁱ⁾	\$	34
Net Earnings	\$	(34)
Net Earnings attributable to Shareholders of the Company	\$	(34)
Total Comprehensive Income	\$	(34)
Net Earnings per Common Share (\$)		
Basic	\$	(0.08)
Diluted	\$	(0.08)

Consolidated Balance Sheets

Increase (Decrease)

(millions of Canadian dollars)

	As at January 2, 2016	As at January 4, 2015
Goodwill	\$ 418	\$ 418
Deferred Income Tax Liabilities	458	424
Retained Earnings	(40)	(6)

(i) Relates to the re-measurement of deferred income tax liabilities as a result of the Alberta statutory corporate income tax rate change in 2015.

Changes to Accounting Estimates

Fixed Assets In the second quarter of 2016, the Company reassessed and revised the useful life of certain classes of equipment and fixtures from eight to ten years. This revision represents a change in estimate resulting in a current year reduction of depreciation and amortization expense, related to these assets, of approximately \$66 million compared to 2015.

Note 3. Critical Accounting Estimates and Judgments

The preparation of the consolidated financial statements requires management to make estimates and judgments in applying the Company's accounting policies that affect the reported amounts and disclosures made in the consolidated financial statements and accompanying notes.

Within the context of these consolidated financial statements, a judgment is a decision made by management in respect of the application of an accounting policy, a recognized or unrecognized financial statement amount and/or note disclosure, following an analysis of relevant information that may include estimates and assumptions. Estimates and assumptions are used mainly in determining the measurement of balances recognized or disclosed in the consolidated financial statements and are based on a set of underlying data that may include management's historical experience, knowledge of current events and conditions and other factors that are believed to be reasonable under the circumstances. Management continually evaluates the estimates and judgments it uses.

The following are the accounting policies subject to judgments and key sources of estimation uncertainty that the Company believes could have the most significant impact on the amounts recognized in the consolidated financial statements. The Company's significant accounting policies are disclosed in note 2.

Consolidation

Judgments Made in Relation to Accounting Policies Applied The Company uses judgment in determining the entities that it controls and therefore consolidates. The Company controls an entity when the Company has the existing rights that give it the current ability to direct the activities that significantly affect the entity's returns. The Company consolidates all of its wholly owned subsidiaries. Judgment is applied in determining whether the Company controls the entities in which it does not have ownership rights or does not have full ownership rights. Most often, judgment involves reviewing contractual rights to determine if rights are participating (giving power over the entity) or protective rights (protecting the Company's interest without giving it power).

Inventories

Key Sources of Estimation Inventories are carried at the lower of cost and net realizable value which requires the Company to utilize estimates related to fluctuations in shrink, future retail prices, the impact of vendor rebates on cost, seasonality and costs necessary to sell the inventory.

Impairment of Non-Financial Assets (Goodwill, Intangible Assets, Fixed Assets and Investment Properties)

Judgments Made in Relation to Accounting Policies Applied Management is required to use judgment in determining the grouping of assets to identify their CGUs for the purposes of testing fixed assets for impairment. Judgment is further required to determine appropriate groupings of CGUs, for the level at which goodwill and intangible assets are tested for impairment. The Company has determined that each location is a separate CGU for the purposes of fixed asset impairment testing. For the purpose of goodwill and indefinite life intangible assets impairment testing, CGUs are grouped at the lowest level at which goodwill and indefinite life intangible assets are monitored for internal management purposes. In addition, judgment is used to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation In determining the recoverable amount of a CGU or a group of CGUs, various estimates are employed. The Company determines fair value less costs to sell using such estimates as market rental rates for comparable properties, recoverable operating costs for leases with tenants, non-recoverable operating costs, discount rates, capitalization rates and terminal capitalization rates. The Company determines value in use by using estimates including projected future sales, earnings and capital investment consistent with strategic plans presented to the Board. Discount rates are consistent with external industry information reflecting the risk associated with the specific cash flows.

Franchise Loans Receivable and Certain Other Financial Assets

Judgments Made in Relation to Accounting Policies Applied Management reviews franchise loans receivable, trade receivables and certain other assets relating to the Company's franchise business at each balance sheet date utilizing judgment to determine whether a triggering event has occurred requiring an impairment test to be completed.

Key Sources of Estimation Management determines the initial fair value of its franchise loans and certain other financial assets using discounted cash flow models. The process of determining these fair values requires management to make estimates of a long term nature regarding discount rates, projected revenues and margins, as applicable. These estimates are derived from past experience, actual operating results and budgets.

Customer Loyalty Awards Programs

Key Sources of Estimation The Company defers revenue equal to the fair value of the award points earned by loyalty program members at the time of award. The Company determines fair value using such estimates as breakage (the amount of points that will never be redeemed) and the estimated retail value per point on redemption. The estimated fair value per point is based on the program reward schedule, which for the *PC* points and *PC Plus* programs is \$1 for every 1,000 points. For the *Shoppers Optimum* program, the estimated fair value is determined based on the expected weighted average redemption levels for future redemptions, including special redemption events. Breakage rates are primarily based on historical redemption experience. The trends in breakage are reviewed on an ongoing basis and the estimated retail value per point is adjusted based on expected future activity.

Income and Other Taxes

Judgments Made in Relation to Accounting Policies Applied The calculation of current and deferred income taxes requires management to make certain judgments regarding the tax rules in jurisdictions where the Company performs activities. Application of judgments is required regarding the classification of transactions and in assessing probable outcomes of claimed deductions including expectations about future operating results, the timing and reversal of temporary differences and possible audits of income tax and other tax filings by the tax authorities.

Segment Information

Judgments Made in Relation to Determining the Aggregation of Operating Segments The Company uses judgment in assessing the criteria used to determine the aggregation of operating segments. The Retail reportable operating segment consists of several operating segments comprised primarily of food retail and Associate-owned drug stores, and also includes in-store pharmacies and other health and beauty products, gas bars, apparel and other general merchandise. The Company has aggregated its retail operating segments on the basis of their similar economic characteristics, customers and nature of products. This similarity in economic characteristics reflects the fact that the Company's retail operating segments operate primarily in Canada and are therefore subject to the same economic market pressures and regulatory environment. The Company's retail operating segments are subject to similar competitive pressures such as price and product innovation and assortment from existing competitors and new entrants into the marketplace. The similar economic characteristics also include the provision of centralized, common functions such as marketing and information technology ("IT") across all retail operating segments.

The retail operating segments' customer profile is primarily individuals who are purchasing goods for their own or their family's personal needs and consumption. The nature of products and the product assortment sold by each of the retail operating segments is also similar and includes grocery, pharmaceuticals, cosmetics, electronics and housewares. The aggregation of the retail operating segments reflects the nature and financial effects of the business activities in which the Company engages and the economic environment in which it operates.

Note 4. Future Accounting Standards

The future accounting standards noted below will impact the Company's business processes, internal controls over financial reporting, data systems, and IT, as well as financing and compensation arrangements. As a result, the Company has developed comprehensive project plans to guide the implementations.

IFRS 15 In 2014, the IASB issued IFRS 15 "Revenue from Contracts with Customers" ("IFRS 15"), replacing IAS 18, "Revenue", IAS 11, "Construction Contracts", and related interpretations. IFRS 15 provides a comprehensive framework for the recognition, measurement and disclosure of revenue from contracts with customers, excluding contracts within the scope of the accounting standards on leases, insurance contracts and financial instruments. IFRS 15 becomes effective for annual periods beginning on or after January 1, 2018. IFRS 15 is to be applied retrospectively using either the retrospective or cumulative effect method. While early adoption is permitted, the Company will not early adopt IFRS 15.

The Company has completed a preliminary assessment of the potential impact of the adoption of IFRS 15 on its consolidated financial statements.

The Company expects that the implementation of IFRS 15 will impact the allocation of revenue that is deferred in relation to its customer loyalty award programs. Revenue is currently allocated to the customer loyalty awards using the residual fair value method. Under IFRS 15, consideration will be allocated between the loyalty program awards and the goods or services on which the awards were earned, based on their relative stand-alone selling prices. The Company is currently assessing the impact of this change on its consolidated financial statements.

The Company is still assessing the impacts of IFRS 15, if any, on its franchise arrangements with non-consolidated stores. The Company does not expect the implementation of IFRS 15 to otherwise have a significant impact on its Retail, Financial Services or Choice Properties segment revenue streams, however the detailed assessment is ongoing.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients available under the standard. The Company expects to disclose additional detailed information, including any exemptions elected and estimated quantitative financial effects, before the adoption of IFRS 15.

IFRS 9 In 2014, the IASB issued IFRS 9, “Financial Instruments” (“IFRS 9”), replacing IAS 39, “Financial Instruments: Recognition and Measurement” (“IAS 39”), and related interpretations. The standard includes revised guidance on the classification and measurement of financial assets, including impairment and a new general hedge accounting model. IFRS 9 becomes effective for annual periods beginning on or after January 1, 2018, and is to be applied retrospectively with the exception of the general hedging requirements which are to be applied prospectively. While early adoption is permitted, the Company will not early adopt IFRS 9.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 9 on its consolidated financial statements based on its positions at December 31, 2016 and hedging relationships designated during 2016 under IAS 39, which are discussed below.

Classification and measurement IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics. IFRS 9 largely retains the existing requirements in IAS 39 for the classification of financial liabilities. Based on its preliminary assessment, the Company does not believe that the new classification requirements will have a significant impact on its consolidated financial statements.

Impairment IFRS 9 replaces the ‘incurred loss’ model in IAS 39 with a forward-looking ‘expected credit loss’ (“ECL”) model. Applying the ECL model will require considerable judgment, including consideration of how changes in economic factors affect ECLs, which will be determined on a probability-weighted basis. The new impairment model will apply to financial assets measured at amortized cost or those measured at fair value through other comprehensive income, except for investments in equity instruments, and to contract assets.

The Company expects that the ECL model will change the valuation of its Financial Services segment credit losses on credit card receivables. The Company believes that impairment losses are likely to increase and become more volatile for assets in the scope of the IFRS 9 impairment model. The Company is currently assessing the impact of this change on its consolidated financial statements and is continuing to assess the impact of the ECL model on its other financial assets.

General hedging IFRS 9 will require the Company to ensure that hedge accounting relationships are aligned with the Company’s risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness. The Company’s preliminary assessment indicates that the types of hedge accounting relationships that the Company currently designates should be capable of meeting the requirements of IFRS 9 once the Company completes certain planned changes to its internal documentation and monitoring processes.

The Company has not yet decided whether it will use the practical expedients available under the standard. The Company expects to disclose additional detailed information, including any practical expedients and estimated quantitative financial effects, before the adoption of IFRS 9.

IFRS 16 In 2016, the IASB issued IFRS 16, “Leases” (“IFRS 16”), replacing IAS 17, “Leases” and related interpretations. The standard introduces a single on-balance sheet recognition and measurement model for lessees, eliminating the distinction between operating and finance leases. Lessors continue to classify leases as finance and operating leases. IFRS 16 becomes effective for annual periods beginning on or after January 1, 2019. For leases where the Company is the lessee, it has the option of adopting a full retrospective approach or a modified retrospective approach on transition to IFRS 16. While early adoption is permitted if IFRS 15 has been adopted, the Company will not early adopt IFRS 16.

The Company has performed a preliminary assessment of the potential impact of the adoption of IFRS 16 on its consolidated financial statements.

The Company expects the adoption of IFRS 16 will have a significant impact on its Retail segment as the Company will recognize new assets and liabilities for its operating leases of property, buildings, vehicles and equipment. In addition, the nature and timing of expenses related to those leases will change as IFRS 16 replaces the straight-line operating lease expense with a depreciation charge for right-of-use assets and interest expense on lease liabilities. No significant impacts are expected for the Company’s finance leases or leases where the Company is the lessor.

The Company has not yet determined which transition method it will apply or whether it will use the optional exemptions or practical expedients under the standard. The Company expects to disclose additional detailed information, including its transition method, any practical expedients elected and estimated quantitative financial effects, before the adoption of IFRS 16.

Note 5. Business Acquisitions

Acquisition of QHR Corporation In 2016, the Company, through its wholly-owned subsidiary Shoppers Drug Mart, completed the acquisition of all of the issued and outstanding common shares of QHR Corporation ("QHR"), a publicly traded healthcare technology company. The shares of QHR were acquired for cash consideration of approximately \$167 million. The preliminary purchase price allocation, which has not yet been finalized, is as follows:

(millions of Canadian dollars)

Net Assets Acquired:		
Cash and cash equivalents	\$	14
Accounts receivable and Prepaid expenses		2
Fixed assets		2
Intangible assets		72
Goodwill		99
Trade payables and other liabilities		(3)
Deferred income tax liabilities		(14)
Other liabilities		(5)
Total Net Assets Acquired	\$	167

Goodwill is attributable to synergies expected from integrating QHR into the Company's existing business. The goodwill is not deductible for tax purposes.

Consolidation of Franchises The Company accounts for the consolidation of existing franchises as business acquisitions. During the year, the Company consolidated its franchises as of the date the franchisee entered into a new, simplified franchise agreement with the Company. The assets acquired and liabilities assumed through the consolidation were valued at the acquisition date using fair values, which approximate the franchise carrying values at the date of acquisition. The results of operations of the acquired franchises were included in the Company's results of operations from the date of acquisition.

The following table summarizes the amounts recognized for the assets acquired, the liabilities assumed and the non-controlling interests recognized at the acquisition dates during the years:

(millions of Canadian dollars)		
	2016	2015
Net Assets Acquired:		
Cash and cash equivalents	\$ 42	\$ 33
Inventories	72	46
Fixed assets	76	52
Trade payables and other liabilities ⁽ⁱ⁾	(67)	(33)
Other liabilities ⁽ⁱ⁾	(107)	(84)
Non-controlling interests	(16)	(14)
Total Net Assets Acquired	\$ —	\$ —

- (i) On consolidation, Trade payables and other liabilities and Other Liabilities eliminate against existing Accounts receivable, Franchise Loans Receivable and franchise investments held by the Company.

Other Business Acquisitions In 2016, the Company finalized the purchase price allocation related to the acquisition of a grocery store in 2015. The Company acquired the net assets of the grocery store for total consideration of \$41 million. The final purchase price allocation was as follows:

(millions of Canadian dollars)

Net Assets Acquired:		
Inventories	\$	1
Fixed assets		16
Other assets		3
Goodwill		21
Total Net Assets Acquired	\$	41

Goodwill is attributable to synergies expected from integrating the store into the Company's existing franchise network. The goodwill is deductible for tax purposes.

Note 6. Net Interest Expense and Other Financing Charges

(millions of Canadian dollars)

	2016	2015
Interest expense and other financing charges:		
Long term debt ⁽ⁱ⁾	\$ 459	\$ 475
Borrowings related to credit card receivables	27	37
Trust Unit distributions	49	45
Post-employment and other long term employee benefits (note 26)	11	13
Independent funding trusts	15	14
Dividends on capital securities (note 24)	—	8
Bank indebtedness	6	6
Capitalized interest (capitalization rate 3.6% (2015 – 5.7%)) (note 14 and 16)	(4)	(5)
	\$ 563	\$ 593
Interest income:		
Accretion income	(15)	(21)
Short term interest income	(10)	(9)
Derivative financial instruments ⁽ⁱⁱ⁾	(3)	—
	\$ (28)	\$ (30)
Fair value adjustment to the Trust Unit Liability (note 30)	\$ 118	\$ 81
Net interest expense and other financing charges	\$ 653	\$ 644

(i) Included in 2015 is accelerated amortization of deferred financing costs of \$15 million, related to the early repayment of Loblaw's \$3.5 billion unsecured term loan facility, obtained in connection with the acquisition of Shoppers Drug Mart.

(ii) Represents a realized fair value gain of \$3 million related to Choice Properties bond forward agreements settled in the first quarter of 2016 (see note 30).

Note 7. Income Taxes

Income taxes recognized in the consolidated statement of earnings were as follows:

(millions of Canadian dollars)	2016	2015 ⁽ⁱ⁾
Current income taxes:		
Current period	\$ 563	\$ 340
Adjustment in respect of prior periods	5	3
	\$ 568	\$ 343
Deferred income taxes:		
Origination and reversal of temporary differences	(131)	(43)
Effect of change in income tax rates	3	72
Adjustment in respect of prior periods	9	(4)
	(119)	25
Income taxes	\$ 449	\$ 368

(i) Certain comparative figures have been restated. See note 2.

Income tax expense recognized in Other Comprehensive Income was as follows:

(millions of Canadian dollars)	2016	2015
Net defined benefit plan actuarial gains (note 26)	\$ 12	\$ 52
Total income tax expense recognized in Other Comprehensive Income	\$ 12	\$ 52

The effective income tax rate in the consolidated statement of earnings was reported at rates different than the weighted average basic Canadian federal and provincial statutory income tax rates for the following reasons:

	2016	2015 ⁽ⁱ⁾
Weighted average basic Canadian federal and provincial statutory income tax rate	27.0%	26.4%
Net increase (decrease) resulting from:		
Effect of tax rate in foreign jurisdictions	0.3	0.7
Non-deductible and non-taxable items	0.4	1.6
Impact of fair value adjustments of the Trust Unit Liability	2.2	2.3
Impact of statutory income tax rate changes on deferred income tax balances	0.2	7.6
Adjustments in respect of prior periods	1.1	(0.1)
Effective income tax rate applicable to earnings before income taxes	31.2%	38.5%

(i) Certain comparative figures have been restated. See note 2.

In the first quarter of 2016, the Government of New Brunswick announced a 2% increase in the provincial statutory corporate income tax rate from 12% to 14%. The Company recorded a charge of \$3 million in 2016 related to the remeasurement of its deferred tax liabilities. In the second quarter of 2015, the government of Alberta announced an increase to the provincial corporate income tax rate from 10% to 12% and as a result, the Company recorded a charge of \$72 million related to the remeasurement of deferred tax liabilities.

Unrecognized deferred tax assets Deferred income tax assets were not recognized on the consolidated balance sheet in respect of the following items:

(millions of Canadian dollars)	2016	2015
Deductible temporary differences	\$ 48	\$ 36
Income tax losses	92	80
Unrecognized deferred tax assets	\$ 140	\$ 116

The income tax losses expire in the years 2028 to 2036. The deductible temporary differences do not expire under current income tax legislation. Deferred income tax assets were not recognized in respect of these items because it is not probable that future taxable income will be available to the Company to utilize the benefits.

Recognized deferred tax assets and liabilities Deferred tax assets and liabilities were attributable to the following:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016 ⁽ⁱ⁾
Trade payables and other liabilities	\$ 56	\$ 79
Other liabilities	282	302
Fixed assets	(489)	(487)
Goodwill and intangible assets	(2,056)	(2,200)
Other assets	55	63
Non-capital loss carryforwards (expiring 2030 to 2036)	34	33
Capital loss carryforwards	24	23
Other	34	27
Net deferred income tax liabilities	\$ (2,060)	\$ (2,160)
Recorded on the consolidated balance sheet as follows:		
Deferred income tax assets	130	132
Deferred income tax liabilities	(2,190)	(2,292)
Net deferred income tax liabilities	\$ (2,060)	\$ (2,160)

(i) Certain comparative figures have been restated. See note 2.

Note 8. Basic and Diluted Net Earnings per Common Share

(millions of Canadian dollars except where otherwise indicated)	2016	2015 ⁽ⁱ⁾
Net earnings attributable to shareholders of the Company	\$ 983	\$ 598
Dividends on Preferred Shares in Equity (note 24)	(12)	(7)
Net earnings available to common shareholders	\$ 971	\$ 591
Weighted average common shares outstanding (in millions) (note 24)	405.1	411.5
Dilutive effect of equity-based compensation (in millions)	3.6	3.7
Dilutive effect of certain other liabilities (in millions)	0.4	—
Diluted weighted average common shares outstanding (in millions)	409.1	415.2
Basic net earnings per common share (\$)	\$ 2.40	\$ 1.44
Diluted net earnings per common share (\$)	\$ 2.37	\$ 1.42

(i) Certain comparative figures have been restated. See note 2.

In 2016, 1,271,998 (2015 – 10,828,275) potentially dilutive instruments were excluded from the computation of diluted net earnings per common share as they were anti-dilutive.

Note 9. Cash and Cash Equivalents, Short Term Investments and Security Deposits

The components of cash and cash equivalents, short term investments and security deposits were as follows:

Cash and Cash Equivalents

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Cash	\$ 553	\$ 352
Cash equivalents:		
Government treasury bills	199	208
Bankers' acceptances	386	213
Corporate commercial paper	176	96
Bank term deposits	—	129
Government agencies securities	—	20
Total cash and cash equivalents	\$ 1,314	\$ 1,018

Short Term Investments

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Government treasury bills	\$ 24	\$ 60
Bankers' acceptances	175	2
Corporate commercial paper	40	—
Other	2	2
Total short term investments	\$ 241	\$ 64

Security Deposits

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Cash	\$ 4	\$ 2
Security Deposits included in Other Assets (note 18)	\$ 4	\$ 2

As at December 31, 2016, the Company had agreements to cash collateralize certain of its uncommitted credit facilities up to an amount of \$103 million (January 2, 2016 – \$149 million), of which \$4 million (January 2, 2016 – \$2 million) was deposited with major financial institutions and classified as security deposits.

Note 10. Accounts Receivable

The following is an aging of the Company's accounts receivable:

(millions of Canadian dollars)	As at December 31, 2016				As at January 2, 2016			
	0-90 days	91-180 days	> 180 days	Total	0-90 days	91-180 days	> 180 days	Total
Accounts receivable	\$ 1,004	\$ 42	\$ 76	\$ 1,122	\$ 1,204	\$ 58	\$ 63	\$ 1,325

The following are continuities of the Company's allowances for uncollectable accounts receivable:

(millions of Canadian dollars)	2016	2015
Allowances, beginning of year	\$ (102)	\$ (96)
Net (additions) write-off	31	(6)
Allowances, end of year	\$ (71)	\$ (102)

Credit risk associated with accounts receivable is discussed in note 31.

Note 11. Credit Card Receivables

The components of credit card receivables were as follows:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Gross credit card receivables	\$ 2,978	\$ 2,844
Allowance for credit card receivables	(52)	(54)
Credit card receivables	\$ 2,926	\$ 2,790
Securitized to independent securitization trusts:		
Securitized to <i>Eagle Credit Card Trust</i> ®	\$ 650	\$ 650
Securitized to Other Independent Securitization Trusts	665	550

The Company, through PC Bank, participates in various securitization programs that provide a source of funds for the operation of its credit card business. PC Bank maintains and monitors the co-ownership interest in credit card receivables with independent securitization trusts, including *Eagle* and Other Independent Securitization Trusts, in accordance with its financing requirements.

The associated liability of *Eagle* is recorded in long term debt (see note 22). The associated liabilities of credit card receivables securitized to the Other Independent Securitization Trusts are recorded in short term debt (see note 21).

The Company has arranged letters of credit on behalf of PC Bank, for the benefit of the independent securitization trusts (see note 33).

Under its securitization programs, PC Bank is required to maintain, at all times, a credit card receivable pool balance equal to a minimum of 107% of the outstanding securitized liability. PC Bank was in compliance with this requirement as at December 31, 2016 and throughout 2016.

The following is an aging of the Company's gross credit card receivables:

(millions of Canadian dollars)	As at December 31, 2016				As at January 2, 2016			
	Current	1-90 days past due	> 90 days past due	Total	Current	1-90 days past due	> 90 days past due	Total
Gross credit card receivables	\$ 2,791	\$ 156	\$ 31	\$ 2,978	\$ 2,652	\$ 162	\$ 30	\$ 2,844

The following are continuities of the Company's allowances for credit card receivables:

(millions of Canadian dollars)	2016	2015
Allowances, beginning of year	\$ (54)	\$ (54)
Provision for losses	(120)	(118)
Recoveries	(19)	(16)
Write-offs	141	134
Allowances, end of year	\$ (52)	\$ (54)

The allowances for credit card receivables recorded in credit card receivables on the consolidated balance sheet are maintained at a level which is considered adequate to absorb credit related losses on credit card receivables.

Note 12. Inventories

For inventories recorded as at December 31, 2016, the Company recorded \$22 million (January 2, 2016 – \$85 million) as an expense for the write-down of inventories below cost to net realizable value. The write-down was included in cost of merchandise inventories sold. There were no reversals of previously recorded write-downs of inventories during 2016 and 2015.

Note 13. Assets Held for Sale

The Company classifies certain assets, primarily land and buildings, that it intends to dispose of in the next 12 months, as assets held for sale. These assets were previously used in the Company's retail business segment. In 2016, the Company recorded a \$5 million gain (2015 – \$1 million gain) from the sale of these assets. There were no impairment or other charges recognized on these properties during 2016 (2015 – nil).

Note 14. Fixed Assets

The following are continuities of the cost and the accumulated depreciation and impairment losses of fixed assets for the years ended December 31, 2016 and January 2, 2016:

	2016						
(millions of Canadian dollars)	Land	Buildings	Equipment and Fixtures	Leasehold Improvements	Finance Leases - Land, Buildings, Equipment and Fixtures	Assets Under Construction	Total
Cost							
Balance, beginning of year	\$ 1,866	\$ 7,697	\$ 6,297	\$ 1,852	\$ 883	\$ 576	\$ 19,171
Additions	7	43	194	77	35	571	927
Business acquisitions (note 5)	—	—	76	2	1	—	79
Disposals	—	(1)	(160)	(28)	—	(10)	(199)
Net transfer to investment properties	(27)	(77)	—	—	—	(8)	(112)
Transfer from assets under construction	66	259	227	47	—	(599)	—
Balance, end of year	\$ 1,912	\$ 7,921	\$ 6,634	\$ 1,950	\$ 919	\$ 530	\$ 19,866
Accumulated depreciation and impairment losses							
Balance, beginning of year	\$ 3	\$ 2,801	\$ 4,794	\$ 745	\$ 338	\$ 10	\$ 8,691
Depreciation	—	198	363	160	67	—	788
Impairment losses	—	21	43	16	4	—	84
Reversal of impairment losses	(3)	(10)	(15)	—	—	—	(28)
Disposals	—	(1)	(161)	(25)	—	(2)	(189)
Net transfer to investment properties	—	(39)	—	—	—	—	(39)
Balance, end of year	\$ —	\$ 2,970	\$ 5,024	\$ 896	\$ 409	\$ 8	\$ 9,307
Carrying amount as at:							
December 31, 2016	\$ 1,912	\$ 4,951	\$ 1,610	\$ 1,054	\$ 510	\$ 522	\$ 10,559

(millions of Canadian dollars)	Land	Buildings	Equipment and Fixtures	Leasehold Improvements	Finance Leases - Land, Buildings, Equipment and Fixtures	Assets Under Construction	Total
Cost							
Balance, beginning of year	\$ 1,800	\$ 7,368	\$ 5,949	\$ 1,765	\$ 817	\$ 537	\$ 18,236
Additions	2	—	151	114	103	726	\$ 1,096
Business acquisitions	8	9	52	—	—	—	\$ 69
Disposals	—	(1)	(89)	(53)	(37)	(10)	\$ (190)
Net transfer to assets held for sale	—	—	(2)	—	—	—	\$ (2)
Net transfer from intangible assets	—	—	1	—	—	—	\$ 1
Net transfer to investment properties	(10)	(29)	—	—	—	—	\$ (39)
Transfer from assets under construction	66	350	235	26	—	(677)	\$ —
Balance, end of year	\$ 1,866	\$ 7,697	\$ 6,297	\$ 1,852	\$ 883	\$ 576	\$ 19,171
Accumulated depreciation and impairment losses							
Balance, beginning of year	\$ 3	\$ 2,605	\$ 4,407	\$ 620	\$ 295	\$ 10	\$ 7,940
Depreciation	—	200	432	159	57	—	848
Impairment losses	—	19	42	13	—	—	74
Reversal of impairment losses	—	(14)	—	(1)	—	—	(15)
Disposals	—	(2)	(87)	(46)	(14)	—	(149)
Net transfer to investment properties	—	(7)	—	—	—	—	(7)
Balance, end of year	\$ 3	\$ 2,801	\$ 4,794	\$ 745	\$ 338	\$ 10	\$ 8,691
Carrying amount as at:							
January 2, 2016	\$ 1,863	\$ 4,896	\$ 1,503	\$ 1,107	\$ 545	\$ 566	\$ 10,480

Assets Held under Finance Leases The Company leases various land and buildings, and equipment and fixtures under a number of finance lease arrangements. As at December 31, 2016, the net carrying amount of leased land and buildings was \$468 million (January 2, 2016 – \$479 million), and the net carrying amount of leased equipment and fixtures was \$42 million (January 2, 2016 – \$66 million).

Assets under Construction The cost of additions to properties under construction for the year ended December 31, 2016 was \$571 million (January 2, 2016 – \$726 million). Included in this amount are capitalized borrowing costs of \$4 million (2015 – \$4 million), with a weighted average capitalization rate of 3.6% (2015 – 5.7%).

Security and Assets Pledged As at December 31, 2016, fixed assets with a carrying amount of \$243 million (January 2, 2016 – \$231 million) were encumbered by mortgages of \$78 million (January 2, 2016 – \$82 million).

Fixed Asset Commitments As at December 31, 2016, the Company had entered into commitments of \$119 million (January 2, 2016 – \$54 million) for the construction, expansion and renovation of buildings and the purchase of real property.

Impairment Losses For the year ended December 31, 2016, the Company recorded \$41 million (2015 – \$18 million) of impairment losses on fixed assets in respect of 24 CGUs (2015 – eight CGUs) in the retail operating segment. The recoverable amount was based on the greater of the CGU's fair value less costs to sell and its value in use. Approximately 21% (2015 – 75%) of impaired CGUs had carrying values which were \$14 million (2015 – \$14 million) greater than their fair value less costs to sell. The remaining 79% (2015 – 25%) of impaired CGUs had carrying values which were \$27 million (2015 – \$4 million) greater than their value in use.

For the year ended December 31, 2016, the Company recorded \$13 million (2015 – \$15 million) of impairment reversals on fixed assets in respect of six CGUs (2015 – six CGUs) in the retail operating segment. Impairment reversals are recorded where the recoverable amount of the retail location exceeds its carrying amount. All CGUs (2015 – 50%) with impairment reversals had fair value less costs to sell which were \$13 million (2015 – \$7 million) greater than their carrying values. No CGUs (2015 – 50%) with impairment reversals had value in use which were greater than carrying values (2015 – \$8 million).

When determining the value in use of a retail location, the Company develops a discounted cash flow model for each CGU. The duration of the cash flow projections for individual CGUs varies based on the remaining useful life of the significant assets within the CGU. Sales forecasts for cash flows are based on actual operating results, operating budgets, and long term growth rates that were consistent with industry averages, all of which are consistent with strategic plans presented to the Company's Board. The estimate of the value in use of the relevant CGUs was determined using a pre-tax discount rate of 8.0% to 8.5% at December 31, 2016 (January 2, 2016 – 8.0% to 8.5%).

In 2016, an ancillary healthcare business triggered for impairment testing and an impairment was identified. As a result the Company recorded an impairment charge of \$15 million (2015 – nil) in fixed assets.

Additional impairment losses of \$13 million (2015 – \$9 million) were incurred related to store closures, renovations and conversions of retail locations. Impairment losses are recorded where the carrying amount of the retail location exceeds its recoverable amount.

In 2015, the Company recorded impairment losses on its fixed assets \$23 million relating to the announced closures of approximately 52 unprofitable retail locations across a range of banners and formats, and \$24 million relating to the anticipated sale of certain assets of the Shoppers ancillary healthcare businesses (see note 35). No additional impairment amounts relating to these initiatives were recorded in 2016.

Note 15. Investment Properties

The following are continuities of the cost and the accumulated depreciation and impairment losses of investment properties for the years ended December 31, 2016 and January 2, 2016:

(millions of Canadian dollars)	2016	2015
Cost		
Balance, beginning of year	\$ 236	\$ 255
Additions	2	—
Disposals	(19)	(5)
Net transfer from fixed assets	112	39
Net transfer to assets held for sale	(7)	(53)
Balance, end of year	\$ 324	\$ 236
Accumulated depreciation and impairment losses		
Balance, beginning of year	\$ 76	\$ 70
Depreciation	2	3
Impairment losses	2	12
Reversal of impairment losses	—	(1)
Disposals	(9)	(3)
Net transfer from fixed assets	39	7
Net transfer to assets held for sale	(4)	(12)
Balance, end of year	\$ 106	\$ 76
Carrying amount	\$ 218	\$ 160
Fair value	261	194

During 2016, the Company recognized in operating income \$6 million of rental income (2015 – \$7 million) and incurred direct operating costs of \$2 million (2015 – \$2 million) related to its investment properties. In addition, the Company recognized direct operating costs of \$11 million (2015 – \$3 million) related to its investment properties for which no rental income was earned.

An external, independent valuation company, having appropriate recognized professional qualifications and recent experience in the location and category of property being valued, provided appraisals for certain of the Company's investment properties. For the other investment properties, the Company determined the fair value by relying on comparable market information. Where available, the fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably and willingly. Where market values are not available, valuations are prepared using the income approach by considering the estimated cash flows expected from renting out the property based on existing lease terms and where appropriate, the ability to renegotiate the lease terms once the initial term or option term(s) expire plus the net proceeds from a sale of the property at the end of the investment horizon.

The valuations of investment properties using the income approach include assumptions as to market rental rates for properties of similar size and condition located within the same geographical areas, recoverable operating costs for leases with tenants, non-recoverable operating costs, vacancy periods, tenant inducements and capitalization rates for the purposes of determining the estimated net proceeds from the sale of the property. At December 31, 2016, the pre-tax discount rates used in the valuations for investment properties ranged from 7.75% to 9.50% (January 2, 2016 – 7.75% to 9.50%) and the terminal capitalization rates ranged from 6.75% to 8.75% (January 2, 2016 – 6.75% to 8.75%).

For the year ended December 31, 2016, the Company recorded \$2 million (2015 – \$12 million) of impairment losses in operating income on investment properties, as the carrying amounts of the impaired properties were lower than their recoverable amounts. The Company recorded no reversals of impairment losses on investment properties (2015 – \$1 million) in operating income where their fair values less costs to sell were greater than their carrying values.

Note 16. Intangible Assets

The following are continuities of the cost and the accumulated amortization and impairment losses of intangible assets for the years ended December 31, 2016 and January 2, 2016:

	2016					
(millions of Canadian dollars)	Indefinite Life Intangible Assets	Definite Life Internally Generated Intangible Assets	Software	Other Definite Life Intangible Assets	Total	
Cost						
Balance, beginning of year	\$ 3,461	\$ 20	\$ 1,852	\$ 5,895	\$	11,228
Additions	14	—	304	10		328
Business acquisitions (note 5)	—	—	18	74		92
Disposal	—	—	(2)	(3)		(5)
Balance, end of year	\$ 3,475	\$ 20	\$ 2,172	\$ 5,976	\$	11,643
Accumulated amortization and impairment losses						
Balance, beginning of year	\$ —	\$ 20	\$ 1,070	\$ 974	\$	2,064
Amortization	—	—	229	532		761
Disposal	—	—	(2)	(1)		(3)
Impairment losses	—	—	3	73		76
Balance, end of year	\$ —	\$ 20	\$ 1,300	\$ 1,578	\$	2,898
Carrying amount as at:						
December 31, 2016	\$ 3,475	\$ —	\$ 872	\$ 4,398	\$	8,745

2015

(millions of Canadian dollars)	Indefinite Life Intangible Assets	Definite Life Internally Generated Intangible Assets	Software	Other Definite Life Intangible Assets	Total
Cost					
Balance, beginning of year	\$ 3,461	\$ 20	\$ 1,639	\$ 5,868	\$ 10,988
Additions	—	—	216	17	233
Business acquisitions	—	—	—	14	14
Disposal	—	—	(2)	(3)	(5)
Transfer to property, plant and equipment	—	—	(1)	—	(1)
Write off of cost for fully amortized assets	—	—	—	(1)	(1)
Balance, end of year	\$ 3,461	\$ 20	\$ 1,852	\$ 5,895	\$ 11,228
Accumulated amortization and impairment					
Balance, beginning of year	\$ —	\$ 19	\$ 852	\$ 442	\$ 1,313
Amortization	—	1	220	531	752
Disposal	—	—	(2)	(1)	(3)
Impairment losses	—	—	—	3	3
Write off of amortization for fully amortized assets	—	—	—	(1)	(1)
Balance, end of year	\$ —	\$ 20	\$ 1,070	\$ 974	\$ 2,064
Carrying amount as at:					
January 2, 2016	\$ 3,461	\$ —	\$ 782	\$ 4,921	\$ 9,164

Indefinite Life Intangible Assets Indefinite life intangible assets are comprised of brand names, trademarks, import purchase quotas and certain liquor licenses. The brand names and trademarks are a result of the Company's acquisition of Shoppers Drug Mart and T&T Supermarket Inc. The Company expects to renew the registration of the brand names, trademarks, import purchase quotas and liquor licenses at each expiry date indefinitely, and expects these assets to generate economic benefit in perpetuity. As such, the Company assessed these intangibles to have indefinite useful lives.

The Company completed its annual impairment tests for indefinite life intangible assets and concluded there was no impairment.

Key Assumptions The key assumptions used to calculate the fair value less costs to sell are those regarding discount rates, growth rates and expected changes in margins. These assumptions are consistent with the assumptions used to calculate fair value less costs to sell for goodwill (see note 17).

Software Software is comprised of software purchases and development costs. There were no capitalized borrowing costs included in 2016 (2015 – \$1 million).

Other Definite Life Intangible Assets Other definite life intangible assets primarily consist of prescription files, the *Shoppers Optimum* loyalty program and customer relationships.

In the fourth quarter of 2016, an ancillary healthcare business triggered for impairment testing and an impairment was identified. As a result, the Company recorded an impairment charge of \$73 million (2015 – nil) relating to a customer relationship intangible asset for an ancillary healthcare business.

Note 17. Goodwill

The following is a continuity of the cost and the accumulated amortization and impairment losses of goodwill for the years ended December 31, 2016 and January 2, 2016:

(millions of Canadian dollars)	2016	2015 ⁽ⁱ⁾
Cost		
Balance, beginning of year	\$ 4,769	\$ 4,725
Business acquisitions (note 5)	120	44
Balance, end of year	\$ 4,889	\$ 4,769
Accumulated amortization and impairment losses		
Balance, beginning of year	\$ 989	\$ 989
Impairment losses	5	—
Balance, end of year	\$ 994	\$ 989
Carrying amount as at the end of the year:	\$ 3,895	\$ 3,780

(i) Certain comparative figures have been restated. See note 2.

The carrying amount of goodwill attributed to each CGU grouping was as follows:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Shoppers Drug Mart	\$ 2,925	\$ 2,808
Market	375	360
Discount	459	459
T&T Supermarket Inc.	129	129
All other	7	24
Carrying amount of goodwill	\$ 3,895	\$ 3,780

The Company completed its annual impairment tests for goodwill and concluded that there was an impairment loss of \$5 million on a small grocery business categorized in the 'All other' CGU grouping. The fair value less costs to sell exceeded the carrying amount of all the other CGUs.

Key Assumptions The key assumptions used to calculate the fair value less costs to sell are those regarding discount rates, growth rates and expected changes in margins. These assumptions are considered to be Level 3 in the fair value hierarchy.

The weighted average cost of capital was determined to be 7.0% (January 2, 2016 – 6.0% to 7.0%) and is based on a risk-free rate, an equity risk premium adjusted for betas of comparable publicly traded companies, an unsystematic risk premium, an after-tax cost of debt based on corporate bond yields and the capital structure of the Company.

Cash flow projections have been discounted using a rate derived from the Company's after-tax weighted average cost of capital. At December 31, 2016, the after-tax discount rate used in the recoverable amount calculations was 7.0% (January 2, 2016 – 6.5% to 9.5%). The pre-tax discount rate was 9.6% (January 2, 2016 – 8.7% to 12.9%).

The Company included a minimum of three years of cash flows in its discounted cash flow model. The cash flow forecasts were extrapolated beyond the three year period using an estimated long term growth rate of 2.0% (January 2, 2016 – 2.0%). The budgeted EBITDA⁽¹⁾ growth is based on the Company's three year strategic plan approved by the Board.

Note 18. Other Assets

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Sundry investments and other receivables	\$ 79	\$ 119
Accrued benefit plan asset (note 26)	192	190
Interests in joint ventures	5	9
Other	176	139
Other assets	\$ 452	\$ 457

Note 19. Customer Loyalty Awards Program Liability

The liability associated with the Company's customer loyalty awards programs ("loyalty liability") is included in trade payables and other liabilities. The carrying amount of the loyalty liability is as follows:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Loyalty liability	\$ 229	\$ 229

Note 20. Provisions

Provisions consist primarily of amounts recorded in respect of restructuring (see note 35), self-insurance, commodity taxes, environmental and decommissioning liabilities and onerous lease arrangements. The following is a continuity of provisions for the years ended December 31, 2016 and January 2, 2016:

(millions of Canadian dollars)	2016	2015
Provisions, beginning of year	\$ 258	\$ 160
Additions	123	193
Payments	(141)	(84)
Reversals	(21)	(11)
Provisions, end of year	\$ 219	\$ 258

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Recorded on the consolidated balance sheet as follows:		
Current portion of provisions	\$ 99	\$ 127
Non-current portion of provisions	120	131
Total provisions	\$ 219	\$ 258

Note 21. Short Term Debt

The outstanding short term debt balance of \$665 million (January 2, 2016 – \$550 million) relates to credit card receivables securitized to the Other Independent Securitization Trusts with recourse (see note 11).

The securitization agreements between PC Bank and the Other Independent Securitization Trusts are renewed and extended on an annual basis. The existing agreements were renewed in 2016, with their respective maturity dates extended to 2018 and with all other terms and conditions remaining substantially the same.

The undrawn commitments on facilities available from the Other Independent Securitization Trusts as at December 31, 2016, were \$210 million (January 2, 2016 – \$175 million).

Note 22. Long Term Debt

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Unsecured Term Loan Facility		
1.13% + Bankers' Acceptance, due 2019	\$ 250	\$ 250
1.45% + Bankers' Acceptance, due 2019	48	48
Debentures and Medium Term Notes		
Loblaw Companies Limited Notes		
7.10%, due 2016	—	300
3.75%, due 2019	800	800
5.22%, due 2020	350	350
4.86%, due 2023	800	800
6.65%, due 2027	100	100
6.45%, due 2028	200	200
6.50%, due 2029	175	175
11.40%, due 2031		
Principal	151	151
Effect of coupon repurchase	(33)	(46)
6.85%, due 2032	200	200
6.54%, due 2033	200	200
8.75%, due 2033	200	200
6.05%, due 2034	200	200
6.15%, due 2035	200	200
5.90%, due 2036	300	300
6.45%, due 2039	200	200
7.00%, due 2040	150	150
5.86%, due 2043	55	55
Shoppers Drug Mart Notes		
2.01%, due 2016	—	225
2.36%, due 2018	275	275
Choice Properties Senior Unsecured Debentures		
Series A 3.55%, due 2018	400	400
Series B 4.90%, due 2023	200	200
Series C 3.50%, due 2021	250	250
Series D 4.29%, due 2024	200	200
Series E 2.30%, due 2020	250	250
Series F 4.06%, due 2025	200	200
Series G 3.20%, due 2023	250	—
Series H 5.27%, due 2046	100	—
Series 5 3.00%, due 2016	—	300
Series 6 3.00%, due 2017	200	200
Series 7 3.00%, due 2019	200	200
Series 8 3.60%, due 2020	300	300
Series 9 3.60%, due 2021	200	200
Series 10 3.60%, due 2022	300	300
Long Term Debt Secured by Mortgage		
3.15% — 7.42%, due 2017 — 2029 (note 14)	78	82
Guaranteed Investment Certificates		
1.00% — 3.25%, due 2017 — 2021	928	809
Independent Securitization Trust		
2.91%, due 2018	400	400
2.23%, due 2020	250	250
Independent Funding Trusts	587	529
Finance Lease Obligations	607	629
Choice Properties Credit Facility	172	—
Transaction costs and other	(23)	(21)
Total long term debt	\$ 10,870	\$ 11,011
Less amount due within one year	400	998
Long Term Debt	\$ 10,470	\$ 10,013

Significant long term debt transactions are described below.

Unsecured Term Loan Facility In 2015, the Company obtained \$250 million through an unsecured term loan facility bearing interest at a rate equal to the Bankers' Acceptance rate plus 1.13%, maturing March 30, 2019.

In connection with the financing of the acquisition of Shoppers Drug Mart, the Company obtained a \$3,500 million unsecured term loan facility ("Acquisition Term Loan"). As at December 31, 2016, the outstanding balance on the Acquisition Term Loan was \$48 million (January 2, 2016 – \$48 million).

The unsecured term loan facilities contain certain financial covenants (see note 25).

Debentures and Medium Term Notes The following table summarizes the debentures and Medium Term Notes ("MTNs") issued in 2016 and 2015:

(millions of Canadian dollars except where otherwise indicated)	Interest Rate	Maturity Date	Principal Amount 2016	Principal Amount 2015
Choice Properties Series senior unsecured debentures				
– Series G ⁽ⁱ⁾	3.20%	March 7, 2023	\$ 250	\$ —
– Series H ⁽ⁱ⁾	5.27%	March 7, 2046	100	—
– Series E	2.30%	September 14, 2020	—	250
– Series F	4.06%	November 24, 2025	—	200
Total Debentures and Medium Term Notes issued			\$ 350	\$ 450

(i) Offerings were made under the Choice Properties' Short Form Base Shelf Prospectus filed in the fourth quarter of 2015.

The following table summarizes the debentures and MTNs repaid in 2016 and 2015:

(millions of Canadian dollars except where otherwise indicated)	Interest Rate	Maturity Date	Principal Amount 2016	Principal Amount 2015
Loblaw Companies Limited Notes	7.10%	June 1, 2016	\$ 300	\$ —
Shoppers Drug Mart Notes	2.01%	May 24, 2016	225	—
Choice Properties senior unsecured debentures – Series 5	3.00%	April 20, 2016 ⁽ⁱ⁾	300	—
Total Debentures and Medium Term Notes repaid			\$ 825	\$ —

(i) Choice Properties Series 5 unsecured debentures was redeemed on March 7, 2016.

Subsequent to the end of 2016, Choice Properties redeemed, at par, the \$200 million Series 6 3.00% senior unsecured debentures with an original maturity date of April 20, 2017.

Guaranteed Investment Certificates The following table summarizes PC Bank's Guaranteed Investment Certificates ("GICs") activity, before commissions, in 2016 and 2015:

(millions of Canadian dollars)	2016	2015
Balance, beginning of year	\$ 809	\$ 634
GICs issued	239	211
GICs matured	(120)	(36)
Balance, end of year	\$ 928	\$ 809

Independent Securitization Trust The notes issued by *Eagle* are MTNs, which are collateralized by PC Bank's credit card receivables (see note 11). The Company has arranged letters of credit for the benefit of the *Eagle* notes issued prior to 2015 and outstanding as at December 31, 2016 (see note 33).

Independent Funding Trusts As at December 31, 2016, the independent funding trusts had drawn \$587 million (January 2, 2016 – \$529 million) from the revolving committed credit facility that is the source of funding to the independent funding trusts. In 2016, the Company amended the committed credit facility agreement to increase the size of the facility to \$700 million and extended the maturity date to June 10, 2019, with all other terms and conditions remaining substantially the same. The Company provides credit enhancement in the form of a standby letter of credit for the benefit of the independent funding trusts (see note 33).

Committed Credit Facilities The components of the committed lines of credit as at December 31, 2016 and January 2, 2016 were as follows:

(millions of Canadian dollars)	Maturity Date	As at December 31, 2016		As at January 2, 2016	
		Available	Drawn	Available	Drawn
Loblaw's Committed Credit Facility	June 10, 2021	\$ 1,000	\$ —	\$ 1,000	\$ —
Choice Properties Committed Syndicated Credit Facility	July 5, 2021	500	172	500	—
Choice Properties Committed Bi-lateral Credit Facility	December 21, 2018	250	—	—	—
Total Committed Lines of Credit		\$ 1,750	\$ 172	\$ 1,500	\$ —

On December 23, 2016, Choice Properties entered into a new bi-lateral \$250 million senior unsecured committed revolving credit facility with a major Canadian financial institution maturing on December 21, 2018. The credit facility bears interest at variable rates of either: Prime plus 0.25% or Bankers' Acceptance rate plus 1.25%. Certain conditions of the credit facility are contingent on Choice Properties' credit rating remaining at "BBB". Should certain conditions not be met, the credit facility would become secured against select properties.

These facilities contain certain financial covenants (see note 25).

Long Term Debt due Within One Year The following table summarizes long term debt due within one year:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Loblaw Companies Limited Notes	\$ —	\$ 300
Choice Properties Notes	200	300
Shoppers Drug Mart Notes	—	225
Guaranteed Investment Certificates	142	112
Finance Lease Obligations	53	56
Long term debt secured by mortgage	5	5
Long term debt due within one year	\$ 400	\$ 998

Schedule of Repayments The schedule of repayments of long term debt, based on maturity is as follows:

(millions of Canadian dollars)	As at December 31, 2016
2017	\$ 400
2018	1,384
2019	2,185
2020	1,102
2021	1,066
Thereafter	4,789
Total Long Term Debt (excludes transaction costs and effect of coupon repurchases)	\$ 10,926

See note 30 for the fair value of long term debt.

Note 23. Other Liabilities

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Net defined benefit plan obligation (note 26)	\$ 327	\$ 312
Other long term employee benefit obligation	108	116
Deferred lease obligation	119	101
Fair value of acquired leases	77	90
Equity-based compensation liability (note 27)	4	5
Other	92	130
Other liabilities	\$ 727	\$ 754

Note 24. Share Capital

First Preferred Shares (authorized – 1.0 million shares) There were no First Preferred Shares outstanding as at December 31, 2016 and January 2, 2016.

Second Preferred Share Capital (authorized – unlimited) In 2015, the Company issued 9.0 million 5.30% non-voting Second Preferred Shares, Series B and redeemed all of the outstanding 9.0 million 5.95% non-voting Second Preferred Shares, Series A. The Second Preferred Shares, Series B have a face value of \$225 million and are presented as a component of equity in the consolidated balance sheet in the amount of \$221 million, net of \$4 million of after-tax issuance costs.

Common Shares (authorized – unlimited) Common shares issued are fully paid and have no par value. The activity in the common shares issued and outstanding during the periods was as follows:

	December 31, 2016 (52 weeks)		January 2, 2016 (52 weeks)	
(millions of Canadian dollars except where otherwise indicated)	Number of Common Shares	Common Share Capital	Number of Common Shares	Common Share Capital
Issued and outstanding, beginning of period	409,985,226	\$ 7,861	412,480,891	\$ 7,860
Issued for settlement of stock options	1,131,944	50	1,841,174	84
Purchased and cancelled	(10,287,300)	(198)	(4,336,839)	(83)
Issued and outstanding, end of period	400,829,870	\$ 7,713	409,985,226	\$ 7,861
Shares held in trust, beginning of period	(643,452)	\$ (10)	(555,046)	\$ (3)
Purchased for future settlement of RSUs and PSUs	(1,250,000)	(24)	(971,894)	(19)
Released for settlement of RSUs and PSUs (note 27)	787,832	13	883,488	12
Shares held in trust, end of period	(1,105,620)	\$ (21)	(643,452)	\$ (10)
Issued and outstanding, net of shares held in trust, end of period	399,724,250	\$ 7,692	409,341,774	\$ 7,851
Weighted average outstanding, net of shares held in trust	405,058,645		411,543,393	

Dividends The declaration and payment of dividends on the Company's common shares and the amount thereof are at the discretion of the Board of Directors which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time. Over the long term, it is the Company's intention to increase the amount of the dividend while retaining appropriate free cash flow to finance future growth. In the second quarter of 2016 and 2015, the Board raised the quarterly dividend by \$0.01 to \$0.26 and \$0.005 to \$0.25 per common share, respectively.

The following table summarizes the Company's cash dividends declared for 2016 and 2015:

	2016 ⁽ⁱ⁾	2015
Dividends declared per share (\$):		
Common Share	\$ 1.03	\$ 0.995
Second Preferred Share, Series A	—	0.74
Second Preferred Share, Series B	1.325	0.74

- (i) The fourth quarter dividends for 2016 of \$0.26 per share declared on common shares were paid on December 30, 2016. The fourth quarter dividends for 2016 of \$0.33 per share declared on Second Preferred Shares, Series B were payable on December 31, 2016 and subsequently paid on the first business day following the end of the fiscal year.

(millions of Canadian dollars)	2016	2015
Dividends declared:		
Common Share	\$ 416	\$ 409
Second Preferred Share, Series A ⁽ⁱ⁾	—	8
Second Preferred Share, Series B	12	7
Total dividends declared	\$ 428	\$ 424

- (i) For financial statement purposes, Second Preferred Shares, Series A dividends of \$8 million in 2015 were recognized on an accrual basis and included as a component of net interest expense and other financing charges in the consolidated statement of earnings (note 6).

Subsequent to the end of the year, the Board declared a quarterly dividend of \$0.26 per common share, payable on April 1, 2017 to shareholders of record on March 15, 2017 and a dividend on the Second Preferred Shares, Series B of \$0.33 per share payable on March 31, 2017 to shareholders of record on March 15, 2017.

Normal Course Issuer Bid Activity under the Company's Normal Course Issuer Bid ("NCIB") during the periods was as follows:

(millions of Canadian dollars except where otherwise indicated)	2016	2015
Common shares repurchased under the NCIB for cancellation (number of shares)	10,287,300	4,336,839
Cash consideration paid	\$ 708	\$ 280
Premium charged to Retained Earnings	510	197
Reduction in Common Share Capital	198	83
Common shares repurchased under the NCIB and held in trust (number of shares)	1,250,000	971,894
Cash consideration paid	\$ 90	\$ 63
Premium charged to Retained Earnings	66	44
Reduction in Common Share Capital	24	19

In 2016, the Company renewed its NCIB to purchase on the TSX or through alternative trading systems up to 21,401,867 of the Company's common shares, representing approximately 10% of the public float. In accordance with the rules and by-laws of the TSX, the Company may purchase its common shares from time to time at the then market price of such shares.

Note 25. Capital Management

In order to manage its capital structure, the Company, among other activities, may adjust the amount of dividends paid to shareholders, purchase shares for cancellation pursuant to its NCIB, issue new shares or issue or repay long term debt with the objective of:

- ensuring sufficient liquidity is available to support its financial obligations and to execute its operating and strategic plans;
- maintaining financial capacity and flexibility through access to capital to support future development of the business;
- minimizing the after-tax cost of its capital while taking into consideration current and future industry, market and economic risks and conditions;
- utilizing short term funding sources to manage its working capital requirements and long term funding sources to manage the long term capital investments of the business;
- returning an appropriate amount of capital to shareholders; and
- targeting an appropriate leverage and capital structure for the Company and each of its reportable operating segments.

The Company has policies in place which govern debt financing plans and risk management strategies for liquidity, interest rates and foreign exchange. These policies outline measures and targets for managing capital, including a range for leverage consistent with the desired credit rating. Management and the Audit Committee regularly review the Company's compliance with, and performance against, these policies. In addition, management regularly reviews these policies to ensure they remain consistent with the risk tolerance acceptable to the Company.

The following table summarizes the Company's total capital under management:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016 ⁽⁴⁾
Bank indebtedness	\$ 115	\$ 143
Short term debt	665	550
Long term debt due within one year	400	998
Long term debt	10,470	10,013
Certain other liabilities	31	30
Total debt	\$ 11,681	\$ 11,734
Equity attributable to shareholders of the Company	13,002	13,111
Total capital under management	\$ 24,683	\$ 24,845

Short Form Base Shelf Prospectus Filings On March 19, 2015, the Company filed a Short Form Base Shelf Prospectus ("Base Prospectus") for the potential issuance of up to \$1,500 million of debentures and/or preferred shares. The Base Prospectus expires in 2017. In 2015, the Company issued \$225 million of preferred shares under this prospectus. The Company intends to renew its Base Prospectus in 2017.

On October 14, 2015, Choice Properties filed a new base shelf prospectus allowing for the issuance, from time to time, of Units and debt securities, or any combination thereof, having an aggregate offering price of up to \$2,000 million. The new prospectus is effective for a 25-month period from the date of issuance.

On June 11, 2015, *Eagle* filed a short form base shelf prospectus for the potential issuance of up to \$1,000 million of notes over a 25-month period.

Covenants and Regulatory Requirements The Company is subject to certain key financial and non-financial covenants under its existing Credit Facility, unsecured term loan facilities, certain MTNs and letters of credit. These covenants, which include interest coverage and leverage ratios, as defined in the respective agreements, are measured by the Company on a quarterly basis to ensure compliance with these agreements. As at December 31, 2016 and throughout the year, the Company was in compliance with each of the covenants under these agreements.

Choice Properties has certain key financial and non-financial covenants in its Debentures and the Choice Properties Credit Facilities, which include debt service ratios and leverage ratios. These ratios are measured by Choice Properties on a quarterly basis to ensure compliance. As at December 31, 2016 and throughout the year, Choice Properties was in compliance with the covenants under these agreements.

The Company is subject to externally imposed capital requirements from the Office of the Superintendent of Financial Institutions ("OSFI"), the primary regulator of PC Bank. PC Bank's capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory capital requirements as defined by OSFI. PC Bank uses Basel III as its regulatory capital management framework which includes a common equity Tier 1 capital ratio of 4.5%, a Tier 1 capital ratio of 6.0% and a total capital ratio of 8.0%. In addition to the regulatory capital ratios requirement, PC Bank is subject to the Basel III Leverage ratio. PC Bank is also subject to the OSFI's Guideline on Liquidity Adequacy Requirements ("LARs"). The LARs guideline establishes standards based on the Basel III framework, including a Liquidity Coverage Ratio ("LCR") standard. As at the end of 2016 and throughout the year, PC Bank has met all applicable regulatory requirements.

Note 26. Post-Employment and Other Long Term Employee Benefits

The Company sponsors a number of pension plans, including registered defined benefit pension plans, registered defined contribution pension plans and supplemental unfunded arrangements providing pension benefits in excess of statutory limits. Certain obligations of the Company under these supplemental pension arrangements are secured by a standby letter of credit issued by a major Canadian chartered bank.

The Company's Pension Committee ("The Committee") oversees the Company's pension plans. The Committee is responsible for assisting the Board in fulfilling its general oversight responsibilities for the plans. The Committee assists the Board with oversight of management's administration of the plans, pension investment and monitoring responsibilities, and compliance with legal and regulatory requirements.

The Company's defined benefit pension plans are primarily funded by the Company, predominantly non-contributory and the benefits are, in general, based on career average earnings subject to limits. The funding is based on a solvency valuation for which the assumptions may differ from the assumptions used for accounting purposes as detailed in this note.

The Company also offers certain other defined benefit plans other than pension plans. These other defined benefit plans are generally not funded, are mainly non-contributory and include health care, life insurance and dental benefits. Employees eligible for these other defined benefits are those who retire at certain ages having met certain service requirements. The majority of other defined benefit plans for current and future retirees include a limit on the total benefits payable by the Company.

The Company's defined benefit pension plans and other defined benefit plans expose it to a number of actuarial risks, such as longevity risk, interest rate risk and market risk.

In Canada, the Company also has a national defined contribution plan for salaried employees. All newly hired salaried employees are only eligible to participate in this defined contribution plan.

The Company also contributes to various MEPPs, which are administered by independent boards of trustees generally consisting of an equal number of union and employer representatives. The Company's responsibility to make contributions to these plans is limited by amounts established pursuant to its collective agreements.

The Company expects to make contributions in 2017 to its defined benefit and defined contribution plans and the MEPPs in which it participates as well as benefit payments to the beneficiaries of the supplemental unfunded defined benefit pension plans, other defined benefit plans and other long term employee benefit plans.

Other Long Term Employee Benefits

The Company offers other long term employee benefit plans that include long term disability benefits and continuation of health care and dental benefits while on disability.

Defined Benefit Pension Plans and Other Defined Benefit Plans

Information on the Company's defined benefit pension plans and other defined benefit plans, in aggregate, is summarized as follows:

	2016		2015	
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Defined Benefit Pension Plans	Other Defined Benefit Plans
(millions of Canadian dollars)				
Present value of funded obligations	\$ (1,768)	\$ —	\$ (1,990)	\$ —
Present value of unfunded obligations	(136)	(171)	(134)	(161)
Total present value of defined benefit obligation	\$ (1,904)	\$ (171)	\$ (2,124)	\$ (161)
Fair value of plan assets	1,947	—	2,167	—
Total funded status of surpluses (obligations)	\$ 43	\$ (171)	\$ 43	\$ (161)
Assets not recognized due to asset ceiling	(7)	—	(4)	—
Total net defined benefit plan surplus (obligation)	\$ 36	\$ (171)	\$ 39	\$ (161)
Recorded on the consolidated balance sheet as follows:				
Other Assets (note 18)	\$ 192	\$ —	\$ 190	\$ —
Other Liabilities (note 23)	(156)	(171)	(151)	(161)

The following are the continuities of the fair value of plan assets and the present value of the defined benefit plan obligations:

	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
(millions of Canadian dollars)						
Changes in the fair value of plan assets						
Fair value, beginning of year	\$ 2,167	\$ —	\$ 2,167	\$ 2,136	\$ —	\$ 2,136
Employer contributions ⁽ⁱ⁾	29	—	29	(15)	—	(15)
Employee contributions	3	—	3	3	—	3
Benefits paid	(94)	—	(94)	(86)	—	(86)
Interest income	86	—	86	84	—	84
Actuarial gains in other comprehensive income	11	—	11	117	—	117
Settlements ⁽ⁱⁱ⁾	(251)	—	(251)	(65)	—	(65)
Other	(4)	—	(4)	(7)	—	(7)
Fair value, end of year	\$ 1,947	\$ —	\$ 1,947	\$ 2,167	\$ —	\$ 2,167
Changes in the present value of the defined benefit plan obligations						
Balance, beginning of year	\$ 2,124	\$ 161	\$ 2,285	\$ 2,158	\$ 197	\$ 2,355
Current service cost	61	5	66	61	7	68
Interest cost	87	7	94	87	8	95
Benefits paid	(101)	(7)	(108)	(93)	(6)	(99)
Employee contributions	3	—	3	3	—	3
Actuarial (gains) losses in other comprehensive income (loss)	(42)	5	(37)	(35)	(45)	(80)
Settlements ⁽ⁱⁱ⁾	(228)	—	(228)	(57)	—	(57)
Balance, end of year	\$ 1,904	\$ 171	\$ 2,075	\$ 2,124	\$ 161	\$ 2,285

(i) 2015 employer contributions are offset by a \$50 million refund of employer contributions from the assets of one of the Company's supplemental plans.

(ii) Settlements relate to annuity purchases and pension buy-outs.

In 2016, the Company completed several annuity purchases and pension buy-outs with respect to former employees. These activities are designed to reduce the Company's defined benefit pension plan obligations and decrease future risks and volatility associated with these obligations. The Company paid \$251 million (2015 – \$65 million) from the impacted plans' assets to settle \$228 million (2015 – \$57 million) of pension obligations and recorded settlement charges of \$23 million (2015 – \$8 million) in SG&A. The settlement charges resulted from the difference between the amount paid for the annuity purchases and pension buy-outs and the value of the Company's defined benefit plan obligations related to these annuity purchases and buy-outs at the time of the settlement.

Subsequent to year end 2016, the Company completed an annuity purchase and paid \$110 million from the impacted plans' assets to settle \$103 million of pension obligations and recorded settlement charges of \$7 million in SG&A.

For the fiscal year ended 2016, the actual return on plan assets was \$97 million (2015 – \$201 million).

The net defined benefit obligation can be allocated to the plans' participants as follows:

- Active plan participants 48% (2015 – 47%);
- Deferred plan participants 9% (2015 – 10%); and
- Retirees 43% (2015 – 43%).

During 2017, the Company expects to contribute approximately \$62 million (2016 – contributed \$29 million) to its registered defined benefit pension plans. The actual amount paid may vary from the estimate based on actuarial valuations being completed, investment performance, volatility in discount rates, regulatory requirements and other factors.

The net cost recognized in earnings before income taxes for the Company's defined benefit pension plans and other defined benefit plans was as follows:

	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
(millions of Canadian dollars)						
Current service cost	\$ 61	\$ 5	\$ 66	\$ 61	\$ 7	\$ 68
Interest cost on net defined benefit plan obligations	1	7	8	3	8	11
Settlement charges ⁽ⁱ⁾	23	—	23	8	—	8
Other	4	—	4	7	—	7
Net post-employment defined benefit cost	\$ 89	\$ 12	\$ 101	\$ 79	\$ 15	\$ 94

(i) Relates to annuity purchases and pension buy-outs.

The actuarial (gains) losses recognized in other comprehensive income (loss) net of taxes for defined benefit plans were as follows:

	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
(millions of Canadian dollars)						
Return on plan assets, excluding amounts included in net interest expense and other financing charges	\$ (11)	\$ —	\$ (11)	\$ (117)	\$ —	\$ (117)
Experience adjustments	(9)	—	(9)	(7)	(44)	(51)
Actuarial (gains) losses from change in demographic assumptions	(1)	—	(1)	(20)	(1)	(21)
Actuarial (gains) losses from change in financial assumptions	(32)	5	(27)	(8)	—	(8)
Change in liability arising from asset ceiling	3	—	3	2	—	2
Total net actuarial (gains) losses recognized in other comprehensive income (loss) before income taxes	\$ (50)	\$ 5	\$ (45)	\$ (150)	\$ (45)	\$ (195)
Income tax expenses (recoveries) on actuarial (gains) losses (note 7)	13	(1)	12	40	12	52
Actuarial (gains) losses net of income tax expense (recovery)	\$ (37)	\$ 4	\$ (33)	\$ (110)	\$ (33)	\$ (143)

The cumulative actuarial (gains) losses before income taxes recognized in equity for the Company's defined benefit plans were as follows:

	2016			2015		
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total	Defined Benefit Pension Plans	Other Defined Benefit Plans	Total
(millions of Canadian dollars)						
Cumulative amount, beginning of year	\$ 20	\$ (61)	\$ (41)	\$ 170	\$ (16)	\$ 154
Net actuarial (gains) losses recognized in the year before income taxes	(50)	5	(45)	(150)	(45)	(195)
Cumulative amount, end of year	\$ (30)	\$ (56)	\$ (86)	\$ 20	\$ (61)	\$ (41)

Composition of Plan Assets The defined benefit pension plan assets are held in trust and consisted of the following asset categories:

(millions of Canadian dollars, except where otherwise indicated)	2016		2015	
Equity securities				
Canadian - pooled funds	\$	87 4%	\$	92 4%
Foreign - pooled funds		770 40%		825 38%
Total Equity Securities	\$	857 44%	\$	917 42%
Debt securities				
Fixed income securities:				
- government	\$	437 22%	\$	577 27%
- corporate		134 7%		187 9%
Fixed income pooled funds ⁽ⁱ⁾ :				
- government		386 20%		378 17%
- corporate		14 1%		20 1%
Total Debt Securities	\$	971 50%	\$	1,162 54%
Other investments	\$	108 5%	\$	70 3%
Cash and cash equivalents		11 1%		18 1%
Total	\$	1,947 100%	\$	2,167 100%

(i) Both government and corporate securities may be included within the same fixed income pooled fund.

As at December 31, 2016 and January 2, 2016, the defined benefit pension plans did not directly include any of the Company's securities.

All equity and debt securities and other investments are valued based on quoted prices (unadjusted) in active markets for identical assets or liabilities or based on inputs other than quoted prices in active markets that are observable for the asset or liability, either directly as prices or indirectly, either derived from prices or as per agreements for contractual returns.

The Company's asset allocation reflects a balance of interest-rate sensitive investments, such as fixed income investments, and equities, which are expected to provide higher returns over the long term. The Company's targeted asset allocations are actively monitored and adjusted on a plan by plan basis to align the asset mix with the liability profiles of the plans.

Principal Actuarial Assumptions The principal actuarial assumptions used in calculating the Company's defined benefit plan obligations and net defined benefit plan cost for the year were as follows (expressed as weighted averages):

	2016		2015	
	Defined Benefit Pension Plans	Other Defined Benefit Plans	Defined Benefit Pension Plans	Other Defined Benefit Plans
Defined Benefit Plan Obligations				
Discount rate	4.00%	3.75%	4.00%	4.00%
Rate of compensation increase	3.00%	n/a	3.50%	n/a
	CPM-RPP2014 Pub/Priv Generational	CPM-RPP2014 Pub/Priv Generational	CPM-RPP2014 Pub/Priv Generational	CPM-RPP2014 Pub/Priv Generational
Mortality table ⁽ⁱ⁾				
Net Defined Benefit Plan Cost				
Discount rate	4.00%	4.00%	4.00%	4.00%
Rate of compensation increase	3.50%	n/a	3.50%	n/a
	CPM-RPP2014 Pub/Priv Generational	CPM-RPP2014 Pub/Priv Generational	CPM-RPP2014 Pub/Priv Generational	CPM-RPP2014 Pub/Priv Generational
Mortality table ⁽ⁱ⁾				

n/a – not applicable

(i) Public or private sector mortality table is used depending on the prominent demographics of each plan.

The weighted average duration of the defined benefit obligation as at December 31, 2016 is 17.7 years (January 2, 2016 – 16.9 years).

The growth rate of health care costs, primarily drug and other medical costs, for the other defined benefit plan obligations as at the end of the year was estimated at 4.50% and is expected to remain at 4.50% at the end of 2017 and thereafter.

Sensitivity of Key Actuarial Assumptions The following table outlines the key assumptions for 2016 (expressed as weighted averages) and the sensitivity of a 1% change in each of these assumptions on the defined benefit plan obligations and the net defined benefit plan cost.

The sensitivity analysis provided in the table is hypothetical and should be used with caution. The sensitivities of each key assumption have been calculated independently of any changes in other key assumptions. Actual experience may result in changes in a number of key assumptions simultaneously. Changes in one factor may result in changes in another, which could amplify or reduce the impact of such assumptions.

Increase (Decrease) (millions of Canadian dollars except where otherwise indicated)	Defined Benefit Pension Plans		Other Defined Benefit Plans	
	Defined Benefit Plan Obligations	Net Defined Benefit Plan Cost ⁽ⁱ⁾	Defined Benefit Plan Obligations	Net Defined Benefit Plan Cost ⁽ⁱ⁾
Discount rate	4.00%	4.00%	3.75%	4.00%
Impact of:				
1% increase	\$ (311)	\$ (31)	\$ (21)	\$ —
1% decrease	\$ 375	\$ 30	\$ 27	\$ —
Expected growth rate of health care costs			4.50%	4.50%
Impact of:				
1% increase	n/a	n/a	\$ 20	\$ 2
1% decrease	n/a	n/a	\$ (17)	\$ (1)

n/a – not applicable

(i) Discount rate and expected growth rate of health care costs sensitivity is for current service and interest costs only.

Multi-Employer Pension Plans

During 2016, the Company recognized an expense of \$65 million (2015 – \$60 million) in operating income, which represents the contributions made in connection with MEPPs. During 2017, the Company expects to continue to make contributions into these MEPPs.

The Company, together with its franchises, is the largest participating employer in the Canadian Commercial Workers Industry Pension Plan ("CCWIPP"), with approximately 53,000 (2015 – 52,000) employees as members. Included in the 2016 expense described above are contributions of \$65 million (2015 – \$59 million) to CCWIPP.

Post-Employment and Other Long Term Employee Benefit Costs

The net cost recognized in earnings before income taxes for the Company's post-employment and other long term employee benefit plans was as follows:

(millions of Canadian dollars)	2016	2015
Net post-employment defined benefit cost ⁽ⁱ⁾	\$ 101	\$ 94
Defined contribution costs ⁽ⁱⁱ⁾	22	21
Multi-employer pension plan costs ⁽ⁱⁱⁱ⁾	65	60
Total net post-employment benefit costs	\$ 188	\$ 175
Other long term employee benefit costs ^(iv)	23	27
Net post-employment and other long term employee benefit costs	\$ 211	\$ 202
Recorded on the consolidated statement of earnings as follows:		
Selling, general and administrative expenses (note 28)	\$ 200	\$ 189
Net interest expense and other financing charges (note 6)	11	13
Net post-employment and other long term employee benefit costs	\$ 211	\$ 202

(i) Includes settlement charges of \$23 million (2015 – \$8 million) related to annuity purchases and pension buy-outs.

(ii) Amounts represent the Company's contributions made in connection with defined contribution plans.

(iii) Amounts represent the Company's contributions made in connection with MEPPs.

(iv) Other long term employee benefit costs include \$3 million (2015 – \$2 million) of net interest expense and other financing charges.

Note 27. Equity-Based Compensation

The Company's equity-based compensation expense, which includes Loblaw Stock Option, RSU, PSU, DSU, EDSU plans, and the unit-based compensation plans of Choice Properties, was \$63 million during 2016 (2015 – \$71 million). The expense was recognized in operating income.

The carrying amount of the Company's equity-based compensation arrangements including Loblaw Stock Option, RSU, PSU, DSU, EDSU plans, and the unit-based compensation plans of Choice Properties, are recorded on the consolidated balance sheet as follows:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Trade payables and other liabilities	\$ 10	\$ 4
Other liabilities (note 23)	4	5
Contributed surplus	112	102

The following are details related to the equity-based compensation plans of the Company:

Stock Option Plan The Company maintains a stock option plan for certain employees. Under this plan, the Company may grant options for up to 28,137,162 common shares which is the Company's guideline for the number of stock option grants.

The following is a summary of the Company's stock option plan activity:

	2016		2015	
	Options (number of shares)	Weighted Average Exercise Price / Share	Options (number of shares)	Weighted Average Exercise Price / Share
Outstanding options, beginning of year	7,411,405	\$ 43.77	8,364,884	\$ 38.42
Granted	1,285,649	\$ 68.97	1,571,495	\$ 63.62
Exercised	(1,131,944)	\$ 37.16	(1,735,959)	\$ 36.19
Forfeited/cancelled	(242,752)	\$ 52.77	(789,015)	\$ 44.13
Outstanding options, end of year	7,322,358	\$ 48.93	7,411,405	\$ 43.77
Options exercisable, end of year	3,384,188	\$ 40.33	2,862,545	\$ 37.41

	2016 Outstanding Options			2016 Exercisable Options	
Range of Exercise Prices	Number of Options Outstanding	Weighted Average Remaining Contractual Life (years)	Weighted Average Exercise Price/Share	Number of Exercisable Options	Weighted Average Exercise Price/Share
\$32.47 – \$38.62	2,113,736	1.8	\$ 35.14	1,561,184	\$ 35.22
\$38.63 – \$51.85	2,599,509	3.0	\$ 42.92	1,561,547	\$ 41.60
\$51.86 – \$73.46	2,609,113	5.7	\$ 66.09	261,457	\$ 63.31
	7,322,358		\$ 48.93	3,384,188	\$ 40.33

During 2016, the Company issued common shares on the exercise of stock options with a weighted average market share price of \$70.19 (2015 – \$67.04). The Company received cash consideration of \$42 million (2015 – \$63 million) related to the exercise of these options.

The fair value of stock options granted during 2016 was \$13 million (2015 – \$14 million). The assumptions used to measure the fair value of options granted during 2016 and 2015 under the Black-Scholes valuation model at date of grant were as follows:

	2016	2015
Expected dividend yield	1.5%	1.5%
Expected share price volatility	17.7% – 19.0%	18.3% – 20.1%
Risk-free interest rate	0.6% – 1.1%	0.6% – 1.4%
Expected life of options	3.8 – 6.3 years	3.9 – 6.3 years

Estimated forfeiture rates are incorporated into the measurement of stock option plan expense. The forfeiture rate applied as at December 31, 2016 was 10.0% (January 2, 2016 – 10.0%).

Restricted Share Unit Plan The following is a summary of the Company's RSU plan activity:

(Number of Awards)	2016	2015
RSUs, beginning of year	887,792	1,462,790
Granted	283,962	313,964
Settled	(295,403)	(802,957)
Forfeited	(18,245)	(92,213)
Reinvested	—	6,208
RSUs, end of year	858,106	887,792

The fair value of RSUs granted during 2016 was \$19 million (2015 – \$19 million).

Performance Share Unit Plan The following is a summary of the Company's PSU plan activity:

(Number of Awards)	2016	2015
PSUs, beginning of year	1,100,356	1,019,304
Granted	373,844	306,027
Settled	(492,929)	(80,881)
Forfeited	(15,408)	(144,094)
PSUs, end of year	965,863	1,100,356

The fair value of PSUs granted during 2016 was \$14 million (2015 – \$19 million).

Settlement of Awards from Shares Held in Trust During 2016, the Company settled RSUs and PSUs totaling 788,332 (2015 – 883,838), of which 787,832 (2015 – 883,488) were settled through the trusts established for settlement of each of the RSU and PSU plans (see note 24). The settlements resulted in a \$13 million (2015 – \$12 million) increase to share capital and a net increase of \$18 million (2015 – \$26 million) to retained earnings.

Director Deferred Share Unit Plan The following is a summary of the Company's DSU plan activity:

(Number of Awards)	2016	2015
DSUs outstanding, beginning of year	183,722	263,824
Granted	27,784	28,598
Reinvested	2,773	3,731
Settled	(26,077)	(112,431)
DSUs outstanding, end of year	188,202	183,722

The fair value of DSUs granted during 2016 was \$2 million (2015 – \$2 million).

Executive Deferred Share Unit Plan The following is a summary of the Company's EDSU plan activity:

(Number of Awards)	2016	2015
EDSUs outstanding, beginning of year	24,023	22,915
Granted	15,383	5,087
Reinvested	434	381
Settled	(4,281)	(4,360)
EDSUs outstanding, end of year	35,559	24,023

The fair value of EDSUs granted during 2016 was \$1 million (2015 – nominal).

Choice Properties The following are details related to the unit-based compensation plans of Choice Properties:

Unit Option Plan Choice Properties maintains a Unit Option plan for certain employees. Under this plan, Choice Properties may grant Options totaling up to 19,744,697 Units, as approved at the annual and special meeting of Unitholders on April 29, 2015 (December 31, 2015 – 19,744,697 Units). The Unit Options vest in tranches over a period of four years. The following is a summary of Choice Properties' Unit Option plan activity:

	2016		2015	
	Number of awards	Weighted average exercise price/unit	Number of awards	Weighted average exercise price/unit
Outstanding Unit Options, beginning of year	3,499,656	\$ 11.05	1,682,510	\$ 10.48
Granted	655,266	\$ 12.38	2,127,532	\$ 11.49
Exercised	(65,318)	\$ 11.21	(30,461)	\$ 10.54
Forfeited	(99,373)	\$ 11.76	(279,925)	\$ 11.00
Outstanding Unit Options, end of year	3,990,231	\$ 11.25	3,499,656	\$ 11.05
Unit Options exercisable, end of year	1,764,241	\$ 10.95	533,796	\$ 10.36

The assumptions used to measure the fair value of the Unit Options under the Black-Scholes model were as follows:

	2016	2015
Expected average distribution yield	5.3%	5.5%
Expected average Unit price volatility	16.3% – 19.2%	15.4% – 17.4%
Average risk-free interest rate	0.5% – 1.1%	0.5% – 0.8%
Expected average life of options	0.5 – 4.7 years	1.5 – 5.4 years

Restricted Unit Plan The following is a summary of Choice Properties' RU plan activity:

(Number of awards)	2016	2015
Outstanding RUs, beginning of year	267,721	184,154
Granted	93,561	90,813
Reinvested	15,927	14,140
Settled	(106,370)	(5,433)
Forfeited	(6,148)	(15,953)
Outstanding RUs, end of year	264,691	267,721

RUs vest over a period of three years. There were no RUs vested as at December 31, 2016 (January 2, 2016 – nil).

Performance Unit Plan The following is a summary of Choice Properties' PU plan activity:

(Number of awards)	2016
Outstanding PUs, beginning of year	—
Granted	39,772
Reinvested	1,678
Cancelled	(1,754)
Outstanding PUs, end of year	39,696

PUs vest over a period of three years. There were no PUs vested as at December 31, 2016.

Trustee Deferred Unit Plan A summary of the DU plan activity is as follows:

(Number of awards)	2016	2015
Outstanding DUs, beginning of year	158,778	99,230
Granted	50,844	52,736
Reinvested	9,370	6,812
Outstanding DUs, end of year	218,992	158,778

All DUs vest when issued, however, they cannot be settled while Trustees are members of the Board.

Note 28. Employee Costs

Included in operating income are the following employee costs:

(millions of Canadian dollars)	2016	2015
Wages, salaries and other short term employment benefits	\$ 5,176	\$ 4,958
Post-employment benefits (note 26)	180	164
Other long term employee benefits (note 26)	20	25
Equity-based compensation	60	69
Capitalized to fixed assets	(42)	(37)
Total employee costs	\$ 5,394	\$ 5,179

Note 29. Leases

The Company leases certain of its retail stores, distribution centres, corporate offices, and other assets under operating or finance lease arrangements. Substantially all of the retail store leases have renewal options for additional terms. The contingent rents under certain of the retail store leases are based on a percentage of retail sales. The Company also has properties which are sub-leased to third parties.

Determining whether a lease arrangement is classified as finance or operating requires judgment with respect to the fair value of the leased asset, the economic life of the lease, the discount rate and the allocation of leasehold interests between the land and building elements of property leases.

Operating Leases – As Lessee Future minimum lease payments relating to the Company's operating leases are as follows:

Payments due by year							As at December 31, 2016	As at January 2, 2016
(millions of Canadian dollars)	2017	2018	2019	2020	2021	Thereafter	Total	Total
Operating lease payments	\$ 686	\$ 664	\$ 620	\$ 550	\$ 480	\$ 2,352	\$ 5,352	\$ 5,638
Sub-lease income	(46)	(41)	(34)	(25)	(22)	(76)	(244)	(262)
Net operating lease payments	\$ 640	\$ 623	\$ 586	\$ 525	\$ 458	\$ 2,276	\$ 5,108	\$ 5,376

During 2016, the Company recorded \$679 million (2015 – \$686 million) as an expense included in the statement of earnings in respect of operating leases. In addition, contingent rent recognized as an expense in respect of operating leases totaled \$2 million (2015 – \$1 million) and sub-lease income earned totaled \$48 million (2015 – \$62 million), which is recognized in operating income. Contingent rent recognized as income in respect of sub-leased operating leases in 2016 was \$4 million (2015 – \$6 million).

Operating Leases – As Lessor Future minimum lease payments to be received by the Company relating to properties that are leased to third parties are as follows:

Payments to be received by year							As at December 31, 2016	As at January 2, 2016
(millions of Canadian dollars)	2017	2018	2019	2020	2021	Thereafter	Total	Total
Net operating lease income	\$ 135	\$ 120	\$ 99	\$ 82	\$ 68	\$ 222	\$ 726	\$ 609

As at December 31, 2016, the Company leased certain owned land and buildings with a cost of \$2,721 million (January 2, 2016 – \$2,591 million) and related accumulated depreciation of \$759 million (January 2, 2016 – \$698 million). For the year ended December 31, 2016, rental income was \$138 million (2015 – \$141 million) and contingent rent was \$4 million (2015 – \$5 million), both of which were recognized in operating income.

Finance Leases – As Lessee Future minimum lease payments relating to the Company's finance leases are as follows:

Payments due by year							As at December 31, 2016	As at January 2, 2016
(millions of Canadian dollars)	2017	2018	2019	2020	2021	Thereafter	Total	Total
Finance lease payments	\$ 83	\$ 70	\$ 63	\$ 59	\$ 57	\$ 657	\$ 989	\$ 1,060
Less future finance charges	(30)	(27)	(25)	(24)	(26)	(250)	(382)	(431)
Present value of minimum lease payments	\$ 53	\$ 43	\$ 38	\$ 35	\$ 31	\$ 407	\$ 607	\$ 629

During 2016, contingent rent recognized by the Company as an expense in respect of finance leases was \$1 million (2015 – \$1 million).

Certain assets classified as finance leases have been sub-leased by the Company to third parties. The future sub-lease income relating to these sub-lease agreements are as follows:

Payments to be received by year							As at December 31, 2016	As at January 2, 2016
(millions of Canadian dollars)	2017	2018	2019	2020	2021	Thereafter	Total	Total
Sub-lease income	\$ 13	\$ 11	\$ 11	\$ 9	\$ 6	\$ 27	\$ 77	\$ 98

During 2016, the sub-lease income earned under finance leases was \$15 million (2015 – \$15 million).

Note 30. Financial Instruments

The following table presents the fair value hierarchy of financial assets and financial liabilities, excluding those classified as amortized cost that are short term in nature. The carrying values of the Company's financial instruments approximate their fair values except for long term debt.

	As at December 31, 2016				As at January 2, 2016			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
(millions of Canadian dollars)								
Financial assets:								
Cash and cash equivalents	\$ 752	\$ 562	\$ —	\$ 1,314	\$ 560	\$ 458	\$ —	\$ 1,018
Short term investments	24	217	—	241	60	4	—	64
Security deposits	4	—	—	4	2	—	—	2
Franchise loans receivable	—	—	233	233	—	—	329	329
Certain other assets ⁽ⁱ⁾	23	2	42	67	25	2	59	86
Derivatives included in prepaid expenses and other assets	7	11	—	18	—	37	—	37
Financial liabilities:								
Long term debt	—	11,864	—	11,864	—	12,003	—	12,003
Trust unit liability	959	—	—	959	821	—	—	821
Certain other liabilities ⁽ⁱ⁾	—	—	22	22	—	—	20	20
Derivatives included in trade payables and other liabilities	—	—	2	2	6	—	7	13

(i) Certain other assets and Certain other liabilities are included in the consolidated balance sheet in Other Assets and Other Liabilities, respectively.

There were no transfers between levels of the fair value hierarchy during the period presented.

During 2016, the Company recognized a gain of \$5 million (2015 – gain of \$18 million) in operating income on financial instruments designated as fair value through profit or loss. In addition, during 2016, a net loss of \$110 million (2015 – loss of \$33 million) was recorded in earnings before income taxes related to financial instruments required to be classified as fair value through profit or loss.

Franchise Loans Receivable and Franchise Investments The value of Loblaw franchise loans receivable of \$233 million (January 2, 2016 – \$329 million) was recorded in the consolidated balance sheet. In 2016, the Company recorded a \$1 million loss (2015 – loss of \$1 million) in operating income related to these loans receivable.

The value of Loblaw franchise investments of \$39 million (January 2, 2016 – \$54 million) was recorded in other assets. During 2016, the Company recorded a gain of \$4 million (2015 – gain of \$31 million) in operating income related to these investments.

Embedded Derivatives The Company's level 3 financial instruments classified as fair value through profit or loss consist of embedded derivatives on purchase orders placed in neither Canadian dollars, nor the functional currency of the vendor. These derivatives are valued using a market approach based on the differential in exchange rates and timing of settlement. The significant unobservable input used in the fair value measurement is the cost of purchase orders. Significant increases (decreases) in any one of the inputs could result in a significantly higher (lower) fair value measurement.

During 2016, a \$5 million gain (2015 – loss of \$3 million) was recorded in operating income related to these derivatives. In addition, a corresponding liability of \$2 million was included in trade payables and other liabilities as at December 31, 2016 (January 2, 2016 – \$7 million). As at December 31, 2016, a 1% increase (decrease) in foreign currency exchange rates would result in a \$2 million gain (loss) in fair value.

Trust Unit Liability During 2016, the Company recorded a fair value loss of \$118 million (2015 – loss of \$81 million) in net interest expense and other financing charges related to Units (note 6).

Securities Investments In 2015, PC Bank purchased and designated certain long term investments as available-for-sale financial assets, which are measured at fair value through other comprehensive income. As at December 31, 2016, the fair value of these investments of \$23 million (January 2, 2016 – \$25 million) was included in other assets. During 2016, PC Bank recorded a nominal fair value loss (2015 – nominal loss) in other comprehensive income related to these investments. These investments are considered part of the liquid securities required to be held by PC Bank to meet its LCR standard.

Other Derivatives The Company uses bond forwards and interest rate swaps, to manage its anticipated exposure to fluctuations in interest rates on future debt issuances. The Company also uses futures, options and forward contracts to manage its anticipated exposure to fluctuations in commodity prices and exchange rates in its underlying operations. The following is a summary of the fair values recognized in the consolidated balance sheet and the net realized and unrealized gains (losses) before income taxes related to the Company's other derivatives:

	December 31, 2016		
	(52 weeks)		
(millions of Canadian dollars)	Net Asset/ (Liability) Fair value	Gain/(loss) recorded in OCI	Gain/(loss) recorded in operating income
Derivatives designated as cash flow hedges⁽ⁱ⁾			
Foreign Exchange Forwards	\$ 2	\$ (1)	\$ 2
Total derivatives designated as cash flow hedges	\$ 2	\$ (1)	\$ 2
Derivatives not designated in a formal hedging relationship			
Foreign Exchange Futures and Forwards	\$ 9	\$ —	\$ (8)
Bond Forwards ⁽ⁱⁱ⁾	—	—	3
Other Non-Financial Derivatives	7	—	8
Total derivatives not designated in a formal hedging relationship	\$ 16	\$ —	\$ 3
Total derivatives	\$ 18	\$ (1)	\$ 5

(i) Includes bond forward agreements with a notional value of \$95 million, which were settled within the year, and interest rate swap agreements with a notional value of \$200 million. During 2016, a nominal unrealized fair value gain was recorded in OCI relating to these agreements.

(ii) Realized fair value gain of \$3 million related to Choice Properties bond forward agreements settled in the first quarter of 2016 and recorded in net interest expense and other financing charges (see note 6).

January 2, 2016

(52 weeks)

(millions of Canadian dollars)	Net Asset/ (Liability) Fair value	Gain/(loss) recorded in OCI	Gain/(loss) recorded in operating income
Derivatives designated as cash flow hedges			
Foreign Exchange Forwards	\$ 4	\$ 3	\$ 1
Bond Forwards	—	(2)	—
Total derivatives designated as cash flow hedges	\$ 4	\$ 1	\$ 1
Derivatives not designated in a formal hedging relationship			
Foreign Exchange Futures and Forwards	\$ 33	\$ —	\$ 58
Other Non-Financial Derivatives	(6)	—	(7)
Total derivatives not designated in a formal hedging relationship	\$ 27	\$ —	\$ 51
Total derivatives	\$ 31	\$ 1	\$ 52

Note 31. Financial Risk Management

As a result of holding and issuing financial instruments, the Company is exposed to liquidity, credit risk and market risk. The following is a description of those risks and how the exposures are managed:

Liquidity Liquidity risk is the risk that the Company is unable to generate or obtain sufficient cash or its equivalents in a cost effective manner to fund its obligations as they come due. The Company is exposed to liquidity risk through, among other areas, PC Bank and its credit card business, which requires a reliable source of funding for its credit card business. PC Bank relies on its securitization programs and the acceptance of GIC deposits to fund the receivables of its credit cards. The Company would experience liquidity risk if it fails to maintain appropriate levels of cash and short term investments, it is unable to access sources of funding or it fails to appropriately diversify sources of funding. If any of these events were to occur, they could adversely affect the financial performance of the Company.

Liquidity risk is mitigated by maintaining appropriate levels of cash and cash equivalents and short term investments, actively monitoring market conditions, and by diversifying sources of funding, including the Company's committed credit facilities, and maintaining a well-diversified maturity profile of debt and capital obligations.

The following are the undiscounted contractual maturities of significant financial liabilities as at December 31, 2016:

	2017	2018	2019	2020	2021	Thereafter	Total ⁽ⁱ⁾
Derivative Financial Liabilities							
Foreign exchange forward contracts	\$ 387	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 387
Non-Derivative Financial Liabilities							
Bank Indebtedness	115	—	—	—	—	—	115
Short term debt ⁽ⁱⁱ⁾	665	—	—	—	—	—	665
Long term debt including interest payments ⁽ⁱⁱⁱ⁾	835	1,807	2,544	1,660	1,112	7,339	15,297
Other liabilities	5	3	2	3	3	—	16
	\$ 2,007	\$ 1,810	\$ 2,546	\$ 1,663	\$ 1,115	\$ 7,339	\$ 16,480

(i) The Trust Unit Liability has been excluded as this liability does not have a contractual maturity date. The Company also excluded trade payables and other liabilities, which are due within the next 12 months.

(ii) These are obligations owed to independent securitization trusts which are collateralized by the Company's credit card receivables (see note 11).

(iii) Fixed interest payments are based on the maturing face values and annual interest for each instrument, including GICs, long term independent securitization trusts and an independent funding trust, as well as annual payment obligations for structured entities, mortgages and finance lease obligations. Variable interest payments are based on the forward rates as of December 31, 2016.

Credit The Company is exposed to credit risk resulting from the possibility that counterparties could default on their financial obligations to the Company, including derivative instruments, cash and cash equivalents, short term investments, security deposits, PC Bank's credit card receivables, franchise loans receivable, pension assets held in the Company's defined benefit plans and accounts receivable, including amounts due from franchisees, government, prescription sales and third-party drug plans, independent accounts and amounts owed from vendors. Failure to manage credit risk could adversely affect the financial performance of the Company.

The risk related to derivative instruments, cash and cash equivalents, short term investments and security deposits is reduced by policies and guidelines that require that the Company enters into transactions only with counterparties or issuers that have a minimum long term "A-" credit rating from a recognized credit rating agency and place minimum and maximum limits for exposures to specific counterparties and instruments.

Choice Properties mitigates the risk of credit loss relating to rent receivables by evaluating the creditworthiness of new tenants and joint venture partners, obtaining security deposits wherever permitted by legislation, ensuring its tenant mix is diversified and by limiting its exposure to any one tenant except Loblaw. Choice Properties establishes an allowance for doubtful accounts that represents the estimated losses with respect to rents receivable. The allowance is determined on a tenant-by-tenant basis based on the specific factors related to the tenant.

PC Bank manages its credit card receivable risk by employing stringent credit scoring techniques, actively monitoring the credit card portfolio and reviewing techniques and technology that can improve the effectiveness of the collection process. In addition, these receivables are dispersed among a large, diversified group of credit card customers.

Franchise loans receivable and accounts receivable, including amounts due from franchisees, governments, prescription sales covered by third-party drug plans, independent accounts and amounts owed from vendors, are actively monitored on an ongoing basis and settled on a frequent basis in accordance with the terms specified in the applicable agreements.

Market Risk Market risk is the loss that may arise from changes in factors such as interest rates, foreign currency exchange rates, commodity prices, common share and Unit price and the impact these factors may have on other counterparties.

Interest Rate Risk The Company is exposed to interest rate risk from fluctuations in interest rates on its floating rate debt and from the refinancing of existing financial instruments. The Company manages interest rate risk by monitoring the respective mix of fixed and floating rate debt and by taking action as necessary to maintain an appropriate balance considering current market conditions, with the objective of maintaining the majority of its debt at fixed interest rates. The Company estimates that a 1% increase (decrease) in short term interest rates, with all other variables held constant, would result in an increase (decrease) of \$3 million to net interest expense and other financing charges.

Foreign Currency Exchange Rates The Company is exposed to foreign currency exchange rate variability, primarily on its USD denominated based purchases in trade payables and other liabilities. A depreciating Canadian dollar relative to the USD will have a negative impact on year-over-year changes in reported operating income and net earnings, while an appreciating Canadian dollar relative to the USD will have the opposite impact. During 2016 and 2015, the Company entered into derivative instruments in the form of futures contracts and forward contracts to manage its current and anticipated exposure to fluctuations in U.S. dollar exchange rates.

Commodity Prices The Company is exposed to increases in the prices of commodities in operating its stores and distribution networks, as well as to the indirect effect of changing commodity prices on the price of consumer products. Rising commodity prices could adversely affect the financial performance of the Company. To manage a portion of this exposure, the Company uses purchase commitments for a portion of its need for certain consumer products that are commodities based. The Company enters into exchange traded futures contracts and forward contracts to minimize cost volatility related to energy. The Company estimates that based on the outstanding derivative contracts held by the Company as at December 31, 2016, a 10% decrease in relevant energy prices, with all other variables held constant, would result in a loss of \$4 million on earnings before income taxes.

Choice Properties' Unit Price The Company is exposed to market price risk as a result of Units that are held by unitholders other than the Company. These Units are presented as a liability on the Company's consolidated balance sheet as they are redeemable for cash at the option of the holder. The liability is recorded at fair value at each reporting period based on the market price of Units. The change in the fair value of the liability negatively impacts net earnings when the Unit price increases and positively impacts net earnings when the Unit price declines. A one dollar increase in the market value of Units, with all other variables held constant, would result in a \$71 million increase to net interest expense and other financing charges.

Note 32. Contingent Liabilities

In the ordinary course of business, the Company is involved in and potentially subject to, legal actions and proceedings. In addition, the Company is subject to tax audits from various tax authorities on an ongoing basis. As a result, from time to time, tax authorities may disagree with the positions and conclusions taken by the Company in its tax filings or legislation could be amended or interpretations of current legislation could change, any of which events could lead to reassessments.

It is not currently possible to predict the outcome of the Company's legal actions and proceedings with certainty. Based on current knowledge and in consultation with legal counsel, management considers the Company's exposure to such claims and litigation, tax assessments and reassessments (to the extent not covered by the Company's insurance policies or otherwise provided for), not to be material to the consolidated financial statements.

However, there are a number of uncertainties involved in such matters, individually or in aggregate, and as such, there is a possibility that the ultimate resolution of these matters may result in a material adverse effect on the Company's reputation, operations or financial condition or performance in future periods. The Company does not currently have any significant accruals or provisions for its litigation matters. Management regularly assesses its position on the adequacy of such accruals or provisions and will make any necessary adjustments.

The following is a description of the Company's significant legal proceedings, which the Company believes are without merit and is vigorously defending:

On August 26, 2015, the Company was served with a proposed class action, which was commenced in the Ontario Superior Court of Justice against the Company and certain subsidiaries, Weston and others in connection with the collapse of the Rana Plaza complex in Dhaka, Bangladesh in 2013. The claim seeks approximately \$2 billion in damages.

Shoppers Drug Mart has been served with an Amended Statement of Claim in a class action proceeding that has been filed in the Ontario Superior Court of Justice by two licensed Associates, claiming various declarations and damages resulting from Shoppers Drug Mart's alleged breaches of the Associate Agreement, in the amount of \$500 million. The class action comprises all of Shoppers Drug Mart's current and former licensed Associates residing in Canada, other than in Québec, who are parties to Shoppers Drug Mart's 2002 and 2010 forms of the Associate Agreement. On July 9, 2013, the Ontario Superior Court of Justice certified as a class proceeding portions of the action. The Court imposed a class closing date based on the date of certification. New Associates after July 9, 2013 are not members of the class.

The Company has been reassessed by the Canada Revenue Agency ("CRA") and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron Bank Limited, a wholly owned Barbadian subsidiary, should be treated, and taxed, as income in Canada. The reassessments, which were received in 2015 and 2016, are for the 2000 to 2011 taxation years and total \$351 million including interest and penalties as at the time of reassessment. The Company believes it is likely that the CRA will issue reassessments for the 2012 and 2013 taxation years on the same or similar basis. The Company has filed a Notice of Appeal with the Tax Court of Canada for the 2000 to 2010 taxation years and a Notice of Objection for the 2011 taxation year.

Indemnification Provisions The Company from time to time enters into agreements in the normal course of its business, such as service and outsourcing arrangements, lease agreements in connection with business or asset acquisitions or dispositions, and other types of commercial agreements. These agreements by their nature may provide for indemnification of counterparties. These indemnification provisions may be in connection with breaches of representations and warranties or in respect of future claims for certain liabilities, including liabilities related to tax and environmental matters. The terms of these indemnification provisions vary in duration and may extend for an unlimited period of time. In addition, the terms of these indemnification provisions vary in amount and certain indemnification provisions do not provide for a maximum potential indemnification amount. Indemnity amounts are dependent on the outcome of future contingent events, the nature and likelihood of which cannot be determined at this time. As a result, the Company is unable to reasonably estimate its total maximum potential liability in respect of indemnification provisions. Historically, the Company has not made any significant payments in connection with these indemnification provisions.

Note 33. Financial Guarantees

The Company established letters of credit used in connection with certain obligations mainly related to real estate transactions, benefit programs, purchase orders and guarantees with a gross potential liability of approximately \$329 million as at December 31, 2016 (January 2, 2016 – \$448 million). In addition, the Company has provided to third parties the following significant guarantees:

Associate Guarantees The Company has arranged for its Associates to obtain financing to facilitate their inventory purchases and fund their working capital requirements by providing guarantees to various Canadian chartered banks that support Associate loans. As at December 31, 2016, the Company's maximum obligation in respect of such guarantees was \$580 million (January 2, 2016 – \$570 million) with an aggregate amount of \$488 million (January 2, 2016 – \$483 million) in available lines of credit allocated to the Associates by the various banks. As at December 31, 2016, Associates had drawn an aggregate amount of \$115 million (January 2, 2016 – \$143 million) against these available lines of credit. Any amounts drawn by the Associates are included in bank indebtedness on the Company's consolidated balance sheet. As recourse in the event that any payments are made under the guarantees, the Company holds a first-ranking security interest on all assets of Associates, subject to certain prior-ranking statutory claims.

Independent Funding Trusts The full balance relating to the debt of the independent funding trusts has been consolidated on the balance sheet of the Company (see note 22). As at December 31, 2016 the Company has agreed to provide a credit enhancement of \$64 million (January 2, 2016 – \$53 million) in the form of a standby letter of credit for the benefit of the independent funding trusts representing not less than 10% (2015 – 10%) of the principal amount of loans outstanding. This credit enhancement allows the independent funding trusts to provide financing to the Company's franchisees. As well, each franchisee provides security to the independent funding trusts for its obligations by way of a general security agreement. In the event that a franchisee defaults on its loan and the Company has not, within a specified time period, assumed the loan, or the default is not otherwise remedied, the independent funding trusts would assign the loan to the Company and draw upon this standby letter of credit. This standby letter of credit has never been drawn upon. The Company has agreed to reimburse the issuing bank for any amount drawn on the standby letter of credit.

Lease Obligations In connection with historical dispositions of certain of its assets, the Company has assigned leases to third parties. The Company remains contingently liable for these lease obligations in the event any of the assignees are in default of their lease obligations. The minimum rent, which does not include other lease related expenses such as property tax and common area maintenance charges, is in aggregate, approximately \$16 million (January 2, 2016 – \$18 million). Additionally, the Company has guaranteed lease obligations of a third party distributor in the amount of \$6 million (January 2, 2016 – \$7 million).

Glenhuron Bank Limited Surety Bond In 2015, in connection with the CRA's reassessment of the Company on certain income earned by Glenhuron (see note 32), the Company arranged for a surety bond of \$141 million (2015 – \$132 million) to the Ministry of Finance in order to dispute the reassessments.

Financial Services The Company has provided a guarantee on behalf of PC Bank to MasterCard® International Incorporated ("MasterCard®") for accepting PC Bank as a card member and licensee of MasterCard®. As at December 31, 2016, the guarantee on behalf of PC Bank to MasterCard® was USD \$190 million (January 2, 2016 – USD \$190 million).

The Company had in place an irrevocable standby letter of credit from a major Canadian chartered bank on behalf of one of its wholly-owned subsidiaries in the amount of \$11 million (January 2, 2016 – \$107 million).

Letters of credit for the benefit of independent securitization trusts with respect to the securitization programs of PC Bank have been issued by major financial institutions. These standby letters of credit can be drawn upon in the event of a major decline in the income flow from or in the value of the securitized credit card receivables. The Company has agreed to reimburse the issuing banks for any amount drawn on the standby letters of credit. The aggregate gross potential liability under these arrangements for the Other Independent Securitization Trusts was \$71 million (January 2, 2016 – \$56 million), which represented approximately 11% (2015 – 10%) of the securitized credit card receivables amount (see note 21). As at December 31, 2016, the aggregate gross potential liability under these arrangements for *Eagle* was \$36 million (January 2, 2016 – \$36 million), which represented approximately 9% (2015 – 9%) of the outstanding *Eagle* notes issued prior to 2015 (see note 22).

Choice Properties Choice Properties issues letters of credit to support guarantees related to its investment properties including maintenance and development obligations to municipal authorities. As at December 31, 2016, the aggregate gross potential liability related to these letters of credit totaled \$31 million (January 2, 2016 – \$28 million).

The Choice Properties Credit Facilities and Choice Properties debentures are guaranteed by each of the General Partner, the Partnership and any other person that becomes a subsidiary of Choice Properties (with certain exceptions). In the case of default by Choice Properties, the Indenture Trustee will be entitled to seek redress from the Guarantors for the guaranteed obligations in the same manner and upon the same terms that it may seek to enforce the obligations of Choice Properties. These guarantees are intended to eliminate structural subordination, which would otherwise arise as a consequence of Choice Properties' assets being primarily held in its various subsidiaries.

Note 34. Related Party Transactions

The Company's controlling shareholder is Weston, which owns, directly and indirectly, 187,815,136 of the Company's common shares, representing approximately 47% of the Company's outstanding common shares. Mr. W. Galen Weston controls Weston, directly and indirectly through private companies that he controls, including Wittington, which owns a total of 80,773,740 of Weston's common shares, representing approximately 63% of Weston's outstanding common shares. Mr. Weston also beneficially owns 5,096,189 of the Company's common shares, representing approximately 1% of the Company's outstanding common shares. The Company's policy is to conduct all transactions and settle all balances with related parties on market terms and conditions.

Transactions with Related Parties:

(millions of Canadian dollars)	Transaction Value	
	2016	2015
Included in Cost of Merchandise Inventories Sold		
Inventory purchases from a subsidiary of Weston	\$ 654	\$ 642
Inventory purchases from a related party ⁽ⁱ⁾	28	25
Operating Income		
Cost sharing agreements with Parent ⁽ⁱⁱ⁾	\$ 27	\$ 27
Net administrative services provided by Parent ⁽ⁱⁱⁱ⁾	21	23
Choice Properties distributions to Parent ^(iv)	16	14
Lease from a subsidiary of Wittington	3	3

- (i) Associated British Foods plc is a related party by virtue of Mr. W. Galen Weston being a director of such entity's parent company. Total balance outstanding owing to Associated British Foods plc as at December 31, 2016 was \$5 million (January 2, 2016 – \$2 million).
- (ii) Weston and the Company have each entered into certain contracts with third parties for administrative and corporate services, including telecommunication services and IT related matters on behalf of itself and the related party. Through cost sharing agreements that have been established between the Company and Weston concerning these costs, the Company has agreed to be responsible to Weston for the Company's proportionate share of the total costs incurred.
- (iii) The Company and Weston have entered into an agreement whereby certain administrative services are provided by one party to the other. The services to be provided under this agreement include those related to commodity management, pension and benefits, tax, medical, travel, information systems, risk management, treasury, certain accounting and control functions and legal. Payments are made quarterly based on the actual costs of providing these services. Where services are provided on a joint basis for the benefit of the Company and Weston together, each party pays the appropriate proportion of the costs. Fees paid under this agreement are reviewed each year by the Audit Committee.
- (iv) Weston is a unitholder of Choice Properties and is entitled to receive distributions declared by the trust. Unitholders who elect to participate in the Choice Properties Distribution Reinvestment Plan ("DRIP") receive a further distribution, payable in Units, equal in value to 3% of each cash distribution. In 2016, Choice Properties issued 1,265,160 Units (2015 – 1,317,405 Units) to Weston under its DRIP at a weighted average price of \$12.63 (2015 – \$10.86) per Unit.

The net balances due to Weston are comprised as follows:

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016
Trade payables and other liabilities	\$ 44	\$ 3

Joint Venture In 2014, a joint venture, formed between Choice Properties and Wittington, completed the acquisition of property from Loblaw. The joint venture intends to develop the acquired site into a mixed-used property, anchored by a Loblaw food store. As at December 31, 2016, the joint venture did not have any operating activity. Choice Properties uses the equity method of accounting to record its 40% interest in the joint venture, which is included in other assets (see note 18).

Post-Employment Benefit Plans The Company sponsors a number of post-employment plans, which are related parties. Contributions made by the Company to these plans are disclosed in note 26.

Income Tax Matters From time to time, the Company, Weston and its affiliates may enter into agreements to make elections that are permitted or required under applicable income tax legislation with respect to affiliated corporations. In 2016, these elections and accompanying agreements did not have a material impact on the Company.

Key Management Personnel The Company's key management personnel are comprised of the Board and certain members of the executive team of the Company, as well as both the Board and certain members of the executive team of Weston and Wittington to the extent that they have the authority and responsibility for planning, directing and controlling the day-to-day activities of the Company.

Compensation of Key Management Personnel Annual compensation of key management personnel that is directly attributable to the Company was as follows:

(millions of Canadian dollars)	2016	2015
Salaries, director fees and other short term employee benefits	\$ 4	\$ 6
Equity-based compensation	6	4
Total compensation	\$ 10	\$ 10

Note 35. Restructuring and Other Related Costs

In 2015, the Company finalized a plan to close approximately 52 unprofitable retail locations across a range of banners and formats. In 2016, the Company completed the closures of those retail locations as well as the closure of the remaining Joe Fresh retail location in the U.S. During the year, approximately \$46 million (2015 – \$124 million) of restructuring and other related costs pertaining to this initiative were recorded, primarily in selling, general and administrative expenses.

In 2015, the Company began actively marketing the sale of certain assets of its Shoppers ancillary healthcare business and recorded asset impairments on these assets and other related restructuring charges totaling \$112 million. In 2016, the Company signed agreements for the sale of a portion of these assets and ceased actively marketing the remaining assets, and restructured them as part of ongoing operations. As a result, in 2016, the Company recorded a charge of \$4 million related to inventory impairment and a net reversal of \$8 million of previous asset impairments and other related restructuring charges.

Note 36. Segment Information

The Company has three reportable operating segments with all material operations carried out in Canada:

- The Retail segment consists primarily of corporate and franchise-owned retail food and Associate-owned drug stores, and includes in-store pharmacies and other health and beauty products, gas bars and apparel and other general merchandise. This segment is comprised of several operating segments that are aggregated primarily due to similarities in the nature of products and services offered for sale in the retail operations and the customer base;
- The Financial Services segment provides credit card services, loyalty programs, insurance brokerage services, personal banking services provided by a major Canadian chartered bank, deposit taking services and telecommunication services; and
- The Choice Properties segment owns, manages and develops retail and commercial properties across Canada. The Choice Properties segment information presented below reflects the accounting policies of Choice Properties, which may differ from those of the consolidated Company. Differences in policies are eliminated in Consolidation and Eliminations.

The Company's chief operating decision maker evaluates segment performance on the basis of adjusted EBITDA⁽²⁾ and adjusted operating income⁽²⁾, as reported to internal management, on a periodic basis.

Information for each reportable operating segment is included below:

	December 31, 2016 (52 weeks)					January 2, 2016 (52 weeks)				
(millions of Canadian dollars)	Retail	Financial Services ⁽³⁾	Choice Properties ⁽³⁾	Consolidation and Eliminations ⁽¹⁾	Total	Retail	Financial Services ⁽³⁾	Choice Properties ⁽³⁾	Consolidation and Eliminations ⁽¹⁾	Total
Revenue⁽ⁱⁱ⁾	\$45,384	\$ 911	\$ 784	\$ (694)	\$ 46,385	\$44,469	\$ 849	\$ 743	\$ (667)	\$ 45,394
Operating Income	\$ 1,902	\$ 175	\$ 677	\$ (662)	\$ 2,092	\$ 1,429	\$ 163	\$ 601	\$ (592)	\$ 1,601
Net interest expense and other financing charges	332	51	900	(630)	653	367	57	756	(536)	644
Earnings before Income Taxes	\$ 1,570	\$ 124	\$ (223)	\$ (32)	\$ 1,439	\$ 1,062	\$ 106	\$ (155)	\$ (56)	\$ 957
Operating Income	\$ 1,902	\$ 175	\$ 677	\$ (662)	\$ 2,092	\$ 1,429	\$ 163	\$ 601	\$ (592)	\$ 1,601
Depreciation and Amortization	1,512	13	1	17	1,543	1,567	10	1	14	1,592
Adjusting items ⁽ⁱⁱⁱ⁾	752	—	—	—	752	892	—	—	—	892
Less: amortization of intangible assets acquired with Shoppers Drug Mart	(535)	—	—	—	(535)	(536)	—	—	—	(536)
Adjusted EBITDA⁽ⁱⁱⁱ⁾	\$ 3,631	\$ 188	\$ 678	\$ (645)	\$ 3,852	\$ 3,352	\$ 173	\$ 602	\$ (578)	\$ 3,549
Depreciation and Amortization ^(iv)	977	13	1	17	1,008	1,031	10	1	14	1,056
Adjusted Operating Income	\$ 2,654	\$ 175	\$ 677	\$ (662)	\$ 2,844	\$ 2,321	\$ 163	\$ 601	\$ (592)	\$ 2,493

(i) Consolidation and Eliminations includes the following items:

- Revenue includes the elimination of \$520 million (2015 – \$502 million) of rental revenue and \$174 million (2015 – \$165 million) of cost recovery recognized by Choice Properties, generated from the Retail segment.
- Adjusted operating income includes the elimination of the \$520 million (2015 – \$502 million) impact of rental revenue described above; the elimination of a \$109 million gain (2015 – \$72 million gain) recognized by Choice Properties related to the fair value adjustments on investment properties, which are classified as Fixed Assets or Investment Properties by the Company and measured at cost; the elimination of a \$14 million gain (2015 – nil) recognized by Choice Properties related to the fair value adjustments on investment properties in the joint venture; \$17 million (2015 – \$14 million) of depreciation expense for certain investment properties recorded by Choice Properties; and the elimination of intercompany charges of \$2 million (2015 – \$4 million).
- Net interest expense and other financing charges includes the elimination of \$267 million (2015 – \$251 million) of interest expense included in Choice Properties related to debt owing to the Company and a \$530 million fair value loss (2015 – loss of \$411 million) recognized by Choice Properties on Class B Limited Partnership units held by the Company. Net interest and other financing charges also includes Unit distributions to external unitholders of \$49 million (2015 – \$45 million), which excludes distributions paid to the Company and a \$118 million fair value loss (2015 – loss of \$81 million) on the Company's Trust Unit Liability.

(ii) Included in Financial Services revenue is \$383 million (2015 – \$368 million) of interest income.

(iii) Certain items are excluded from operating income to derive at adjusted EBITDA⁽²⁾. Adjusted EBITDA⁽²⁾ is used internally by management when analyzing segment underlying performance.

(iv) Depreciation and amortization for the calculation of adjusted EBITDA⁽²⁾ excludes \$535 million (2015 – \$536 million) of amortization of intangible assets acquired with Shoppers Drug Mart.

(millions of Canadian dollars)	As at December 31, 2016	As at January 2, 2016 ⁽ⁱ⁾
Total Assets		
Retail	\$ 30,055	\$ 30,354
Financial Services	3,531	3,267
Choice Properties	9,435	8,906
Consolidation and Eliminations ⁽ⁱⁱ⁾	(8,585)	(8,170)
Total	\$ 34,436	\$ 34,357

(i) Certain comparative figures have been restated. See note 2.

(ii) Consolidation and Eliminations includes the elimination of certain investment properties held by Choice Properties measured at fair value, which are presented in the consolidated results as fixed assets and investment properties measured at cost.

(millions of Canadian dollars)	December 31, 2016 (52 weeks)	January 2, 2016 (52 weeks)
Additions to Fixed Assets and Intangible Assets		
Retail	\$ 985	\$ 1,041
Financial Services ⁽³⁾	11	14
Choice Properties ⁽³⁾	377	410
Consolidation and Eliminations ⁽ⁱ⁾	(149)	(224)
Total	\$ 1,224	\$ 1,241

(i) Consolidations and Eliminations includes the elimination of investment properties acquired by Choice Properties from the Retail segment.

Three Year Summary^{(1),(5)}

For the years ended December 31, 2016 and January 2, 2016 and January 3, 2015

(millions of Canadian dollars except where otherwise indicated)

	2016	2015 ⁽⁴⁾	2014
Consolidated Results of Operations			
Revenue	\$ 46,385	\$ 45,394	\$ 42,611
Revenue excluding 53rd week in 2014	46,385	45,394	41,822
Revenue growth	2.2%	6.5%	31.6%
Revenue growth excluding 53rd week in 2014	2.2%	8.5%	29.2%
Operating Income	\$ 2,092	\$ 1,601	\$ 662
Operating Income excluding 53rd week in 2014	2,092	1,601	591
Adjusted EBITDA ⁽²⁾	3,852	3,549	3,227
Adjusted EBITDA ⁽²⁾ excluding 53rd week in 2014	3,852	3,549	3,156
Adjusted EBITDA margin ⁽²⁾	8.3%	7.8%	7.6%
Net interest expense and other financing charges	\$ 653	\$ 644	\$ 584
Adjusted net interest expense and other financing charges ⁽²⁾	535	548	529
Net earnings attributable to shareholders of the Company	983	598	53
Net earnings available to common shareholders of the Company	971	591	53
Net earnings available to common shareholders of the Company excluding 53rd week in 2014	971	591	1
Adjusted net earnings available to common shareholders of the Company ⁽²⁾	1,655	1,422	1,217
Adjusted net earnings available to common shareholders of the Company ⁽²⁾ excluding 53rd week in 2014	1,655	1,422	1,165
Retail debt to retail adjusted EBITDA ⁽¹⁾⁽²⁾	1.7x	2.0x	2.6x
Adjusted return on equity ⁽¹⁾⁽²⁾	12.9%	11.1%	12.3%
Adjusted return on capital ⁽¹⁾⁽²⁾	8.8%	7.6%	9.0%
Consolidated Financial Position and Cash Flows			
Cash and cash equivalents, short term investments and security deposits	\$ 1,559	\$ 1,084	\$ 1,027
Cash flows from operating activities	3,519	3,079	2,569
Capital investments	1,224	1,241	1,086
Free cash flow ⁽²⁾	1,821	1,347	977
Consolidated Per Common Share (\$)			
Diluted net earnings	\$ 2.37	\$ 1.42	\$ 0.14
Diluted net earnings excluding 53rd week in 2014	\$ 2.37	\$ 1.42	\$ —
Adjusted diluted net earnings ⁽²⁾	\$ 4.05	\$ 3.42	\$ 3.17
Adjusted diluted net earnings ⁽²⁾ excluding 53rd week in 2014	\$ 4.05	\$ 3.42	\$ 3.03
Dividends			
Dividends declared per common share (\$)	\$ 1.03	\$ 0.995	\$ 0.975
Retail Results of Operations			
Sales	\$ 45,384	\$ 44,469	\$ 41,731
Sales excluding 53rd week in 2014	45,384	44,469	40,942
Operating Income	1,902	1,429	497
Operating Income excluding 53rd week in 2014	1,902	1,429	426
Adjusted gross profit ⁽²⁾	12,262	11,747	10,722
Adjusted gross profit ⁽²⁾ excluding 53rd week in 2014	12,262	11,747	10,522
Adjusted gross profit % ⁽²⁾	27.0%	26.4%	25.7%
Adjusted EBITDA ⁽²⁾	\$ 3,631	\$ 3,352	\$ 3,040
Adjusted EBITDA ⁽²⁾ excluding 53rd week in 2014	3,631	3,352	2,969
Adjusted EBITDA margin ⁽²⁾	8.0%	7.5%	7.3%
Depreciation and amortization	\$ 1,512	\$ 1,567	\$ 1,453

Three Year Summary^{(1),(5)}

For the years ended December 31, 2016 and January 2, 2016 and January 3, 2015
(millions of Canadian dollars except where otherwise indicated)

	2016	2015	2014
Retail Operating Statistics			
Food retail same-store sales growth	1.1%	1.9%	2.0%
Drug retail same-store sales growth	4.0%	4.3%	2.6%
Drug retail same-store pharmacy sales growth	2.9%	3.7%	2.7%
Drug retail same-store front store sales growth	5.0%	4.7%	2.4%
Total retail square footage (in millions)	70.2	69.9	70.0
Number of corporate stores	565	591	615
Number of franchise stores	533	525	527
Number of Associate-owned drug stores	1,326	1,313	1,302
Financial Services Results of Operations⁽³⁾			
Revenue	\$ 911	\$ 849	\$ 810
Earnings before income taxes	124	106	111
Financial Services Operating Measures and Statistics⁽³⁾			
Average quarterly net credit card receivables	\$ 2,769	\$ 2,642	\$ 2,535
Credit card receivables	2,926	2,790	2,630
Allowance for credit card receivables	52	54	54
Annualized yield on average quarterly gross credit card receivables	13.5%	13.6%	13.7%
Annualized credit loss rate on average quarterly gross credit card receivables	4.3%	4.3%	4.4%
Choice Properties Results of Operations and Measures⁽³⁾			
Revenue	\$ 784	\$ 743	\$ 683
Net interest expense and other financing charges	900	756	369
Net Income (loss)	(223)	(155)	200
Adjusted funds from operations ⁽²⁾	330	313	285

Financial Results and Financial Summary Endnotes

- (1) For financial definitions and ratios refer to the Glossary of Terms on page 127 of the Company's 2016 Annual Report.
- (2) See Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis for the reconciliation of such non-GAAP measures to the most directly comparable GAAP measures.
- (3) For segment presentation purposes, the results are for the periods ended December 31, consistent with Financial Services' and Choice Properties' fiscal calendars. Adjustments to the Company's fiscal calendar are included in Consolidation and Eliminations. See Section 17 "Non-GAAP Financial Measures" in the Company's Management's Discussion and Analysis and Note 36 "Segment Information" in the Company's 2016 consolidated financial statements.
- (4) Certain figures have been restated as a result of the IFRS Interpretations Committee's agenda decision on IAS 12, "Income Taxes". See Note 2 in the Company's 2016 consolidated financial statements.
- (5) The Company's 2014 results were impacted by the inclusion of an additional selling week, the 53rd week.

Glossary of Terms

Term	Definition
Adjusted diluted net earnings per common share	Adjusted net earnings available to common shareholders including the effects of all dilutive instruments divided by the diluted weighted average number of common shares outstanding during the period (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted EBITDA	Adjusted operating income before depreciation and amortization (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted EBITDA margin	Adjusted EBITDA divided by sales (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted income tax	Income taxes adjusted for the tax impact of items included in adjusted operating income less adjusted net interest and other financing charges (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted income tax rate	Adjusted income taxes divided by adjusted operating income less adjusted net interest and other financing charges (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted net earnings attributable to shareholders of the Company	Net earnings attributable to shareholders of the Company adjusted for items that are not necessarily reflective of the Company's underlying operating performance (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted net earnings available to common shareholders of the Company	Adjusted net earnings attributable to shareholders of the Company less preferred dividends (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted net interest and other financing charges	Net interest expense and other financing charges adjusted for items that are not necessarily reflective of the Company's ongoing net financing costs (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted operating income	Operating income adjusted for items that are not necessarily reflective of the Company's underlying operating performance (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted return on capital	Tax-effected adjusted operating income divided by average capital (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Adjusted return on equity	Adjusted net earnings available to common shareholders of the Company divided by average total equity attributable to common shareholders of the Company (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Annualized credit loss rate on average quarterly gross credit card receivables	Total credit card losses year-to-date divided by the number of days year-to-date times 365 divided by average quarterly gross credit card receivables.
Annualized yield on average quarterly gross credit card receivables	Interest earned on credit card receivables year-to-date divided by the number of days year-to-date times 365 divided by average quarterly gross credit card receivables.
Basic net earnings per common share	Net earnings available to common shareholders divided by the weighted average number of common shares of the Company outstanding during the period.
Capital under management	Total debt plus total equity attributable to shareholders of the Company.
Capital Investments	Fixed asset purchases and intangible asset additions.
Choice Properties adjusted funds from operations	Choice Properties' funds from operations adjusted for items that are not necessarily reflective of Choice Properties' underlying operating performance (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Control brand	A brand and associated trademark that is owned by the Company for use in connection with its own products and services.
Conversion	A store that changes from one Company banner to another Company banner.
Diluted net earnings per common share	Net earnings available to common shareholders of the Company adjusted for the impact of dilutive items divided by the weighted average number of common shares outstanding during the period adjusted for the impact of dilutive items.
Diluted weighted average common shares outstanding	Weighted average number of common shares outstanding including the effects of all dilutive instruments.
Free Cash Flow	Cash flows from operating activities less intangible asset additions, fixed asset purchases and interest paid (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Major expansion/contraction	Expansion/contraction of a store that results in an increase/decrease in square footage that is greater than 25% of the square footage of the store prior to the expansion/contraction.
Minor expansion	Expansion of a store that results in an increase in square footage that is less than or equal to 25% of the square footage of the store prior to the expansion.
Net earnings attributable to shareholders of the Company	Net earnings less non-controlling interests.
Net earnings available to common shareholders of the Company	Net earnings attributable to shareholders of the Company less preferred dividends.
New store	A newly constructed store, acquisition, conversion or major expansion.
Operating income	Net earnings before net interest expense and other financing charges and income taxes.
Renovation	A capital investment in a store resulting in no significant change to the store square footage.
Retail debt to adjusted EBITDA	Retail segment total debt (see Section 7.2 "Liquidity and Capital Structure" of the Company's Management Discussion and Analysis) divided by Retail segment adjusted EBITDA.
Retail segment adjusted gross profit	Retail segment gross profit, adjusted for items that are not necessarily reflective of the Company's underlying operating performance (see Section 17 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis).
Retail segment adjusted gross profit percentage	Retail segment adjusted gross profit divided by Retail segment sales.
Retail segment gross profit	Retail segment sales less cost of merchandise inventories sold.
Retail square footage	Retail square footage includes corporate, franchised stores and associate-owned drug stores.
Same-store sales	Retail segment sales from the same location for stores in operation in that location in both periods excluding sales from a store that has undergone a major expansion/contraction in the period.
Total equity attributable to common shareholders of the Company	Total equity less preferred shares outstanding and non-controlling interests.
Total equity attributable to shareholders of the Company	Total equity less non-controlling interests.
Weighted average common shares outstanding	The number of common shares outstanding determined by relating the portion of time within the period the common shares were outstanding to the total time in that period.
Year	The Company's fiscal year ends on the Saturday closest to December 31 and is usually 52 weeks in duration, but includes 53 weeks every 5 to 6 years. The years ended December 31, 2016 and January 2, 2016 both contained 52 weeks.

Corporate Profile

National Head Office and Store Support Centre

Loblaw Companies Limited
1 President's Choice Circle
Brampton, Canada L6Y 5S5
Tel: (905) 459-2500
Fax: (905) 861-2206
Website: loblaw.ca

Stock Exchange Listing and Symbol

The Company's common shares and second preferred shares are listed on the Toronto Stock Exchange and trade under the symbols "L" and "L.PR.B.", respectively.

Common Shares

W. Galen Weston, directly and indirectly, including through his controlling interest in Weston, owns approximately 47% of the Company's common shares.

At year-end 2016, there were 400,829,870 common shares issued and outstanding.

The average daily trading volume of the Company's common shares for 2016 was 609,842.

Preferred Shares

At year-end 2016, there were 9,000,000 second preferred shares, Series B issued and outstanding.

The average daily trading volume of the Company's second preferred shares, Series B for 2016 was 4,567.

Trademarks

Loblaw Companies Limited and its subsidiaries own a number of trademarks. Several subsidiaries are licensees of additional trademarks. These trademarks are the exclusive property of Loblaw Companies Limited, its subsidiaries or the licensor and where used in this report, are in italics.

Common Dividend Policy

The Company's dividend policy states: the declaration and payment of dividends and the amount thereof on the Company's common shares are at the discretion of the Board of Directors which takes into account the Company's financial results, capital requirements, available cash flow, future prospects of the Company's business and other factors considered relevant from time to time.

Common Dividend Dates

The declaration and payment of quarterly dividends are made subject to approval by the Board of Directors. The anticipated record and payments dates for 2017 are:

Record Date	Payment Date
March 15	April 1
June 15	July 1
September 15	October 1
December 15	December 30

Normal Course Issuer Bid

The Company has a Normal Course Issuer Bid on the Toronto Stock Exchange.

Value of Common Shares

For capital gains purposes, the valuation day (December 22, 1971) cost base for the Company is \$0.958 per common share. The value on February 22, 1994 was \$7.67 per common share.

Investor Relations

Shareholders, security analysts and investment professionals should direct their requests to Investor Relations at the Company's National Head Office or by e-mail at investor@loblaw.ca.

Registrar and Transfer Agent

Computershare Investor Services Inc.
100 University Avenue
Toronto, Canada M5J 2Y1

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Toll free fax: 1-888-453-0330

International direct dial: (514) 982-7555

To change your address, eliminate multiple mailings or for other shareholder account inquiries, please contact Computershare Investor Services Inc.

Additional financial information has been filed electronically with various securities regulators in Canada through the System for Electronic Document Analysis and Retrieval (SEDAR) and with the Office of the Superintendent of Financial Institutions (OSFI) as the primary regulator for the Company's subsidiary, President's Choice Bank.

Independent Auditors

KPMG LLP
Chartered Professional Accountants
Toronto, Canada

Annual General Meeting

The 2017 Annual Meeting of Shareholders of Loblaw Companies Limited will be held on Thursday, May 4, 2017 at 11:00 a.m. (EDT), at the Mattamy Athletic Centre, 50 Carlton Street, Toronto, Canada M5B 1J2.

The Company holds an analyst call shortly following the release of its quarterly results. These calls are archived in the Investors section of the Company's website (loblaw.ca).

Preferred Shares, Series B Dividend Dates

The declaration and payment of quarterly dividends are made subject to approval by the Board of Directors. The anticipated payment dates for 2017 are:

Record Date	Payment Date
March 15	March 31
June 15	June 30
September 15	September 30
December 15	December 31

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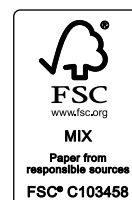
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Environmental Savings Summary

By using 2,389 kg of paper manufactured with 30% post-consumer recycled fibre for the Annual Report and 2,567 kg of paper manufactured with 100% post-consumer recycled waste fibre for the Financial Review, Loblaw Companies Limited reduced its environmental footprint by:

Wood Use:	11,793 kg
Total Energy:	39 million BTUs
Greenhouse Gases:	3,396 kg of CO ₂ equivalent
Wastewater Flow:	153,736 L
Solid Waste:	1,232 kg

Environmental impact savings estimates were made using the Environmental Defense Paper Calculator, www.papercalculator.org. Amounts calculated are approximate based on industry averages.

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