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**Loblaw**  
**Companies**  
**Limited**

**Second Quarter Report to Shareholders**  
24 weeks ended June 18, 2022

## **2022 Second Quarter Report to Shareholders**

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## Management's Discussion and Analysis

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The following Management's Discussion and Analysis ("MD&A") for Loblaw Companies Limited and its subsidiaries (collectively, the "Company" or "Loblaw") should be read in conjunction with the Company's second quarter 2022 unaudited interim period condensed consolidated financial statements and the accompanying notes included in this Quarterly Report, the audited annual consolidated financial statements and the accompanying notes for the year ended January 1, 2022 and the related MD&A included in the Company's 2021 Annual Report - Financial Review ("2021 Annual Report").

The Company's second quarter 2022 unaudited interim period condensed consolidated financial statements and the accompanying notes have been prepared in accordance with International Accounting Standard 34, "Interim Financial Reporting", as issued by the International Accounting Standards Board. These unaudited interim period condensed consolidated financial statements include the accounts of the Company and other entities that the Company controls and are reported in Canadian dollars, except when otherwise noted.

Management uses non-GAAP financial measures to exclude the impact of certain expenses and income that must be recognized under GAAP when analyzing consolidated and segment underlying operating performance, as the excluded items are not necessarily reflective of the Company's underlying operating performance and make comparisons of underlying financial performance between periods difficult. The Company excludes additional items if it believes doing so would result in a more effective analysis of underlying operating performance. The exclusion of certain items does not imply that they are non-recurring. See Section 11 "Non-GAAP Financial Measures" for more information on the Company's non-GAAP financial measures.

A glossary of terms used throughout this Quarterly Report can be found at the back of the Company's 2021 Annual Report.

The information in this MD&A is current to July 26, 2022, unless otherwise noted.

## **1. Forward-Looking Statements**

This Quarterly Report, including this MD&A, contains forward-looking statements about the Company's objectives, plans, goals, aspirations, strategies, financial condition, results of operations, cash flows, performance, prospects, opportunities and legal and regulatory matters. Specific forward-looking statements in this Quarterly Report include, but are not limited to, statements with respect to the Company's anticipated future results, events and plans, strategic initiatives and restructuring, regulatory changes, and economic conditions. These specific forward-looking statements are contained throughout this Quarterly Report including, without limitation, Section 5 "Liquidity and Capital Resources", Section 10 "Outlook" and Section 11 "Non-GAAP Financial Measures". Forward-looking statements are typically identified by words such as "expect", "anticipate", "believe", "foresee", "could", "estimate", "goal", "intend", "plan", "seek", "strive", "will", "may", "should" and similar expressions, as they relate to the Company and its management.

Forward-looking statements reflect the Company's estimates, beliefs and assumptions, which are based on management's perception of historical trends, current conditions and expected future developments, as well as other factors it believes are appropriate in the circumstances. The Company's estimates, beliefs and assumptions are inherently subject to significant business, economic, competitive and other uncertainties and contingencies regarding future events and as such, are subject to change. The Company can give no assurance that such estimates, beliefs and assumptions will prove to be correct.

Numerous risks and uncertainties could cause the Company's actual results to differ materially from those expressed, implied or projected in the forward-looking statements, including those described in the Company's MD&A in the 2021 Annual Report, and the Company's 2021 Annual Information Form ("AIF") for the year ended January 1, 2022. Such risks and uncertainties include:

- inability of the Company's information technology ("IT") infrastructure to support the requirements of the Company's business, or the occurrence of any internal or external security breaches, denial of service attacks, viruses, worms and other known or unknown cybersecurity or data breaches;
- failure to maintain an effective supply chain and consequently an appropriate assortment of available product at the store and digital retail level;
- failure to attract and retain talent for key roles that may impact the Company's ability to effectively operate and achieve financial performance goals;
- failure to execute the Company's e-commerce initiatives or to adapt its business model to shifts in the retail landscape caused by digital advances;
- failure to realize benefits from investments in the Company's new IT systems and related processes;
- changes to the regulation of generic prescription drug prices, the reduction of reimbursements under public drug benefit plans and the elimination or reduction of professional allowances paid by drug manufacturers;
- failure to effectively respond to consumer trends or heightened competition, whether from current competitors or new entrants to the marketplace;
- public health events including those related to food and drug safety;
- errors made through medication dispensing or errors related to patient services or consultation;
- failure to achieve desired results in labour negotiations, including the terms of future collective bargaining agreements;
- adverse outcomes of legal and regulatory proceedings and related matters;
- changes in economic conditions, including economic recession or changes in the rate of inflation or deflation, employment rates and household debt, political uncertainty, interest rates, currency exchange rates or derivative and commodity prices;
- duration and impact of the COVID-19 pandemic on the business, operations and financial condition of the Company, as well as on vendor operations, consumer behaviour and the economy in general;
- failure to adapt to environmental and social risks, including failure to execute against the Company's climate change and social equity initiatives;
- inability of the Company to manage inventory to minimize the impact of obsolete or excess inventory or control shrink;
- reliance on the performance and retention of third party service providers, including those associated with the Company's supply chain and apparel business and located in both advanced and developing markets;
- failure to realize the anticipated benefits associated with the Company's strategic priorities and major initiatives, including revenue growth, anticipated cost savings and operating efficiencies, or organizational changes that may impact the relationships with franchisees and Associates; and
- changes to any of the laws, rules, regulations or policies applicable to the Company's business.

This is not an exhaustive list of the factors that may affect the Company's forward-looking statements. Other risks and uncertainties not presently known to the Company or that the Company presently believes are not material could also cause actual results or events to differ materially from those expressed in its forward-looking statements. Additional risks and uncertainties are discussed in the Company's materials filed with the Canadian securities regulatory authorities ("securities regulators") from time to time, including, without limitation, the section entitled "Risks" in the Company's 2021 AIF (for the year ended January 1, 2022). Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect the Company's expectations only as of the date of this MD&A. Except as required by law, the Company does not undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

**2. Key Financial Performance Indicators<sup>(1)</sup>**

The Company has identified key financial performance indicators to measure the progress of short and long term objectives. Certain key financial performance indicators are set out below:

As at or for the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	<b>2022</b> <b>(12 weeks)</b>	2021 (12 weeks)
<b>Consolidated:</b>		
Revenue growth	<b>2.9 %</b>	4.5 %
Operating income	<b>\$ 742</b>	\$ 752
Adjusted EBITDA <sup>(2)</sup>	<b>1,499</b>	1,371
Adjusted EBITDA margin <sup>(2)</sup>	<b>11.7 %</b>	11.0 %
Net earnings	<b>\$ 428</b>	\$ 434
Net earnings attributable to shareholders of the Company	<b>390</b>	378
Net earnings available to common shareholders of the Company <sup>(i)</sup>	<b>387</b>	375
Adjusted net earnings available to common shareholders of the Company <sup>(2)</sup>	<b>566</b>	464
Diluted net earnings per common share (\$)	<b>\$ 1.16</b>	\$ 1.09
Adjusted diluted net earnings per common share <sup>(2)</sup> (\$)	<b>\$ 1.69</b>	\$ 1.35
Cash and cash equivalents and short term investments	<b>\$ 1,661</b>	\$ 2,112
Cash flows from operating activities	<b>1,245</b>	1,635
Free cash flow <sup>(2)</sup>	<b>517</b>	953
<b>Financial Measures:</b>		
Retail debt to rolling year retail adjusted EBITDA <sup>(2)</sup>	<b>2.5 x</b>	2.7 x
Rolling year adjusted return on equity <sup>(2)</sup>	<b>19.1 %</b>	16.0 %
Rolling year adjusted return on capital <sup>(2)</sup>	<b>10.4 %</b>	9.4 %
<b>Retail Segment:</b>		
Food retail same-store sales growth/(decline)	<b>0.9 %</b>	(0.1)%
Drug retail same-store sales growth	<b>5.6 %</b>	9.6 %
Operating income	<b>\$ 811</b>	\$ 708
Adjusted gross profit <sup>(2)</sup>	<b>3,962</b>	3,793
Adjusted gross profit % <sup>(2)</sup>	<b>31.4 %</b>	30.9 %
Adjusted EBITDA <sup>(2)</sup>	<b>\$ 1,445</b>	\$ 1,316
Adjusted EBITDA margin <sup>(2)</sup>	<b>11.4 %</b>	10.7 %
<b>Financial Services Segment:</b>		
(Losses) Earnings before income taxes	<b>\$ (86)</b>	\$ 28
Annualized yield on average quarterly gross credit card receivables	<b>12.8 %</b>	12.9 %
Annualized credit loss rate on average quarterly gross credit card receivables	<b>2.5 %</b>	2.9 %

(i) Net earnings available to common shareholders of the Company are net earnings attributable to shareholders of the Company net of dividends declared on the Company's Second Preferred Shares, Series B.

### 3. Consolidated Results of Operations

For the periods ended June 18, 2022  
and June 19, 2021  
(millions of Canadian dollars except  
where otherwise indicated)

	2022 (12 weeks)	2021 (12 weeks)	\$ Change	% Change	2022 (24 weeks)	2021 (24 weeks)	\$ Change	% Change
<b>Revenue</b>	<b>\$12,847</b>	\$ 12,491	\$ 356	2.9 %	<b>\$25,109</b>	\$24,363	\$ 746	3.1 %
<b>Operating income</b>	<b>742</b>	752	(10)	(1.3)%	<b>1,480</b>	1,369	111	8.1 %
Adjusted EBITDA <sup>(2)</sup>	<b>1,499</b>	1,371	128	9.3 %	<b>2,842</b>	2,589	253	9.8 %
Adjusted EBITDA margin <sup>(2)</sup>	<b>11.7 %</b>	11.0 %			<b>11.3 %</b>	10.6 %		
<b>Depreciation and amortization</b>	<b>\$ 633</b>	\$ 614	\$ 19	3.1 %	<b>\$ 1,264</b>	\$ 1,224	\$ 40	3.3 %
<b>Net interest expense and other financing charges</b>	<b>152</b>	161	(9)	(5.6)%	<b>294</b>	321	(27)	(8.4)%
Adjusted net interest expense and other financing charges <sup>(2)</sup>	<b>152</b>	161	(9)	(5.6)%	<b>305</b>	321	(16)	(5.0)%
<b>Income taxes</b>	<b>162</b>	157	5	3.2 %	<b>285</b>	279	6	2.2 %
Adjusted income taxes <sup>(2)</sup>	<b>221</b>	190	31	16.3 %	<b>402</b>	341	61	17.9 %
Adjusted effective tax rate <sup>(2)</sup>	<b>26.7 %</b>	26.6 %			<b>26.7 %</b>	26.7 %		
Net earnings attributable to non-controlling interests	<b>\$ 38</b>	\$ 56	\$ (18)	(32.1)%	<b>\$ 71</b>	\$ 75	\$ (4)	(5.3)%
<b>Net earnings attributable to shareholders of the Company</b>	<b>\$ 390</b>	\$ 378	\$ 12	3.2 %	<b>\$ 830</b>	\$ 694	\$ 136	19.6 %
<b>Net earnings available to common shareholders of the Company<sup>(i)</sup></b>	<b>387</b>	375	12	3.2 %	<b>824</b>	688	136	19.8 %
Adjusted net earnings available to common shareholders of the Company <sup>(2)</sup>	<b>566</b>	464	102	22.0 %	<b>1,025</b>	856	169	19.7 %
<b>Diluted net earnings per common share (\$)</b>	<b>\$ 1.16</b>	\$ 1.09	\$ 0.07	6.4 %	<b>\$ 2.46</b>	\$ 1.99	\$ 0.47	23.6 %
Adjusted diluted net earnings per common share <sup>(2)</sup> (\$)	<b>\$ 1.69</b>	\$ 1.35	\$ 0.34	25.2 %	<b>\$ 3.06</b>	\$ 2.48	\$ 0.58	23.4 %
Diluted weighted average common shares outstanding (in millions)	<b>334.4</b>	342.9			<b>335.5</b>	345.3		

(i) Net earnings available to common shareholders of the Company are net earnings attributable to shareholders of the Company net of dividends declared on the Company's Second Preferred Shares, Series B.

Loblaws delivered strong operational and financial results as it continued to execute on retail excellence in its core businesses, while advancing its growth and efficiencies initiatives. Drug Retail performance continued to drive overall margin expansion, as sales benefited from growth in higher margin front-store categories. The positive trend in Food Retail continued with the Company's conventional stores performing well relative to peers and sales growth in its discount banners, heightened by the strength of the No Frills® and Maxi® hard-discount stores and the Company's value focused control brand no name®.

On July 19, 2022, the Tax Court of Canada ("Tax Court") released its decision relating to President's Choice Bank ("PC Bank"), a subsidiary of the Company. The Tax Court ruled that PC Bank is not entitled to claim notional input tax credits for certain payments it made to Loblaws Inc. in respect of redemptions of loyalty points. PC Bank is planning to appeal the decision.

Although the Company believes in the merits of its position, it recorded a charge during the second quarter of \$111 million, inclusive of interest. The Company believes that this provision is sufficient to cover its liability from the initial reassessment period in 2009 through to the end of the second quarter of 2022, if the appeal is ultimately unsuccessful.

#### **Net Earnings Available to Common Shareholders of the Company and Diluted Net Earnings Per Common Share**

Net earnings available to common shareholders of the Company in the second quarter of 2022 were \$387 million (\$1.16 per common share). When compared to the second quarter of 2021, this represented an increase of \$12 million (\$0.07 per common share). The increase included improvements in the underlying operating performance of \$102 million which were partially offset by the unfavourable change in adjusting items totaling \$90 million, as described below:

- the improvement in underlying operating performance of \$102 million (\$0.30 per common share) was primarily due to the following:
  - an improvement in the underlying operating performance in the Retail segment driven by an increase in adjusted gross profit<sup>(2)</sup>, partially offset by an increase in selling, general and administrative expenses ("SG&A") and depreciation and amortization; and
  - the favourable impact from non-controlling interests.

partially offset by,

- the unfavourable change in adjusting items totaling \$90 million (\$0.27 per common share) was primarily due to the following:
  - the unfavourable impact of the charge related to a PC Bank commodity tax matter of \$86 million (\$0.25 per common share);
  - the unfavourable impact of the Lifemark Health Group transaction costs of \$10 million (\$0.03 per common share); and
  - the year-over-year unfavourable change in fair value adjustment on fuel and foreign currency contracts of \$5 million (\$0.01 per common share);

partially offset by,

- the year-over year favourable impact of restructuring and other related costs of \$5 million (\$0.01 per common share); and
  - the favourable impact of the current year gain on the sale of non-operating properties of \$3 million (\$0.01 per common share).
- diluted net earnings per common share also included the favourable impact of the repurchase of common shares over the last 12 months (\$0.04 per common share).

Adjusted net earnings available to common shareholders of the Company<sup>(2)</sup> were \$566 million, an increase of \$102 million or 22.0% compared to second quarter of 2021. Adjusted net earnings per common share<sup>(2)</sup> were \$1.69, an increase of \$0.34 or 25.2%. The increase includes the favourable impact of the repurchase of common shares.



Year-to-date net earnings available to common shareholders of the Company were \$824 million (\$2.46 per common share), an increase of \$136 million (\$0.47 per common share) or 19.8% compared to the same period in 2021. The increase included improvements in the underlying operating performance of \$169 million which were partially offset by the unfavourable change in adjusting items totaling \$33 million, as described below:

- the improvement in the underlying operating performance of \$169 million (\$0.49 per common share) was primarily due to the following:
  - an improvement in the underlying operating performance in the Retail segment driven by an increase in adjusted gross profit<sup>(2)</sup>, partially offset by an increase in SG&A and depreciation and amortization; partially offset by,
  - a decline in the Financial Services segment primarily due to the year-over-year impact of the expected credit loss provision from lapping a larger prior year release versus the current year release and from lapping a prior year reversal of certain commodity tax accrued.
 partially offset by,
- the unfavourable change in adjusting items totaling \$33 million (\$0.11 per common share) was primarily due to the following:
  - the unfavourable impact of the charge related to a PC Bank commodity tax matter of \$86 million (\$0.25 per common share); and
  - the unfavourable impact of the Lifemark Health Group transaction costs of \$12 million (\$0.04 per common share); partially offset by,
  - the favourable impact of the recovery related to Glenhuron Bank Limited of \$42 million (\$0.13 per common share); and
  - the year-over-year favourable change in restructuring and other related costs of \$22 million (\$0.06 per common share).
- diluted net earnings per common share also included the favourable impact of the repurchase of common shares over the last 12 months (\$0.09 per common share).

Year-to-date adjusted net earnings available to common shareholders of the Company<sup>(2)</sup> were \$1,025 million, an increase of \$169 million or 19.7% compared to the same period in 2021. Adjusted net earnings per common share<sup>(2)</sup> were \$3.06 per common share, an increase of \$0.58 or 23.4%. The increase includes the favourable impact of the repurchase of common shares.

## Revenue

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	2022	2021			2022	2021		
	(12 weeks)	(12 weeks)	\$ Change	% Change	(24 weeks)	(24 weeks)	\$ Change	% Change
Retail	<b>\$ 12,623</b>	\$ 12,282	\$ 341	2.8 %	<b>\$ 24,668</b>	\$ 23,952	\$ 716	3.0 %
Financial Services	<b>297</b>	272	25	9.2 %	<b>571</b>	525	46	8.8 %
Consolidation and Eliminations	<b>(73)</b>	(63)	(10)	(15.9)%	<b>(130)</b>	(114)	(16)	(14.0)%
Revenue	<b>\$ 12,847</b>	\$ 12,491	\$ 356	2.9 %	<b>\$ 25,109</b>	\$ 24,363	\$ 746	3.1 %

Revenue was \$12,847 million in the second quarter of 2022. When compared to the second quarter of 2021, this represented an increase of \$356 million, or 2.9%. The increase was primarily driven by an increase in Retail segment sales of \$341 million due to positive same-store sales growth and Lifemark Health Group ("Lifemark") revenues since the date of acquisition. Furthermore, there was an improvement in Financial Services segment sales of \$25 million.

Year-to-date revenue was \$25,109 million, an increase of \$746 million, or 3.1%, compared to the same period in 2021. The increase was primarily driven by an increase in Retail segment sales of \$716 million, due to positive same-store sales growth and Lifemark revenues since the date of acquisition. Furthermore, there was an improvement in Financial Services segment sales of \$46 million.

**Operating Income** Operating income was \$742 million in the second quarter of 2022. When compared to the second quarter of 2021, this represented a decrease of \$10 million, or 1.3%. The decrease included improvements in the underlying operating performance of \$106 million which were more than offset by the unfavourable change in adjusting items totaling \$116 million as described below:

- the improvements in underlying operating performance of \$106 million was primarily due to the following:
  - an improvement in the underlying operating performance of the Retail Segment due to an increase in adjusted gross profit<sup>(2)</sup>, partially offset by an increase in SG&A and depreciation and amortization.
 more than offset by,
- the unfavourable change in adjusting items totaling \$116 million was primarily due to the following:
  - the unfavourable impact of the charge related to a PC Bank commodity tax matter of \$111 million;
  - the unfavourable impact of the Lifemark transaction costs of \$13 million; and
  - the year-over-year unfavourable change in fair value adjustments on fuel and foreign currency contracts of \$7 million;
 partially offset by,
  - the favourable impact of prior year restructuring and other related costs of \$8 million; and
  - the favourable impact of the current year gain on the sale of non-operating properties of \$4 million.

Year-to-date operating income was \$1,480 million, an increase of \$111 million, or 8.1%, compared to the same period in 2021. The increase in operating income was driven by improvements in the underlying operating performance of \$210 million which were partially offset by an unfavourable change in certain adjusting items totaling \$99 million as described below:

- the improvements in the underlying operating performance of \$210 million were primarily due to the following:
  - an improvement in the underlying operating performance of the Retail segment due to an increase in adjusted gross profit<sup>(2)</sup>, partially offset by an increase in SG&A and depreciation and amortization;
 partially offset by,
  - a decline in the Financial Services segment primarily due to the year-over-year impact of the expected credit loss provision from lapping a larger prior year release versus the current year release and from lapping a prior year reversal of certain commodity tax accrued.
 partially offset by,
- the unfavourable year-over-year impact of certain adjusting items totaling \$99 million was primarily due to the following:
  - the unfavourable impact of the charge related to a PC Bank commodity tax matter of \$111 million; and
  - the unfavourable impact of the Lifemark transaction costs of \$16 million;
 partially offset by,
  - the year-over-year favourable change in restructuring and other related costs of \$27 million.

### Adjusted EBITDA<sup>(2)</sup>

For the periods ended June 18, 2022  
and June 19, 2021  
(millions of Canadian dollars except  
where otherwise indicated)

	2022 (12 weeks)	2021 (12 weeks)	\$ Change	% Change	2022 (24 weeks)	2021 (24 weeks)	\$ Change	% Change
Retail	\$ 1,445	\$ 1,316	\$ 129	9.8 %	\$ 2,730	\$ 2,461	\$ 269	10.9 %
Financial Services	54	55	(1)	(1.8)%	112	128	(16)	(12.5)%
Adjusted EBITDA <sup>(2)</sup>	\$ 1,499	\$ 1,371	\$ 128	9.3 %	\$ 2,842	\$ 2,589	\$ 253	9.8 %

Adjusted EBITDA<sup>(2)</sup> was \$1,499 million in the second quarter of 2022. When compared to the second quarter of 2021, this represented an increase of \$128 million or 9.3%. The increase was primarily due to an increase in the Retail segment of \$129 million, partially offset by a decrease in the Financial Services segment of \$1 million.

Year-to-date adjusted EBITDA<sup>(2)</sup> was \$2,842 million, an increase of \$253 million, or 9.8% compared to the same period in 2021. The increase was primarily driven by an increase in the Retail segment of \$269 million, partially offset by a decrease in the Financial Services segment of \$16 million.

**Depreciation and Amortization** Depreciation and amortization was \$633 million, an increase of \$19 million or 3.1% compared to the second quarter of 2021. Year-to-date depreciation and amortization was \$1,264 million, an increase of \$40 million compared to the same period in 2021. The increase in depreciation and amortization in the second quarter of 2022 and year-to-date was primarily driven by an increase in depreciation of IT and leased assets. Depreciation and amortization in the second quarter of 2022 and year-to-date included the amortization of intangible assets related to the acquisitions of Shoppers Drug Mart and Lifemark of \$114 million (2021 – \$117 million) and \$231 million (2021 – \$234 million), respectively.

**Net Interest Expense and Other Financing Charges** Net interest expense and other financing charges were \$152 million, a decrease of \$9 million or 5.6% compared to the second quarter of 2021. The decrease was primarily driven by a reduction in interest expense from lease liabilities and post-employment and other employee benefits and higher interest income due to an increase in interest rates compared to the second quarter of 2021. Year-to-date net interest expense and other financing charges were \$294 million, a decrease of \$27 million compared to the same period in 2021. The year-to-date decrease was primarily driven by interest income related to Glenhuron Bank Limited (“Glenhuron”), a reduction in interest expense from lease liabilities and post-employment and other employee benefits and higher interest income due to an increase in interest rates compared to the same period in 2021.

## Income Taxes

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	2022	2021			2022	2021		
	(12 weeks)	(12 weeks)	\$ Change	% Change	(24 weeks)	(24 weeks)	\$ Change	% Change
Income taxes	\$ 162	\$ 157	\$ 5	3.2 %	\$ 285	\$ 279	\$ 6	2.2 %
Add (deduct) impact of the following:								
Tax impact of items included in adjusted earnings before taxes	59	33	26	78.8 %	84	62	22	35.5 %
Recovery related to Glenhuron	—	—	—	— %	33	—	33	100.0 %
Adjusted income taxes <sup>(2)</sup>	\$ 221	\$ 190	\$ 31	16.3 %	\$ 402	\$ 341	\$ 61	17.9 %
Effective tax rate	27.4 %	26.6 %			24.0 %	26.6 %		
Adjusted effective tax rate <sup>(2)</sup>	26.7 %	26.6 %			26.7 %	26.7 %		

Income tax expense in the second quarter of 2022 was \$162 million (2021 – \$157 million) and the effective tax rate was 27.4% (2021 – 26.6%). The increase in the effective tax rate was primarily attributable to the impact of certain non-deductible items. Year-to-date income tax expense was \$285 million (2021 – \$279 million) and the effective tax rate was 24.0% (2021 – 26.6%). The decrease to the year-to-date effective tax rate was primarily attributable to the recovery of income taxes related to Glenhuron in the first quarter of 2022.

Adjusted income tax expense<sup>(2)</sup> in the second quarter of 2022 was \$221 million (2021 – \$190 million) and the adjusted effective tax rate<sup>(2)</sup> was 26.7% (2021 – 26.6%). The increase in the adjusted effective tax rate<sup>(2)</sup> was primarily attributable to the impact of certain non-deductible items. Year-to-date adjusted income tax expense<sup>(2)</sup> was \$402 million (2021 – \$341 million) and the adjusted effective tax rate<sup>(2)</sup> was 26.7% (2021 – 26.7%). The year-to-date adjusted effective tax rate<sup>(2)</sup> was consistent compared to the same period in 2021.

The Company was reassessed by the Canada Revenue Agency and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron, a wholly owned Barbadian subsidiary of the Company that was wound up in 2013, should be treated, and taxed, as income in Canada. In 2021, the Supreme Court of Canada (“Supreme Court”) ruled in favour of the Company on the Glenhuron matter. As a result of the related assessments received during the first quarter of 2022, the Company reversed \$35 million of previously recorded charges in the year, of which \$33 million was recorded as income tax recovery and \$2 million was recorded as interest income. In addition, interest of \$9 million, before taxes, was recorded in respect of interest income earned on expected cash tax refunds.

**Net Earnings attributable to non-controlling interests** Net Earnings attributable to non-controlling interests was \$38 million, a decrease of \$18 million or 32.1% compared to the second quarter of 2021. Year-to-date net earnings attributable to non-controlling interests were \$71 million, a decrease of \$4 million or 5.3% compared to the same period in 2021. Non-controlling interests represent the share of earnings that relates to the Company's Food Retail franchisees and is impacted by the timing of when profit sharing with franchisees is agreed and finalized under the terms of the agreements. The decreases in non-controlling interests were primarily driven by a decline in franchisee earnings.

#### 4. Reportable Operating Segments Results of Operations

The Company has two reportable operating segments, with all material operations carried out in Canada:

- The Retail segment consists primarily of corporate and franchise-owned retail food stores and Associate-owned drug stores. The Retail segment also includes in-store pharmacies and healthcare services and other health and beauty products, apparel and other general merchandise and supports the *PC Optimum*™ Program. This segment is comprised of several operating segments that are aggregated primarily due to similarities in the nature of products and services offered for sale in the retail operations and the customer base; and
- The Financial Services segment provides credit card and everyday banking services, the *PC Optimum*™ Program, insurance brokerage services, and telecommunication services.

##### 4.1 Retail Segment

For the periods ended June 18, 2022 and June 19, 2021  
(millions of Canadian dollars except where otherwise indicated)

	2022 (12 weeks)	2021 (12 weeks)	\$ Change	% Change	2022 (24 weeks)	2021 (24 weeks)	\$ Change	% Change
Sales	<b>\$12,623</b>	\$12,282	\$ 341	2.8 %	<b>\$24,668</b>	\$23,952	\$ 716	3.0 %
Operating income	<b>811</b>	708	103	14.5 %	<b>1,501</b>	1,261	240	19.0 %
Adjusted gross profit <sup>(2)</sup>	<b>3,962</b>	3,793	169	4.5 %	<b>7,705</b>	7,326	379	5.2 %
Adjusted gross profit % <sup>(2)</sup>	<b>31.4 %</b>	30.9 %			<b>31.2 %</b>	30.6 %		
Adjusted EBITDA <sup>(2)</sup>	<b>\$ 1,445</b>	\$ 1,316	\$ 129	9.8 %	<b>\$ 2,730</b>	\$ 2,461	\$ 269	10.9 %
Adjusted EBITDA margin <sup>(2)</sup>	<b>11.4 %</b>	10.7 %			<b>11.1 %</b>	10.3 %		
Depreciation and amortization	<b>\$ 621</b>	\$ 603	\$ 18	3.0 %	<b>\$ 1,242</b>	\$ 1,204	\$ 38	3.2 %

For the periods ended June 18, 2022 and June 19, 2021  
(millions of Canadian dollars except where otherwise indicated)

	2022 (12 weeks)	2021 (12 weeks)	2022 (24 weeks)	2021 (24 weeks)
	<b>Same-store sales</b>	<b>Same-store sales</b>	<b>Same-store sales</b>	<b>Same-store sales</b>
	<b>Sales</b>	<b>Sales</b>	<b>Sales</b>	<b>Sales</b>
Food retail	<b>\$ 8,981</b>	\$ 8,878	<b>\$ 17,663</b>	\$17,357
Drug retail	<b>3,642</b>	3,404	<b>7,005</b>	6,595
Pharmacy and healthcare services	<b>1,813</b>	1,656	<b>3,537</b>	3,270
Front store	<b>1,829</b>	1,748	<b>3,468</b>	3,325

**Sales** Retail segment sales were \$12,623 million in the second quarter of 2022, an increase of \$341 million, or 2.8% compared to the second quarter of 2021, primarily driven by the following factors:

- Food retail same-store sales grew by 0.9% (2021 – declined by 0.1%) for the quarter.
  - Sales growth in food was modest;
  - Sales growth in pharmacy was modest;
  - The Consumer Price Index as measured by The Consumer Price Index for Food Purchased From Stores was 9.6% (2021 – 0.5%) which was generally in line with the Company's internal food inflation.
    - Food Retail basket size decreased and traffic increased in the quarter when compared to the second quarter of 2021.
- Drug retail same-store sales grew by 5.6% (2021 – 9.6%).
  - Pharmacy and healthcare services same-store sales growth was 6.1% (2021 – 17.2%). Pharmacy and healthcare services same-store sales growth benefited from an increase in acute and chronic prescription volumes from the continued economic re-opening. The number of prescriptions dispensed increased by 2.3% (2021 – 1.9%). On a same-store basis, the number of prescriptions dispensed increased by 2.3% (2021 – 0.3%) and the average prescription value increased by 3.6% (2021 – 15.9%);
  - Pharmacy and healthcare services sales include Lifemark revenues from the date of acquisition of \$49 million. Lifemark revenues are excluded from same-store sales; and
  - Front store same-store sales increased by 5.2% (2021 – 3.6%). Front store same-store sales growth benefited from the continued economic re-opening.

In the last 12 months, 12 food and drug stores were opened, and 17 food and drug stores were closed, keeping the Retail square footage consistent at 71.2 million square feet.

On a year-to-date basis, Retail segment sales were \$24,668 million, an increase of \$716 million, or 3.0% when compared to the same period in 2021. Year-to-date Food retail sales of \$17,663 million increased by \$306 million, or 1.8%. Food same-store sales grew by 1.5% (2021 – remained flat). Drug retail sales of \$7,005 million increased by \$410 million, or 6.2%. Year-to-date Drug retail same-store sales growth was 5.4% (2021 – 3.8%), with pharmacy and healthcare services same-store sales growth of 6.4% (2021 – 10.0%) and Front store sales growth of 4.5% (2021 – decline of 1.4%). Year-to-date Drug retail sales included Lifemark revenues from the date of acquisition of \$49 million. Lifemark revenues are excluded from same-store sales.

**Operating Income** Operating income was \$811 million in the second quarter of 2022, an increase of \$103 million, or 14.5% compared to the second quarter of 2021. The increase in operating income was driven by improvements in underlying operating performance of \$108 million and the unfavourable change in adjusting items totaling \$5 million, as described below:

- the improvement in underlying operating performance of \$108 million was driven by an increase in adjusted gross profit<sup>(2)</sup>, partially offset by an increase in SG&A and depreciation and amortization; partially offset by,
- the unfavourable change in adjusting items totaling \$5 million was primarily due to the following:
  - the unfavourable impact of the Lifemark transaction costs of \$13 million; and
  - the year-over-year unfavourable change in fair value adjustments on fuel and foreign currency contracts of \$7 million.partially offset by,
  - the favourable impact of prior year restructuring and other related costs of \$8 million; and
  - the favourable impact of the current year gain on the sale of non-operating properties of \$4 million.

Year-to-date operating income was \$1,501 million, an increase of \$240 million, or 19.0% compared to the same period in 2021. The increase in operating income was driven by an improvement in the underlying operating performance of \$228 million and the favourable change in adjusting items totaling \$12 million, as described below:

- the improvements in the underlying operating performance of \$228 million was primarily from an increase in adjusted gross profit<sup>(2)</sup>, partially offset by an increase in SG&A and depreciation and amortization.
- the favourable change in adjusting items totaling \$12 million was primarily due to the following:
  - the year-over-year favourable change in restructuring and other related costs of \$27 million.partially offset by,
  - the unfavourable impact of the Lifemark transaction costs of \$16 million.

**Adjusted Gross Profit<sup>(2)</sup>** Adjusted gross profit<sup>(2)</sup> in the second quarter of 2022 was \$3,962 million, an increase of \$169 million compared to the second quarter of 2021. Adjusted gross profit percentage<sup>(2)</sup> of 31.4% increased by 50 basis points driven by favourable changes in Drug Retail sales mix. Food Retail margins were stable.

Year-to-date adjusted gross profit<sup>(2)</sup> was \$7,705 million, an increase of \$379 million compared to the same period in 2021. Adjusted gross profit percentage<sup>(2)</sup> of 31.2% increased by 60 basis points driven by favourable changes in Drug Retail sales mix. Food Retail margins were stable.

**Adjusted EBITDA<sup>(2)</sup>** Adjusted EBITDA<sup>(2)</sup> was \$1,445 million in the second quarter of 2022, an increase of \$129 million, compared to the second quarter of 2021. The increase was driven by a favourable increase in adjusted gross profit<sup>(2)</sup> of \$169 million, partially offset by an unfavourable increase in SG&A of \$40 million. SG&A as a percentage of sales was 19.9%, a decrease of 30 basis points. The favourable decrease of 30 basis points was primarily due to lower COVID-19 related expenses, partially offset by higher costs from the normalization of post-lockdown expenses.

Year-to-date adjusted EBITDA<sup>(2)</sup> was \$2,730 million, an increase of \$269 million when compared to the same period in 2021. The increase was driven by an increase in adjusted gross profit<sup>(2)</sup> of \$379 million, partially offset by an unfavourable increase in SG&A of \$110 million. SG&A as a percentage of sales was 20.2%, a favourable decrease of 10 basis points. The favourable decrease of 10 basis points was primarily due to lower COVID-19 related expenses, partially offset by higher costs from the normalization of post-lockdown expenses.

**Depreciation and Amortization** Depreciation and amortization in the second quarter of 2022 was \$621 million, an increase of \$18 million compared to the second quarter of 2021. Year-to-date depreciation and amortization was \$1,242 million, an increase of \$38 million compared to the same period in 2021. The increase in depreciation and amortization in the second quarter of 2022 and year-to-date was primarily driven by an increase in IT and leased assets. Included in depreciation and amortization in the second quarter of 2022 and year-to-date is the amortization of intangibles assets related to the acquisitions of Shoppers Drug Mart and Lifemark of \$114 million (2021 – \$117 million) and \$231 million (2021 – \$234 million), respectively.

**Lifemark Health Group** On May 10, 2022, the Company acquired Lifemark for \$832 million. Lifemark is the leading provider of outpatient physiotherapy, massage therapy, occupational therapy, chiropractic, mental health, and other ancillary rehabilitation services through its more than 300 clinics across Canada. Revenue of \$49 million and nominal net earnings were contributed by Lifemark from the date of acquisition. Net earnings includes amortization related to the acquired intangible assets of \$3 million.

## 4.2 Financial Services Segment

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	2022	2021			2022	2021		
	(12 weeks)	(12 weeks)	\$ Change	% Change	(24 weeks)	(24 weeks)	\$ Change	% Change
Revenue	\$ 297	\$ 272	\$ 25	9.2 %	\$ 571	\$ 525	\$ 46	8.8 %
(Losses) Earnings before income taxes	(86)	28	(114)	(407.1)%	(54)	76	(130)	(171.1)%

(millions of Canadian dollars except where otherwise indicated)	As at June 18, 2022	As at June 19, 2021	\$ Change	% Change
Average quarterly net credit card receivables	\$ 3,467	\$ 3,015	\$ 452	15.0 %
Credit card receivables	3,626	3,033	593	19.6 %
Allowance for credit card receivables	196	205	(9)	(4.4)%
Annualized yield on average quarterly gross credit card receivables	12.8 %	12.9 %		
Annualized credit loss rate on average quarterly gross credit card receivables	2.5 %	2.9 %		

**Revenue** Revenue was \$297 million in the second quarter of 2022, an increase of \$25 million compared to the second quarter of 2021. Year-to-date revenue was \$571 million, an increase of \$46 million compared to the same period in 2021. The increase both in the second quarter of 2022 and year-to-date was primarily driven by:

- higher interest income and credit card related fees from normalizing credit card receivable balances; and
  - higher interchange income from an increase in customer spending;
- partially offset by,
- lower sales attributable to *The Mobile Shop*™.

**Losses before income taxes** Losses before income taxes were \$86 million, a decrease of \$114 million compared to the second quarter of 2021. The decrease was primarily driven by:

- a charge related to a commodity tax matter of \$111 million;
  - the year-over-year impact of the expected credit loss provision from lapping a larger prior year release of \$12 million versus the current quarter release of \$4 million;
  - higher customer acquisition costs;
  - higher loyalty program costs and operating costs; and
  - higher IT costs;
- partially offset by,
- higher revenue as described above.

Year-to-date losses before income taxes were \$54 million, a decrease of \$130 million compared to the same period in 2021. The decrease was primarily driven by:

- a charge related to a commodity tax matter of \$111 million;
  - the year-over-year impact of the expected credit loss provision from lapping a larger prior year release of \$32 million versus the current year release of \$9 million;
  - prior year reversal of certain commodity tax accrued;
  - higher loyalty program costs and operating costs;
  - higher customer acquisition costs; and
  - higher IT costs;
- partially offset by,
- higher revenue as described above.

On July 19, 2022, the Tax Court released its decision relating to PC Bank, a subsidiary of the Company. The Tax Court ruled that PC Bank is not entitled to claim notional input tax credits for certain payments it made to Loblaw's Inc. in respect of redemptions of loyalty points. PC Bank is planning to appeal the decision.

Although the Company believes in the merits of its position, it recorded a charge during the second quarter of \$111 million, inclusive of interest. The Company believes that this provision is sufficient to cover its liability from the initial reassessment period in 2009 through to the end of the second quarter of 2022, if the appeal is ultimately unsuccessful.

**Credit Card Receivables** As at June 18, 2022, credit card receivables were \$3,626 million, an increase of \$593 million compared to June 19, 2021. This increase was primarily driven by an increase in customer spending, partially offset by higher payment rates. The allowance for credit card receivables was \$196 million, a decrease of \$9 million compared to June 19, 2021.

## 5. Liquidity and Capital Resources

### 5.1 Cash Flows

#### Major Cash Flow Components

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	2022	2021			2022	2021		
	(12 weeks)	(12 weeks)	\$ Change	% Change	(24 weeks)	(24 weeks)	\$ Change	% Change
Cash and cash equivalents, beginning of period	<b>\$ 2,074</b>	\$ 1,549	\$ 525	33.9 %	<b>\$ 1,976</b>	\$ 1,668	\$ 308	18.5 %
Cash flows from (used in):								
Operating activities	<b>\$ 1,245</b>	\$ 1,635	\$ (390)	(23.9)%	<b>\$ 2,108</b>	\$ 2,487	\$ (379)	(15.2)%
Investing activities	<b>(621)</b>	(241)	(380)	(157.7)%	<b>(1,031)</b>	(394)	(637)	(161.7)%
Financing activities	<b>(1,220)</b>	(1,056)	(164)	(15.5)%	<b>(1,576)</b>	(1,875)	299	15.9 %
Effect of foreign currency exchange rate changes on cash and cash equivalents	<b>(1)</b>	1	(2)	(200.0)%	<b>—</b>	2	(2)	(100.0)%
Change in cash and cash equivalents	<b>\$ (597)</b>	\$ 339	\$ (936)	(276.1)%	<b>\$ (499)</b>	\$ 220	\$ (719)	(326.8)%
Cash and cash equivalents, end of period	<b>\$ 1,477</b>	\$ 1,888	\$ (411)	(21.8)%	<b>\$ 1,477</b>	\$ 1,888	\$ (411)	(21.8)%

**Cash Flows from Operating Activities** Cash flows from operating activities were \$1,245 million, a decrease of \$390 million compared to the second quarter of 2021. The decrease in cash flows from operating activities was primarily driven by an unfavourable change in non-cash working capital and an increase in credit card receivables from a rise in customer spending, partially offset by net lower income taxes paid due to the recovery of cash taxes related to Glenhuron and higher cash earnings.

Year-to-date cash flows from operating activities were \$2,108 million, a decrease of \$379 million compared to the same period in 2021. The decrease in cash flows from operating activities was primarily driven by an unfavourable change in non-cash working capital and an increase in credit card receivables from a rise in customer spending, partially offset by higher cash earnings and net lower income taxes paid due to the recovery of cash taxes related to Glenhuron.

**Cash Flows used in Investing Activities** Cash flows used in investing activities were \$621 million in the second quarter of 2022, an increase of \$380 million compared to the second quarter of 2021. The increase in cash flows used in investing activities was primarily driven by the acquisition of Lifemark, partially offset by a decrease in short term investments.

Year-to-date cash flows used in investing activities were \$1,031 million, an increase of \$637 million compared to the same period in 2021. The increase in cash flows used in investing activities was primarily driven by the acquisition of Lifemark, partially offset by a decrease in short term investments.



## Capital Investments and Store Activity

As at or for the periods ended June 18, 2022 and June 19, 2021	2022 (24 weeks)	2021 (24 weeks)	% Change
Corporate square footage (in millions)	34.9	35.4	(1.4)%
Franchise square footage (in millions)	17.3	16.9	2.4 %
Associate-owned drug store square footage (in millions)	19.0	18.9	0.5 %
Total retail square footage (in millions)	71.2	71.2	— %
Number of corporate stores	539	548	(1.6)%
Number of franchise stores	552	548	0.7 %
Number of Associate-owned drug stores	1,346	1,346	— %
Total number of stores	2,437	2,442	(0.2)%
Percentage of corporate real estate owned	7 %	7 %	
Percentage of franchise real estate owned	4 %	4 %	
Percentage of Associate-owned drug store real estate owned	1 %	1 %	
Average store size (square feet)			
Corporate	64,700	64,600	0.2 %
Franchise	31,300	30,800	1.6 %
Associate-owned drug store	14,100	14,000	0.7 %

**Capital Investments** Capital investments in the second quarter of 2022 were \$302 million, an increase of \$44 million or 17.1% compared to the second quarter of 2021. Year-to-date capital investments were \$488 million, an increase of \$27 million or 5.9%, compared to the same period in 2021.

**Cash Flows used in Financing Activities** Cash flows used in financing activities in the second quarter of 2022 were \$1,220 million, an increase of \$164 million compared to the second quarter of 2021. The increase in cash flows used in financing activities was primarily driven by higher repurchases of common shares, partially offset by higher net repayments of long term debt in the prior year and an increase in short term debt in the current year.

Year-to-date cash flows used in financing activities were \$1,576 million, a decrease of \$299 million compared to the same period in 2021. The decrease in cash flows used in financing activities was primarily driven by higher net repayments of short term and long term debt in the prior year, partially offset by higher repurchases of common shares in the current year.

The Company's significant long term debt transactions are set out in Section 5.3 "Components of Total Debt".

**Free Cash Flow<sup>(2)</sup>**

	<b>2022</b>				<b>2021</b>			
	<b>(12 weeks)</b>				<b>(12 weeks)</b>			
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	<b>Retail</b>	<b>Financial Services</b>	<b>Eliminations<sup>(i)</sup></b>	<b>Consolidated</b>	<b>Retail</b>	<b>Financial Services</b>	<b>Eliminations<sup>(i)</sup></b>	<b>Consolidated</b>
Cash flows from (used in) operating activities	<b>\$ 1,542</b>	<b>\$ (314)</b>	<b>\$ 17</b>	<b>\$ 1,245</b>	\$ 1,666	\$ (50)	\$ 19	\$ 1,635
Less:								
Capital investments	<b>293</b>	<b>9</b>	<b>—</b>	<b>302</b>	252	6	—	258
Interest paid	<b>66</b>	<b>—</b>	<b>17</b>	<b>83</b>	68	—	19	87
Lease payments, net	<b>343</b>	<b>—</b>	<b>—</b>	<b>343</b>	337	—	—	337
Free cash flow <sup>(2)</sup>	<b>\$ 840</b>	<b>\$ (323)</b>	<b>\$ —</b>	<b>\$ 517</b>	\$ 1,009	\$ (56)	\$ —	\$ 953

(i) Interest paid is included in cash flows from operating activities under the Financial Services segment.

	<b>2022</b>				<b>2021</b>			
	<b>(24 weeks)</b>				<b>(24 weeks)</b>			
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	<b>Retail</b>	<b>Financial Services</b>	<b>Eliminations<sup>(i)</sup></b>	<b>Consolidated</b>	<b>Retail</b>	<b>Financial Services</b>	<b>Eliminations<sup>(i)</sup></b>	<b>Consolidated</b>
Cash flows from (used in) operating activities	<b>\$2,290</b>	<b>\$ (211)</b>	<b>\$ 29</b>	<b>\$ 2,108</b>	\$ 2,247	\$ 207	\$ 33	\$ 2,487
Less:								
Capital investments	<b>475</b>	<b>13</b>	<b>—</b>	<b>488</b>	449	12	—	461
Interest paid	<b>136</b>	<b>—</b>	<b>29</b>	<b>165</b>	140	—	33	173
Lease payments, net	<b>625</b>	<b>—</b>	<b>—</b>	<b>625</b>	612	—	—	612
Free cash flow <sup>(2)</sup>	<b>\$ 1,054</b>	<b>\$ (224)</b>	<b>\$ —</b>	<b>\$ 830</b>	\$ 1,046	\$ 195	\$ —	\$ 1,241

(i) Interest paid is included in cash flows from operating activities under the Financial Services segment.

Free cash flow<sup>(2)</sup> from the Retail segment in the second quarter of 2022 was \$840 million, a decrease of \$169 million compared to the second quarter of 2021. The decrease was primarily driven by an unfavourable change in non-cash working capital, partially offset by higher cash earnings and net lower income taxes paid due to the recovery of cash taxes related to Glenhuron. Year-to-date free cash flow<sup>(2)</sup> from the Retail segment was \$1,054 million, an increase of \$8 million compared to the same period in 2021. The increase was primarily driven by higher cash earnings and net lower income taxes paid due to the recovery of cash taxes related to Glenhuron, partially offset by an unfavourable change in non-cash working capital. Higher capital investments also negatively impacted Retail segment free cash flow<sup>(2)</sup> in the second quarter and year-to-date compared to the same periods in 2021.

Free cash flow<sup>(2)</sup> used in the Financial Services segment in the second quarter of 2022 was \$323 million, an increase of \$267 million compared to the second quarter of 2021. The increase was primarily driven by an increase in credit card receivables from a rise in customer spending. Year-to-date free cash flow<sup>(2)</sup> used in the Financial Services segment was \$224 million, an increase of \$419 million compared to the same period in 2021. The increase was primarily driven by an increase in credit card receivables from a rise in customer spending and higher income taxes paid.

## 5.2 Liquidity and Capital Structure

The Company expects that cash and cash equivalents, short term investments, future operating cash flows and the amounts available to be drawn against committed credit facilities will enable the Company to finance its capital investment program and fund its ongoing business requirements over the next 12 months, including working capital, pension plan funding requirements and financial obligations.

PC Bank expects to obtain long term financing for its credit card portfolio through the issuance of *Eagle Credit Card Trust*® (“Eagle”) notes and Guaranteed Investment Certificates (“GICs”).

The Company manages its capital structure on a segmented basis to ensure that each of the reportable operating segments is employing a capital structure that is appropriate for the industry in which it operates. The following table presents total debt, as monitored by management, by reportable operating segment:

	As at June 18, 2022			As at June 19, 2021			As at January 1, 2022		
(millions of Canadian dollars)	Retail	Financial Services	Total	Retail	Financial Services	Total	Retail	Financial Services	Total
Bank indebtedness	\$ 23	\$ —	\$ 23	\$ 138	\$ —	\$ 138	\$ 52	\$ —	\$ 52
Demand deposits from customers	—	99	99	—	50	50	—	75	75
Short term debt	—	500	500	—	300	300	—	450	450
Long term debt due within one year	—	485	485	582	402	984	570	432	1,002
Long term debt	4,880	1,940	6,820	4,298	1,696	5,994	4,297	1,914	6,211
Certain other liabilities <sup>(i)</sup>	153	—	153	115	—	115	131	—	131
Total debt excluding lease liabilities	\$5,056	\$ 3,024	\$ 8,080	\$ 5,133	\$ 2,448	\$ 7,581	\$5,050	\$ 2,871	\$ 7,921
Lease liabilities due within one year	1,387	—	1,387	1,345	—	1,345	1,297	—	1,297
Lease liabilities	7,530	—	7,530	7,443	—	7,443	7,542	—	7,542
Total debt including total lease liabilities	\$13,973	\$ 3,024	\$16,997	\$13,921	\$ 2,448	\$16,369	\$13,889	\$ 2,871	\$16,760

(i) As at June 18, 2022, certain other liabilities include financial liabilities of \$72 million related to the sale of retail properties to Choice Properties Real Estate Investment Trust (June 19, 2021 – \$46 million; January 1, 2022 – \$57 million).

**Retail** The Company manages its capital structure with the objective of maintaining Retail segment credit metrics consistent with those of investment grade retailers. The Company monitors the Retail segment's debt to retail adjusted EBITDA<sup>(2)</sup> ratio as a measure of the leverage being employed.

	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Retail debt to rolling year retail adjusted EBITDA <sup>(2)</sup>	2.5 x	2.7 x	2.6 x

The Retail debt to rolling year retail adjusted EBITDA<sup>(2)</sup> ratio as at June 18, 2022 decreased compared to June 19, 2021 and January 1, 2022 primarily due to an improvement in rolling year adjusted EBITDA<sup>(2)</sup>.

**President's Choice Bank** PC Bank's capital management objectives are to maintain a consistently strong capital position while considering the economic risks generated by its credit card receivables portfolio and to meet all regulatory requirements as defined by the Office of the Superintendent of Financial Institutions (“OSFI”).

**Covenants and Regulatory Requirements** The Company is required to comply with certain financial covenants for various debt instruments. As at June 18, 2022 and throughout the second quarter, the Company was in compliance with such covenants. As at June 18, 2022 and throughout the second quarter, PC Bank has met all applicable regulatory requirements.

### 5.3 Components of Total Debt

**Debentures** There were no debentures issued or repaid on a year-to-date basis in 2022 and 2021.

**Committed Credit Facility** The Company has a \$1.0 billion committed credit facility with a maturity date of October 7, 2023, provided by a syndicate of lenders. Subsequent to the end of the second quarter of 2022, the Company extended the maturity date to July 15, 2027 with all other terms and conditions remaining substantially the same. This committed credit facility contains certain financial covenants. As at June 18, 2022, there were no amounts drawn under this facility (June 19, 2021 and January 1, 2022 – no amounts were drawn).

**Independent Securitization Trusts** The Company, through PC Bank, participates in various securitization programs that provide a source of funds for the operation of its credit card business. PC Bank maintains and monitors a co-ownership interest in credit card receivables with independent securitization trusts, including *Eagle* and Other Independent Securitization Trusts, in accordance with its financing requirements.

The following table summarizes the amounts securitized to independent securitization trusts:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Securitized to independent securitization trusts:			
Securitized to <i>Eagle Credit Card Trust</i> ®	\$ 1,350	\$ 1,050	\$ 1,350
Securitized to Other Independent Securitization Trusts	500	300	450
Total securitized to independent securitization trusts	\$ 1,850	\$ 1,350	\$ 1,800

During the second quarter of 2022, Eagle filed a Short Form Base Shelf Prospectus, which allows for the issuance of up to \$1.25 billion of notes over a 25-month period.

Under its securitization programs, PC Bank is required to maintain, at all times, a credit card receivable pool balance equal to a minimum of 107% of the outstanding securitized liability. PC Bank was in compliance with this requirement as at June 18, 2022 and throughout the first half of 2022.

**Independent Funding Trusts** As at June 18, 2022, the independent funding trusts had drawn \$582 million (June 19, 2021 – \$582 million; January 1, 2022 – \$570 million) from the revolving committed credit facility that is the source of funding to the independent funding trusts. The Company provides credit enhancement in the form of a standby letter of credit for the benefit of the independent funding trusts. As at June 18, 2022, the Company provided a credit enhancement of \$64 million (June 19, 2021 and January 1, 2022 – \$64 million) for the benefit of the independent funding trusts representing not less than 10% (June 19, 2021 and January 1, 2022 – not less than 10%) of the principal amount of loans outstanding.

The revolving committed credit facility that is the source of funding to the independent funding trusts has a maturity date of April 14, 2025. The Company extended the maturity date during the second quarter of 2022 with all other terms and conditions remaining substantially the same.

**Guaranteed Investment Certificates** The following table summarizes PC Bank's GICs activity, before commissions:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Balance, beginning of period	\$ 1,023	\$ 1,159	\$ 996	\$ 1,185
GICs issued	145	155	179	156
GICs matured	(93)	(266)	(100)	(293)
Balance, end of period	\$ 1,075	\$ 1,048	\$ 1,075	\$ 1,048

As at June 18, 2022, \$235 million in GICs were recorded as long term debt due within one year (June 19, 2021 – \$402 million; January 1, 2022 – \$182 million).

## 5.4 Financial Condition

### Rolling Year Adjusted Return on Equity<sup>(2)</sup> and Rolling Year Adjusted Return on Capital<sup>(2)</sup>

	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Rolling year adjusted return on equity <sup>(2)</sup>	19.1 %	16.0 %	17.3 %
Rolling year adjusted return on capital <sup>(2)</sup>	10.4 %	9.4 %	9.8 %

Rolling year adjusted return on equity<sup>(2)</sup> as at June 18, 2022 increased compared to June 19, 2021 and January 1, 2022, primarily due to an increase in the underlying operating performance of the Retail segment on a rolling four quarter basis.

Rolling year adjusted return on capital<sup>(2)</sup> as at June 18, 2022 increased compared to June 19, 2021 and January 1, 2022, primarily due to an increase in tax-effected adjusted operating income<sup>(2)</sup> on a rolling four quarter basis.

## 5.5 Credit Ratings

The following table sets out the current credit ratings of the Company:

Credit Ratings (Canadian Standards)	Dominion Bond Rating Service		Standard & Poor's	
	Credit Rating	Trend	Credit Rating	Outlook
Issuer rating	BBB (high)	Stable	BBB	Stable
Medium term notes	BBB (high)	Stable	BBB	n/a
Other notes and debentures	BBB (high)	Stable	BBB	n/a
Second Preferred Shares, Series B	Pfd-3 (high)	Stable	P-3 (high)	n/a

Subsequent to the end of the second quarter of 2022, Standard and Poor's and Dominion Bond Rating Service confirmed the above ratings and trend of the Company.

## 5.6 Share Capital

**Common Shares (authorized – unlimited)** Common shares issued are fully paid and have no par value. The activities in the common shares issued and outstanding were as follows:

	<b>June 18, 2022 (12 weeks)</b>		June 19, 2021 (12 weeks)		<b>June 18, 2022 (24 weeks)</b>		June 19, 2021 (24 weeks)	
(millions of Canadian dollars except where otherwise indicated)	<b>Number of Common Shares</b>	<b>Common Share Capital</b>	Number of Common Shares	Common Share Capital	<b>Number of Common Shares</b>	<b>Common Share Capital</b>	Number of Common Shares	Common Share Capital
Issued and outstanding, beginning of period	<b>332,921,473</b>	<b>\$6,638</b>	342,114,290	\$ 6,739	<b>333,527,369</b>	<b>\$6,643</b>	347,361,480	\$ 6,837
Issued for settlement of stock options	<b>146,069</b>	<b>10</b>	782,102	48	<b>879,424</b>	<b>59</b>	906,776	56
Purchased and cancelled	<b>(5,369,375)</b>	<b>(94)</b>	(4,806,098)	(95)	<b>(6,708,626)</b>	<b>(148)</b>	(10,177,962)	(201)
Issued and outstanding, end of period	<b>327,698,167</b>	<b>\$6,554</b>	338,090,294	\$ 6,692	<b>327,698,167</b>	<b>\$6,554</b>	338,090,294	\$ 6,692
Shares held in trust, beginning of period	<b>(410,157)</b>	<b>\$ (8)</b>	(241,689)	\$ (5)	<b>(595,495)</b>	<b>\$ (12)</b>	(672,784)	\$ (13)
Purchased for future settlement of RSUs and PSUs	<b>(305,000)</b>	<b>(6)</b>	—	—	<b>(557,000)</b>	<b>(11)</b>	—	—
Released for settlement of RSUs and PSUs	<b>43,707</b>	<b>1</b>	66,033	2	<b>481,045</b>	<b>10</b>	497,128	10
Shares held in trust, end of period	<b>(671,450)</b>	<b>\$ (13)</b>	(175,656)	\$ (3)	<b>(671,450)</b>	<b>\$ (13)</b>	(175,656)	\$ (3)
Issued and outstanding, net of shares held in trust, end of period	<b>327,026,717</b>	<b>\$6,541</b>	337,914,638	\$ 6,689	<b>327,026,717</b>	<b>\$6,541</b>	337,914,638	\$ 6,689
Weighted average outstanding, net of shares held in trust	<b>330,554,680</b>		340,395,307		<b>331,801,608</b>		343,142,800	

The following table summarizes the Company's cash dividends declared for the periods as indicated:

	June 18, 2022 <sup>(i)</sup> (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Dividends declared per share (\$)</b>				
Common Share	<b>\$ 0.405</b>	\$ 0.335	<b>\$ 0.770</b>	\$ 0.670
Second Preferred Share, Series B	<b>\$ 0.33125</b>	\$ 0.33125	<b>\$ 0.66250</b>	\$ 0.66250

(i) The Common Share dividends declared in the second quarter of 2022 of \$0.405 per share had a payment date of July 1, 2022. The Second Preferred Shares, Series B dividends declared in the second quarter of 2022 of \$0.33125 per share had a payment date of June 30, 2022.

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Dividends declared</b>				
Common Share	<b>\$ 133</b>	\$ 112	<b>\$ 255</b>	\$ 230
Second Preferred Share, Series B	<b>3</b>	3	<b>6</b>	6
<b>Total dividends declared</b>	<b>\$ 136</b>	\$ 115	<b>\$ 261</b>	\$ 236

Subsequent to the end of the second quarter of 2022, the Board of Directors declared a quarterly dividend of \$0.405 per common share, payable on October 1, 2022 to shareholders of record on September 15, 2022 and a quarterly dividend of \$0.33125 per share on the Second Preferred Shares, Series B payable on September 30, 2022 to shareholders of record on September 15, 2022.

**Normal Course Issuer Bid** Activities under the Company's Normal Course Issuer Bid ("NCIB") during the periods were as follows:

(millions of Canadian dollars except where otherwise indicated)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Common shares repurchased under the NCIB for cancellation (number of shares) <sup>(i)</sup>	<b>5,369,375</b>	4,806,098	<b>6,708,626</b>	10,177,962
Cash consideration paid <sup>(ii)</sup>	<b>\$ 603</b>	\$ 379	<b>\$ 728</b>	\$ 700
Premium charged to retained earnings <sup>(iii)</sup>	<b>434</b>	255	<b>678</b>	499
Reduction in common share capital <sup>(iv)</sup>	<b>94</b>	95	<b>148</b>	201
Common shares repurchased under the NCIB and held in trust (number of shares)	<b>305,000</b>	—	<b>557,000</b>	—
Cash consideration paid	<b>\$ 35</b>	\$ —	<b>\$ 63</b>	\$ —
Premium charged to retained earnings	<b>29</b>	—	<b>52</b>	—
Reduction in common share capital	<b>6</b>	—	<b>11</b>	—

(i) Common shares repurchased and cancelled as at June 18, 2022 do not include the shares that may be repurchased subsequent to the end of the quarter under the automatic share repurchase plan, as described below.

(ii) \$27 million of cash consideration related to common shares repurchased under the NCIB for cancellation in the second quarter of 2022 was paid in the third quarter of 2022.

(iii) Includes \$58 million related to the automatic share purchase plan, as described below.

(iv) Includes \$13 million related to the automatic share purchase plan, as described below.

In the second quarter of 2022, the Company renewed its NCIB to purchase on the Toronto Stock Exchange ("TSX") or through alternative trading systems up to 16,647,384 of the Company's common shares, representing approximately 5% of issued and outstanding common shares. In accordance with the rules of the TSX, the Company may purchase its common shares from time to time at the then market price of such shares. As at June 18, 2022, the Company had purchased 5,369,375 common shares for cancellation under its current NCIB.

During 2020, the TSX accepted an amendment to the Company's NCIB. The amendment permitted the Company to purchase its common shares from George Weston Limited ("Weston") under its NCIB, pursuant to an automatic disposition plan agreement among the Company's broker, the Company and Weston, in order for Weston to maintain its proportionate ownership interest in the Company. The maximum number of common shares that may be purchased pursuant to the NCIB will be reduced by the number of common shares purchased from Weston.

During the second quarter of 2022, 5,369,375 common shares (2021 – 4,806,098) were purchased under the NCIB program for cancellation, for aggregate consideration of \$607 million (2021 – \$350 million), including 2,749,914 common shares (2021 – 2,159,071) purchased from Weston, for aggregate consideration of \$310 million (2021 – \$157 million). On a year-to-date basis, 6,708,626 common shares (2021 – 10,177,962) were purchased under the NCIB for cancellation, for aggregate consideration of \$755 million (2021 – \$700 million), including 2,951,765 common shares (2021 – 4,937,148) purchased from Weston, for aggregate consideration of \$332 million (2021 – \$338 million).

The Company participates in an automatic share purchase plan ("ASPP") with a broker in order to facilitate the repurchase of the Company's common shares under its NCIB. During the effective period of the ASPP, the Company's broker may purchase common shares at times when the Company would not be active in the market.

### 5.7 Off-Balance Sheet Arrangements

The Company uses off-balance sheet arrangements including letters of credit, guarantees and cash collateralization in connection with certain obligations. There were no significant changes to these off-balance sheet arrangements during the second quarter of 2022. For a discussion of the Company's significant off-balance sheet arrangements see Section 7.7 "Off-Balance Sheet Arrangements" of the Company's 2021 Annual Report.

## 6. Financial Derivative Instruments

The Company uses derivative instruments to offset certain of its financial risks. The Company uses bond forwards, interest rate swaps and foreign exchange forwards to mitigate the impact of increases in interest rates and manage its anticipated exposure to exchange rates on its underlying operations and anticipated fixed asset purchases. These derivative instruments are designated as cash flow hedges.

**Bond Forwards** During the second quarter of 2022, PC Bank entered into a bond forward agreement with a notional value of \$15 million and settled a bond forward agreement with a notional value of \$15 million. On a year-to-date basis, PC Bank entered into bond forward agreements with a net notional value of \$65 million. In the second quarter of 2021, PC Bank did not enter into any bond forward agreements and on a year-to-date basis entered into bond forward agreements with a net notional value of \$75 million. PC Bank uses these forwards to hedge its exposure to interest rate fluctuations against the future issuance of debt instruments. The Company has assessed that these hedge agreements were effective as at the quarter-end and has included any fluctuations relating to the bond forwards in other comprehensive income.

During the second quarter of 2021, PC Bank settled a \$175 million bond forward. The purpose of the forward was to hedge the interest rate risk for the \$300 million *Eagle* notes issued subsequent to the end of the second quarter of 2021. The Company had concluded that the hedge was effective as at the settlement date which results in the nominal fair value loss being reclassified to the statement of earnings over the life of the *Eagle* notes.

**Foreign Exchange Forwards** During the second quarter of 2022, the Company did not enter into foreign exchange forwards. On a year-to-date basis, the Company entered into foreign exchange forwards. The purpose of these forward exchange forwards was to hedge the risk that the future cash flows of an anticipated fixed asset purchase transaction will fluctuate because of changes in foreign exchange rates. The Company concluded that these hedges were effective and accordingly, the gains or losses on these foreign exchange forwards are recognized in other comprehensive income. Upon settlement of these foreign exchange forwards, the accumulated other comprehensive income will be included in the initial cost of the fixed asset.

The Company also uses futures, options and forward contracts to manage its anticipated exposure to fluctuations in commodity prices and exchange rates on its underlying operations. These derivative instruments are not designated in a formal hedging relationship. For further details on the impact of these instruments during the second quarter of 2022 see Section 11 "Non-GAAP Financial Measures" of the MD&A.



## 7. Results by Quarter

Under an accounting convention common in the retail industry, the Company follows a 52-week reporting cycle which periodically necessitates a fiscal year of 53 weeks. Fiscal year 2021 was 52 weeks and fiscal year 2020 was 53 weeks. The 52-week reporting cycle is divided into four quarters of 12 weeks each except for the third quarter, which is 16 weeks in duration. When a fiscal year such as 2020 contains 53 weeks, the fourth quarter is 13 weeks in duration.

**Summary of Consolidated Quarterly Results** The following is a summary of selected consolidated financial information derived from the Company's unaudited interim period condensed consolidated financial statements for each of the eight most recently completed quarters:

(millions of Canadian dollars except where otherwise indicated)	Second Quarter		First Quarter		Fourth Quarter		Third Quarter	
	2022	2021	2022	2021	2021	2020	2021	2020
	(12 weeks)	(12 weeks)	(12 weeks)	(12 weeks)	(12 weeks)	(13 weeks)	(16 weeks)	(16 weeks)
<b>Revenue</b>	<b>\$12,847</b>	<b>\$12,491</b>	\$12,262	\$11,872	\$12,757	\$13,286	\$16,050	\$15,671
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>1,499</b>	<b>1,371</b>	1,343	1,218	1,324	1,313	1,674	1,518
<b>Net earnings available to common shareholders of the Company</b>	<b>387</b>	<b>375</b>	437	313	744	345	431	342
Adjusted net earnings available to common shareholders of the Company <sup>(2)</sup>	<b>566</b>	<b>464</b>	459	392	515	431	540	459
<b>Net earnings per common share:</b>								
<b>Basic (\$)</b>	<b>\$ 1.17</b>	<b>\$ 1.10</b>	\$ 1.31	\$ 0.91	\$ 2.23	\$ 0.98	\$ 1.28	\$ 0.96
<b>Diluted (\$)</b>	<b>\$ 1.16</b>	<b>\$ 1.09</b>	\$ 1.30	\$ 0.90	\$ 2.20	\$ 0.98	\$ 1.27	\$ 0.96
Adjusted diluted net earnings per common share <sup>(2)</sup> (\$)	<b>\$ 1.69</b>	<b>\$ 1.35</b>	\$ 1.36	\$ 1.13	\$ 1.52	\$ 1.22	\$ 1.59	\$ 1.28
Food retail same- store sales growth/ (decline)	<b>0.9 %</b>	<b>(0.1)%</b>	2.1 %	0.1 %	1.1 %	8.6 %	0.2 %	6.9 %
Drug retail same- store sales growth/ (decline)	<b>5.6 %</b>	<b>9.6 %</b>	5.2 %	(1.7)%	7.9 %	3.7 %	4.4 %	6.1 %

**Revenue** Revenue for the last eight quarters was impacted by various factors including the following:

- COVID-19 pandemic related impacts;
- seasonality, which was greatest in the fourth quarter and least in the first quarter;
- the impact of the 53rd week in the fourth quarter of fiscal year 2020;
- the timing of holidays;
- macro-economic conditions impacting food and drug retail prices; and
- changes in net retail square footage. Over the past eight quarters, net retail square footage increased by 0.5 million square feet to 71.2 million square feet.

**Net Earnings Available to Common Shareholders of the Company and Diluted Net Earnings Per Common Share**

Net earnings available to common shareholders of the Company and diluted net earnings per common share for the last eight quarters were impacted by the following items:

- COVID-19 pandemic related impacts;
- seasonality, which was greatest in the fourth quarter and least in the first quarter;
- the impact of the 53rd week in the fourth quarter of fiscal year 2020;
- the timing of holidays;
- cost savings from operating efficiencies and benefits from strategic initiatives; and
- the impact of adjusting items, as set out in Section 11 "Non-GAAP Financial Measures", including:
  - charge related to PC Bank commodity tax matter;
  - Lifemark transaction costs;
  - restructuring and other related charges;
  - the recovery relating to Glenhuron;
  - fair value adjustment on non-operating properties;
  - fair value adjustment on fuel and foreign currency; and
  - the gain and loss on sale of non-operating properties.

## 8. Internal Control over Financial Reporting

Management is responsible for establishing and maintaining a system of disclosure controls and procedures to provide reasonable assurance that all material information relating to the Company and its subsidiaries is gathered and reported to senior management on a timely basis so that appropriate decisions can be made regarding public disclosure.

Management is also responsible for establishing and maintaining adequate internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with International Financial Reporting Standards (“IFRS” or “GAAP”).

In designing such controls, it should be recognized that due to inherent limitations, any control, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and may not prevent or detect misstatements. Additionally, management is required to use judgment in evaluating controls and procedures.

**Changes in Internal Control over Financial Reporting** There were no changes in the Company’s internal control over financial reporting in the second quarter of 2022 that materially affected, or are reasonably likely to materially affect the Company’s internal control over financial reporting.

## 9. Enterprise Risks and Risk Management

A detailed full set of risks inherent in the Company’s business are included in the Company’s AIF for the year ended January 1, 2022 and the Company’s MD&A in the Company’s 2021 Annual Report, which are hereby incorporated by reference. The Company’s 2021 Annual Report and AIF are available online on [www.sedar.com](http://www.sedar.com). Those risks and risk management strategies remain unchanged.

## 10. Outlook<sup>(3)</sup>

Loblaw will continue to execute on retail excellence in its core grocery and pharmacy businesses while advancing its growth initiatives in 2022. In the third year of the pandemic, the Company’s businesses remain well placed to service the everyday needs of Canadians. However, the Company cannot predict the precise impacts of COVID-19, the related industry volatility and inflationary environment on its 2022 financial results.

On a full year basis, the Company continues to expect:

- its Retail business to grow earnings faster than sales;
- to invest approximately \$1.4 billion in capital expenditures, net of proceeds from property disposals, reflecting incremental store and distribution network investments; and
- to return capital to shareholders by allocating a significant portion of free cash flow to share repurchases.

Based on its year to date operating and financial performance and momentum exiting the second quarter, the Company expects full year adjusted net earnings per common share<sup>(2)</sup> growth in the mid-to-high teens.

## 11. Non-GAAP Financial Measures

The Company uses the following non-GAAP financial measures and ratios: Retail segment gross profit; Retail segment adjusted gross profit; Retail segment adjusted gross profit percentage; adjusted earnings before income taxes, net interest expense and other financing charges and depreciation and amortization ("adjusted EBITDA"); adjusted EBITDA margin; adjusted operating income; adjusted net interest expense and other financing charges; adjusted income taxes; adjusted effective tax rate; adjusted net earnings available to common shareholders; adjusted diluted net earnings per common share, free cash flow; retail debt to retail adjusted EBITDA; adjusted return on equity; and adjusted return on capital. The Company believes these non-GAAP financial measures and ratios provide useful information to both management and investors in measuring the financial performance and financial condition of the Company for the reasons outlined below.

Management uses these and other non-GAAP financial measures to exclude the impact of certain expenses and income that must be recognized under GAAP when analyzing underlying consolidated and segment operating performance, as the excluded items are not necessarily reflective of the Company's underlying operating performance and make comparisons of underlying financial performance between periods difficult. The Company excludes additional items if it believes doing so would result in a more effective analysis of underlying operating performance. The exclusion of certain items does not imply that they are non-recurring.

These measures do not have a standardized meaning prescribed by GAAP and therefore they may not be comparable to similarly titled measures presented by other publicly traded companies and should not be construed as an alternative to other financial measures determined in accordance with GAAP.

**Retail Segment Gross Profit, Retail Segment Adjusted Gross Profit and Retail Segment Adjusted Gross Profit Percentage** The following tables reconcile adjusted gross profit by segment to gross profit by segment, which is reconciled to revenue and cost of merchandise inventories sold measures as reported in the consolidated statements of earnings for the periods ended as indicated. The Company believes that Retail segment gross profit and Retail segment adjusted gross profit are useful in assessing the Retail segment's underlying operating performance and in making decisions regarding the ongoing operations of the business.

Retail segment adjusted gross profit percentage is calculated as Retail segment adjusted gross profit divided by Retail segment revenue.

	2022 (12 weeks)				2021 (12 weeks)			
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	Retail	Financial Services	Eliminations	Total	Retail	Financial Services	Eliminations	Total
Revenue	\$ 12,623	\$ 297	\$ (73)	\$ 12,847	\$ 12,282	\$ 272	\$ (63)	\$ 12,491
Cost of merchandise inventories sold	8,661	31	—	8,692	8,489	41	—	8,530
Gross profit	\$ 3,962	\$ 266	\$ (73)	\$ 4,155	\$ 3,793	\$ 231	\$ (63)	\$ 3,961
Adjusted gross profit	\$ 3,962	\$ 266	\$ (73)	\$ 4,155	\$ 3,793	\$ 231	\$ (63)	\$ 3,961

	2022 (24 weeks)				2021 (24 weeks)			
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	Retail	Financial Services	Eliminations	Total	Retail	Financial Services	Eliminations	Total
Revenue	\$24,668	\$ 571	\$ (130)	\$ 25,109	\$ 23,952	\$ 525	\$ (114)	\$ 24,363
Cost of merchandise inventories sold	16,963	64	—	17,027	16,626	78	—	16,704
Gross profit	\$ 7,705	\$ 507	\$ (130)	\$ 8,082	\$ 7,326	\$ 447	\$ (114)	\$ 7,659
Adjusted gross profit	\$ 7,705	\$ 507	\$ (130)	\$ 8,082	\$ 7,326	\$ 447	\$ (114)	\$ 7,659

**Adjusted Operating Income, Adjusted EBITDA and Adjusted EBITDA Margin** The following tables reconcile adjusted operating income and adjusted EBITDA to operating income, which is reconciled to net earnings attributable to shareholders of the Company as reported in the consolidated statements of earnings for the periods ended as indicated. The Company believes that adjusted EBITDA is useful in assessing the performance of its ongoing operations and its ability to generate cash flows to fund its cash requirements, including the Company's capital investment program.

Adjusted EBITDA margin is calculated as adjusted EBITDA divided by revenue.

	<b>2022</b> <b>(12 weeks)</b>			<b>2021</b> <b>(12 weeks)</b>		
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	<b>Retail</b>	<b>Financial Services</b>	<b>Consolidated</b>	<b>Retail</b>	<b>Financial Services</b>	<b>Consolidated</b>
Net earnings attributable to shareholders of the Company			<b>\$ 390</b>			<b>\$ 378</b>
Add impact of the following:						
Non-controlling interests			<b>38</b>			<b>56</b>
Net interest expense and other financing charges			<b>152</b>			<b>161</b>
Income taxes			<b>162</b>			<b>157</b>
Operating income	<b>\$ 811</b>	<b>\$ (69)</b>	<b>\$ 742</b>	<b>\$ 708</b>	<b>\$ 44</b>	<b>\$ 752</b>
Add (deduct) impact of the following:						
Amortization of intangible assets acquired with Shoppers Drug Mart	<b>\$ 111</b>	<b>\$ —</b>	<b>\$ 111</b>	<b>\$ 117</b>	<b>\$ —</b>	<b>\$ 117</b>
Amortization of intangible assets acquired with Lifemark	<b>3</b>	<b>—</b>	<b>3</b>	<b>—</b>	<b>—</b>	<b>—</b>
Charge related to PC Bank commodity tax matter	<b>—</b>	<b>111</b>	<b>111</b>	<b>—</b>	<b>—</b>	<b>—</b>
Lifemark transaction costs	<b>13</b>	<b>—</b>	<b>13</b>	<b>—</b>	<b>—</b>	<b>—</b>
Fair value adjustment on fuel and foreign currency contracts	<b>4</b>	<b>—</b>	<b>4</b>	<b>(3)</b>	<b>—</b>	<b>(3)</b>
Restructuring and other related costs	<b>—</b>	<b>—</b>	<b>—</b>	<b>8</b>	<b>—</b>	<b>8</b>
Gain on sale of non-operating properties	<b>(4)</b>	<b>—</b>	<b>(4)</b>	<b>—</b>	<b>—</b>	<b>—</b>
Adjusting Items	<b>\$ 127</b>	<b>\$ 111</b>	<b>\$ 238</b>	<b>\$ 122</b>	<b>\$ —</b>	<b>\$ 122</b>
Adjusted operating income	<b>\$ 938</b>	<b>\$ 42</b>	<b>\$ 980</b>	<b>\$ 830</b>	<b>\$ 44</b>	<b>\$ 874</b>
Depreciation and amortization	<b>621</b>	<b>12</b>	<b>633</b>	<b>603</b>	<b>11</b>	<b>614</b>
Less: Amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark	<b>(114)</b>	<b>—</b>	<b>(114)</b>	<b>(117)</b>	<b>—</b>	<b>(117)</b>
Adjusted EBITDA	<b>\$ 1,445</b>	<b>\$ 54</b>	<b>\$ 1,499</b>	<b>\$ 1,316</b>	<b>\$ 55</b>	<b>\$ 1,371</b>

	<b>2022</b> <b>(24 weeks)</b>			<b>2021</b> <b>(24 weeks)</b>		
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	<b>Retail</b>	<b>Financial Services</b>	<b>Consolidated</b>	<b>Retail</b>	<b>Financial Services</b>	<b>Consolidated</b>
Net earnings attributable to shareholders of the Company			<b>\$ 830</b>			<b>\$ 694</b>
Add impact of the following:						
Non-controlling interests			<b>71</b>			<b>75</b>
Net interest expense and other financing charges			<b>294</b>			<b>321</b>
Income taxes			<b>285</b>			<b>279</b>
Operating income	<b>\$ 1,501</b>	<b>\$ (21)</b>	<b>\$ 1,480</b>	<b>\$ 1,261</b>	<b>\$ 108</b>	<b>\$ 1,369</b>
Add (deduct) impact of the following:						
Amortization of intangible assets acquired with Shoppers Drug Mart	<b>\$ 228</b>	<b>\$ —</b>	<b>\$ 228</b>	<b>\$ 234</b>	<b>\$ —</b>	<b>\$ 234</b>
Amortization of intangible assets acquired with Lifemark	<b>3</b>	<b>—</b>	<b>3</b>	<b>—</b>	<b>—</b>	<b>—</b>
Charge related to PC Bank commodity tax matter	<b>—</b>	<b>111</b>	<b>111</b>	<b>—</b>	<b>—</b>	<b>—</b>
Lifemark transaction costs	<b>16</b>	<b>—</b>	<b>16</b>	<b>—</b>	<b>—</b>	<b>—</b>
Gain on sale of non-operating properties	<b>(4)</b>	<b>—</b>	<b>(4)</b>	<b>(5)</b>	<b>—</b>	<b>(5)</b>
Fair value adjustment on fuel and foreign currency contracts	<b>(10)</b>	<b>—</b>	<b>(10)</b>	<b>(11)</b>	<b>—</b>	<b>(11)</b>
Restructuring and other related costs	<b>(15)</b>	<b>—</b>	<b>(15)</b>	<b>12</b>	<b>—</b>	<b>12</b>
Adjusting Items	<b>\$ 218</b>	<b>\$ 111</b>	<b>\$ 329</b>	<b>\$ 230</b>	<b>\$ —</b>	<b>\$ 230</b>
Adjusted operating income	<b>\$ 1,719</b>	<b>\$ 90</b>	<b>\$ 1,809</b>	<b>\$ 1,491</b>	<b>\$ 108</b>	<b>\$ 1,599</b>
Depreciation and amortization	<b>1,242</b>	<b>22</b>	<b>1,264</b>	<b>1,204</b>	<b>20</b>	<b>1,224</b>
Less: Amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark	<b>(231)</b>	<b>—</b>	<b>(231)</b>	<b>(234)</b>	<b>—</b>	<b>(234)</b>
Adjusted EBITDA	<b>\$ 2,730</b>	<b>\$ 112</b>	<b>\$ 2,842</b>	<b>\$ 2,461</b>	<b>\$ 128</b>	<b>\$ 2,589</b>

In addition to the items described in the Retail segment adjusted gross profit section above, when applicable, adjusted EBITDA was impacted by the following:

**Amortization of intangible assets acquired with Shoppers Drug Mart** The acquisition of Shoppers Drug Mart in 2014 included approximately \$6,050 million of definite life intangible assets, which are being amortized over their estimated useful lives. Annual amortization associated with the acquired intangibles will be approximately \$500 million until 2024 and will decrease thereafter.

**Amortization of intangible assets acquired with Lifemark** The acquisition of Lifemark in the second quarter of 2022 included approximately \$299 million of definite life intangible assets, which are being amortized over their estimated useful lives.

**Charge related to PC Bank commodity tax matter** In the second quarter of 2022, the Company recorded a charge of \$111 million, inclusive of interest. On July 19, 2022, the Tax Court released its decision and ruled that PC Bank is not entitled to claim notional input tax credits for certain payments it made to Loblaw's Inc. in respect of redemptions of loyalty points. PC Bank is planning to appeal the decision.

**Lifemark transaction costs** In connection with the acquisition of Lifemark, the Company recorded \$13 million of acquisition costs in operating income in the second quarter of 2022 (year-to-date – \$16 million).

**Fair value adjustment on fuel and foreign currency contracts** The Company is exposed to commodity price and U.S. dollar exchange rate fluctuations. In accordance with the Company's commodity risk management policy, the Company enters into exchange traded futures contracts and forward contracts to minimize cost volatility relating to fuel prices and the U.S. dollar exchange rate. These derivatives are not acquired for trading or speculative purposes. Pursuant to the Company's derivative instruments accounting policy, changes in the fair value of these instruments, which include realized and unrealized gains and losses, are recorded in operating income. Despite the impact of accounting for these commodity and foreign currency derivatives on the Company's reported results, the derivatives have the economic impact of largely mitigating the associated risks arising from price and exchange rate fluctuations in the underlying commodities and U.S. dollar commitments.

**Restructuring and other related costs** The Company continuously evaluates strategic and cost reduction initiatives related to its store infrastructure, distribution networks and administrative infrastructure with the objective of ensuring a low cost operating structure. Only restructuring activities that are publicly announced related to these initiatives are considered adjusting items.

In the second quarter of 2022, the Company did not record any restructuring and other related recoveries or charges (2021 – charges of \$8 million). Year-to-date, the Company recorded approximately \$15 million (2021 – charges of \$12 million) of restructuring and other related recoveries mainly in connection to the previously announced closure of two distribution centres in Laval and Ottawa. In the first quarter of 2022, the Company disposed of one of the distribution centres for proceeds of \$26 million and recognized a gain of \$19 million, which was partially offset by \$4 million of restructuring and other related charges. The Company invested to build a modern and efficient expansion to its Cornwall distribution centre to serve its food and drug retail businesses in Ontario and Quebec and volumes have been transferred.

**Gain/loss on sale of non-operating properties** In the second quarter of 2022 and year-to-date, the Company disposed of non-operating properties to a third party and recorded a gain of \$4 million (2021 – nil and \$5 million year-to-date).

**Adjusted Net Interest Expense and Other Financing Charges** The following table reconciles adjusted net interest expense and other financing charges to net interest expense and other financing charges as reported in the consolidated statements of earnings for the periods ended as indicated. The Company believes that adjusted net interest expense and other financing charges is useful in assessing the Company's underlying financial performance and in making decisions regarding the financial operations of the business.

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	<b>2022</b> <b>(12 weeks)</b>	2021 (12 weeks)	<b>2022</b> <b>(24 weeks)</b>	2021 (24 weeks)
Net interest expense and other financing charges	\$ 152	\$ 161	\$ 294	\$ 321
Add (deduct) impact of the following:				
Recovery related to Glenhuron	—	—	11	—
Adjusted net interest expense and other financing charges	\$ 152	\$ 161	\$ 305	\$ 321

**Recovery related to Glenhuron** The Company reversed \$35 million of previously recorded charges in the year, of which \$33 million was recorded as income tax recovery and \$2 million was recorded as interest income. In addition, interest of \$9 million, before taxes was recorded in respect of interest income earned on expected cash tax refunds.

**Adjusted Income Taxes and Adjusted Effective Tax Rate** The following table reconciles adjusted income taxes to income taxes as reported in the consolidated statements of earnings for the periods ended as indicated. The Company believes that adjusted income taxes is useful in assessing the Company's underlying operating performance and in making decisions regarding the ongoing operations of its business.

Adjusted effective tax rate is calculated as adjusted income taxes divided by the sum of adjusted operating income less adjusted net interest (recovery)/expense and other financing charges.

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	<b>2022</b> <b>(12 weeks)</b>	2021 (12 weeks)	<b>2022</b> <b>(24 weeks)</b>	2021 (24 weeks)
Adjusted operating income <sup>(i)</sup>	\$ 980	\$ 874	\$ 1,809	\$ 1,599
Adjusted net interest expense and other financing charges <sup>(i)</sup>	152	161	305	321
Adjusted earnings before taxes	\$ 828	\$ 713	\$ 1,504	\$ 1,278
Income taxes	\$ 162	\$ 157	\$ 285	\$ 279
Add (deduct) impact of the following:				
Tax impact of items included in adjusted earnings before taxes <sup>(ii)</sup>	59	33	84	62
Recovery related to Glenhuron	—	—	33	—
Adjusted income taxes	\$ 221	\$ 190	\$ 402	\$ 341
Effective tax rate	27.4 %	26.6 %	24.0 %	26.6 %
Adjusted effective tax rate	26.7 %	26.6 %	26.7 %	26.7 %

(i) See reconciliations of adjusted operating income and adjusted net interest expense and other financing charges in the tables above.

(ii) See the adjusted operating income, adjusted EBITDA and adjusted EBITDA margin table and the adjusted net interest expense and other financing charges table above for a complete list of items included in adjusted earnings before taxes.

**Recovery related to Glenhuron** The Company reversed \$35 million of previously recorded charges in the year, of which \$33 million was recorded as income tax recovery and \$2 million was recorded as interest income. In addition, interest of \$9 million, before taxes was recorded in respect of interest income earned on expected cash tax refunds.



# Adjusted Net Earnings Available to Common Shareholders and Adjusted Diluted Net Earnings Per Common

**Share** The following table reconciles adjusted net earnings available to common shareholders of the Company and adjusted net earnings attributable to shareholders of the Company to net earnings attributable to shareholders of the Company and then to net earnings available to common shareholders of the Company for the periods ended as indicated. The Company believes that adjusted net earnings available to common shareholders and adjusted diluted net earnings per common share are useful in assessing the Company's underlying operating performance and in making decisions regarding the ongoing operations of its business.

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)	<b>2022</b> <b>(12 weeks)</b>	2021 (12 weeks)	<b>2022</b> <b>(24 weeks)</b>	2021 (24 weeks)
Net earnings attributable to shareholders of the Company	\$ 390	\$ 378	\$ 830	\$ 694
Prescribed dividends on preferred shares in share capital	(3)	(3)	(6)	(6)
Net earnings available to common shareholders of the Company	\$ 387	\$ 375	\$ 824	\$ 688
Net earnings attributable to shareholders of the Company	\$ 390	\$ 378	\$ 830	\$ 694
Adjusting items (refer to the following table)	179	89	201	168
Adjusted net earnings attributable to shareholders of the Company	\$ 569	\$ 467	\$ 1,031	\$ 862
Prescribed dividends on preferred shares in share capital	(3)	(3)	(6)	(6)
Adjusted net earnings attributable to shareholders of the Company	\$ 566	\$ 464	\$ 1,025	\$ 856
Diluted weighted average common shares outstanding (millions)	334.4	342.9	335.5	345.3

The following table reconciles adjusted net earnings available to common shareholders of the Company and adjusted diluted net earnings per common share to net earnings available to common shareholders of the Company and diluted net earnings per common share for the periods ended as indicated.

	<b>2022</b> <b>(12 weeks)</b>		2021 (12 weeks)		<b>2022</b> <b>(24 weeks)</b>		2021 (24 weeks)	
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars/ Canadian dollars)	<b>Net Earnings Available to Common Shareholders of the Company</b>	<b>Diluted Net Earnings Per Common Share</b>	Net Earnings Available to Common Shareholders of the Company	Diluted Net Earnings Per Common Share	<b>Net Earnings Available to Common Shareholders of the Company</b>	<b>Diluted Net Earnings Per Common Share</b>	Net Earnings Available to Common Shareholders of the Company	Diluted Net Earnings Per Common Share
<b>As reported</b>	<b>\$ 387</b>	<b>\$ 1.16</b>	\$ 375	\$ 1.09	<b>\$ 824</b>	<b>\$ 2.46</b>	\$ 688	\$ 1.99
Add (deduct) impact of the following:								
Amortization of intangible assets acquired with Shoppers Drug Mart	<b>\$ 81</b>	<b>\$ 0.24</b>	\$ 86	\$ 0.25	<b>\$ 168</b>	<b>\$ 0.50</b>	\$ 172	\$ 0.50
Amortization of intangible assets acquired with Lifemark	<b>2</b>	<b>0.01</b>	—	—	<b>2</b>	<b>0.01</b>	—	—
Charge related to PC Bank commodity tax matter	<b>86</b>	<b>0.25</b>	—	—	<b>86</b>	<b>0.25</b>	—	—
Lifemark transaction costs	<b>10</b>	<b>0.03</b>	—	—	<b>12</b>	<b>0.04</b>	—	—
Fair value adjustment on fuel and foreign currency contracts	<b>3</b>	<b>0.01</b>	(2)	—	<b>(8)</b>	<b>(0.02)</b>	(8)	(0.02)
Restructuring and other related costs	—	—	5	0.01	<b>(14)</b>	<b>(0.04)</b>	8	0.02
Recovery related to Glenhuron	—	—	—	—	<b>(42)</b>	<b>(0.13)</b>	—	—
Gain on sale of non-operating properties	<b>(3)</b>	<b>(0.01)</b>	—	—	<b>(3)</b>	<b>(0.01)</b>	(4)	(0.01)
Adjusting items	<b>\$ 179</b>	<b>\$ 0.53</b>	\$ 89	\$ 0.26	<b>\$ 201</b>	<b>\$ 0.60</b>	\$ 168	\$ 0.49
<b>Adjusted</b>	<b>\$ 566</b>	<b>\$ 1.69</b>	\$ 464	\$ 1.35	<b>\$ 1,025</b>	<b>\$ 3.06</b>	\$ 856	\$ 2.48

**Free Cash Flow** The following table reconciles, by reportable operating segments, free cash flow to cash flows from operating activities as reported in the consolidated statements of cash flows for the periods ended as indicated. The Company believes that free cash flow is the appropriate measure in assessing the Company's cash available for additional financing and investing activities.

	2022 (12 weeks)				2021 (12 weeks)			
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	Retail	Financial Services	Eliminations <sup>(i)</sup>	Consolidated	Retail	Financial Services	Eliminations <sup>(i)</sup>	Consolidated
Cash flows from (used in) operating activities	\$ 1,542	\$ (314)	\$ 17	\$ 1,245	\$ 1,666	\$ (50)	\$ 19	\$ 1,635
Less:								
Capital investments	293	9	—	302	252	6	—	258
Interest paid	66	—	17	83	68	—	19	87
Lease payments, net	343	—	—	343	337	—	—	337
Free cash flow <sup>(2)</sup>	\$ 840	\$ (323)	\$ —	\$ 517	\$ 1,009	\$ (56)	\$ —	\$ 953

(i) Interest paid is included in cash flows from operating activities under the Financial Services segment.

	2022 (24 weeks)				2021 (24 weeks)			
For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars)	Retail	Financial Services	Eliminations <sup>(i)</sup>	Consolidated	Retail	Financial Services	Eliminations <sup>(i)</sup>	Consolidated
Cash flows from (used in) operating activities	\$2,290	\$ (211)	\$ 29	\$ 2,108	\$ 2,247	\$ 207	\$ 33	\$ 2,487
Less:								
Capital investments	475	13	—	488	449	12	—	461
Interest paid	136	—	29	165	140	—	33	173
Lease payments, net	625	—	—	625	612	—	—	612
Free cash flow <sup>(2)</sup>	\$ 1,054	\$ (224)	\$ —	\$ 830	\$ 1,046	\$ 195	\$ —	\$ 1,241

(i) Interest paid is included in cash flows from operating activities under the Financial Services segment.

**Retail Debt to Rolling Year Retail Adjusted EBITDA, Rolling Year Adjusted Return on Equity and Rolling Year Adjusted Return on Capital** The Company uses the following metrics to measure its leverage and profitability. The definitions of these ratios are presented below.

- **Retail Debt to Rolling Year Retail Adjusted EBITDA** Retail segment total debt divided by Retail segment adjusted EBITDA for the last four quarters. Please refer to section "5.2 Liquidity and Capital Structure" of this MD&A.
- **Rolling Year Adjusted Return on Equity** Adjusted net earnings available to common shareholders of the Company for the last four quarters divided by average total equity attributable to common shareholders of the Company. Please refer to section "5.4 Financial Condition" of this MD&A.
- **Rolling Year Adjusted Return on Capital** Tax-effected adjusted operating income for the last four quarters divided by average capital where capital is defined as total debt, plus equity attributable to shareholders of the Company, less cash and cash equivalents, and short term investments. Please refer to section "5.4 Financial Condition" of this MD&A.

**Non-GAAP Financial Measures - Selected Comparative Reconciliations to GAAP Measures**

**Adjusted Operating Income, Adjusted EBITDA and Adjusted EBITDA Margin** The following table provides a reconciliation of adjusted EBITDA to operating income, which is reconciled to GAAP net earnings attributable to shareholders of the Company reported for the quarters and years ended as indicated.

	Second Quarter		First Quarter		Fourth Quarter		Third Quarter	
(millions of Canadian dollars except where otherwise indicated)	2022 (12 weeks)	2021 (12 weeks)	2022 (12 weeks)	2021 (12 weeks)	2021 (12 weeks)	2020 (13 weeks)	2021 (16 weeks)	2020 (16 weeks)
Net earnings attributable to shareholders of the Company	\$ 390	\$ 378	\$ 440	\$ 316	\$ 747	\$ 348	\$ 434	\$ 345
Add (deduct) impact of the following:								
Non-controlling interests	38	56	33	19	(28)	46	54	15
Net interest (recovery)/expense and other financing charges	152	161	142	160	(29)	166	203	228
Income taxes	162	157	123	122	15	142	172	130
Operating income	\$ 742	\$ 752	\$ 738	\$ 617	\$ 705	\$ 702	\$ 863	\$ 718
Add (deduct) impact of the following:								
Amortization of intangible assets acquired with Shoppers Drug Mart	\$ 111	\$ 117	\$ 117	\$ 117	\$ 117	\$ 117	\$ 155	\$ 155
Amortization of intangible assets acquired with Lifemark	3	—	—	—	—	—	—	—
Charge related to PC Bank commodity tax matter	111	—	—	—	—	—	—	—
Lifemark transaction costs	13	—	3	—	—	—	—	—
Fair value adjustment on fuel and foreign currency contracts	4	(3)	(14)	(8)	6	(7)	(8)	—
Restructuring and other related costs	—	8	(15)	4	(8)	8	9	6
Fair value adjustment on non-operating properties	—	—	—	—	(2)	9	—	—
Gain on sale of non-operating properties	(4)	—	—	(5)	—	(8)	(7)	(1)
Adjusting items	\$ 238	\$ 122	\$ 91	\$ 108	\$ 113	\$ 119	\$ 149	\$ 160
Adjusted operating income	\$ 980	\$ 874	\$ 829	\$ 725	\$ 818	\$ 821	\$ 1,012	\$ 878
Depreciation and amortization	633	614	631	610	623	609	817	795
Less: Amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark	(114)	(117)	(117)	(117)	(117)	(117)	(155)	(155)
Adjusted EBITDA <sup>(i)</sup>	\$ 1,499	\$ 1,371	\$ 1,343	\$ 1,218	\$ 1,324	\$ 1,313	\$ 1,674	\$ 1,518

(i) Depreciation and amortization for the calculation of adjusted EBITDA excludes the amortization of intangible assets, acquired with Shoppers Drug Mart and Lifemark, recorded by Loblaw.

**Adjusted Net Earnings Available to Common Shareholders and Adjusted Diluted Net Earnings Per Common Share** The following tables reconcile adjusted net earnings available to common shareholders of the Company and adjusted diluted net earnings per common share to GAAP net earnings available to common shareholders of the Company and diluted net earnings per common share as reported for the quarters and years ended as indicated.

	Second Quarter		First Quarter		Fourth Quarter		Third Quarter	
(millions of Canadian dollars except where otherwise indicated)	2022 (12 weeks)	2021 (12 weeks)	2022 (12 weeks)	2021 (12 weeks)	2021 (12 weeks)	2020 (13 weeks)	2021 (16 weeks)	2020 (16 weeks)
<b>As reported</b>	<b>\$ 387</b>	<b>\$ 375</b>	<b>\$ 437</b>	<b>\$ 313</b>	<b>\$ 744</b>	<b>\$ 345</b>	<b>\$ 431</b>	<b>\$ 342</b>
Add (deduct) impact of the following <sup>(i)</sup> :								
Amortization of intangible assets acquired with Shoppers Drug Mart	\$ 81	\$ 86	\$ 87	\$ 86	\$ 87	\$ 86	\$ 113	\$ 113
Amortization of intangible assets acquired with Lifemark	2	—	—	—	—	—	—	—
Charge related to PC Bank commodity tax matter	86	—	—	—	—	—	—	—
Lifemark transaction costs	10	—	2	—	—	—	—	—
Fair value adjustment on fuel and foreign currency contracts	3	(2)	(11)	(6)	4	(5)	(6)	—
Restructuring and other related costs	—	5	(14)	3	(6)	5	8	5
Fair value adjustment on non-operating properties	—	—	—	—	(1)	7	—	—
Recovery related to Glenhuron	—	—	(42)	—	(313)	—	—	—
Gain on sale of non-operating properties	(3)	—	—	(4)	—	(7)	(6)	(1)
Adjusting items	\$ 179	\$ 89	\$ 22	\$ 79	\$ (229)	\$ 86	\$ 109	\$ 117
<b>Adjusted<sup>(i)</sup></b>	<b>\$ 566</b>	<b>\$ 464</b>	<b>\$ 459</b>	<b>\$ 392</b>	<b>\$ 515</b>	<b>\$ 431</b>	<b>\$ 540</b>	<b>\$ 459</b>

(i) Net of income taxes and non-controlling interests, as applicable.

	Second Quarter		First Quarter		Fourth Quarter		Third Quarter	
(millions of Canadian dollars except where otherwise indicated)	2022 (12 weeks)	2021 (12 weeks)	2022 (12 weeks)	2021 (12 weeks)	2021 (12 weeks)	2020 (13 weeks)	2021 (16 weeks)	2020 (16 weeks)
<b>As reported</b>	<b>\$ 1.16</b>	<b>\$ 1.09</b>	<b>\$ 1.30</b>	<b>\$ 0.90</b>	<b>\$ 2.20</b>	<b>\$ 0.98</b>	<b>\$ 1.27</b>	<b>\$ 0.96</b>
Add (deduct) impact of the following <sup>(i)</sup> :								
Amortization of intangible assets acquired with Shoppers Drug Mart	\$ 0.24	\$ 0.25	\$ 0.25	\$ 0.25	\$ 0.25	\$ 0.23	\$ 0.33	\$ 0.31
Amortization of intangible assets acquired with Lifemark	0.01	—	—	—	—	—	—	—
Charge related to PC Bank commodity tax matter	0.25	—	—	—	—	—	—	—
Lifemark transaction costs	0.03	—	0.01	—	—	—	—	—
Fair value adjustment on fuel and foreign currency contracts	0.01	—	(0.03)	(0.02)	0.01	(0.01)	(0.02)	—
Fair value adjustment on non-operating properties	—	—	—	—	—	0.02	—	—
Restructuring and other related costs	—	0.01	(0.04)	0.01	(0.02)	0.02	0.03	0.01
Recovery related to Glenhuron	—	—	(0.13)	—	(0.92)	—	—	—
Gain on sale of non-operating properties	(0.01)	—	—	(0.01)	—	(0.02)	(0.02)	—
Adjusting items	\$ 0.53	\$ 0.26	\$ 0.06	\$ 0.23	\$ (0.68)	\$ 0.24	\$ 0.32	\$ 0.32
<b>Adjusted<sup>(i)</sup></b>	<b>\$ 1.69</b>	<b>\$ 1.35</b>	<b>\$ 1.36</b>	<b>\$ 1.13</b>	<b>\$ 1.52</b>	<b>\$ 1.22</b>	<b>\$ 1.59</b>	<b>\$ 1.28</b>
Diluted weighted average common shares outstanding (millions)	<b>334.4</b>	<b>342.9</b>	336.7	348.2	338.1	353.8	340.1	358.0

(i) Net of income taxes and non-controlling interests, as applicable.

## 12. Additional Information

Additional information about the Company has been filed electronically with various securities regulators in Canada through the System for Electronic Document Analysis and Retrieval (SEDAR) and is available online at [sedar.com](http://sedar.com) and with OSFI as the primary regulator for the Company's subsidiary, PC Bank.

July 26, 2022  
Toronto, Canada

## MD&A Endnotes

- (1) For financial definitions and ratios refer to the Glossary of Terms on page 147 of the Company's 2021 Annual Report.
- (2) See Section 11 "Non-GAAP Financial Measures", which includes the reconciliation of such non-GAAP measures to the most directly comparable GAAP measures.
- (3) To be read in conjunction with Section 1 "Forward-Looking Statements".

## Financial Results

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## Condensed Consolidated Statements of Earnings

(millions of Canadian dollars except where otherwise indicated) (unaudited)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Revenue</b>	<b>\$ 12,847</b>	\$ 12,491	<b>\$ 25,109</b>	\$ 24,363
<b>Cost of merchandise inventories sold</b>	<b>8,692</b>	8,530	<b>17,027</b>	16,704
<b>Selling, general and administrative expenses</b>	<b>3,413</b>	3,209	<b>6,602</b>	6,290
<b>Operating income</b>	<b>\$ 742</b>	\$ 752	<b>\$ 1,480</b>	\$ 1,369
Net interest expense and other financing charges (note 4)	<b>152</b>	161	<b>294</b>	321
<b>Earnings before income taxes</b>	<b>\$ 590</b>	\$ 591	<b>\$ 1,186</b>	\$ 1,048
Income taxes (note 5)	<b>162</b>	157	<b>285</b>	279
<b>Net earnings</b>	<b>\$ 428</b>	\$ 434	<b>\$ 901</b>	\$ 769
Attributable to:				
Shareholders of the Company (note 6)	<b>\$ 390</b>	\$ 378	<b>\$ 830</b>	\$ 694
Non-controlling interests	<b>38</b>	56	<b>71</b>	75
<b>Net earnings</b>	<b>\$ 428</b>	\$ 434	<b>\$ 901</b>	\$ 769
<b>Net earnings per common share (\$) (note 6)</b>				
Basic	<b>\$ 1.17</b>	\$ 1.10	<b>\$ 2.48</b>	\$ 2.01
Diluted	<b>\$ 1.16</b>	\$ 1.09	<b>\$ 2.46</b>	\$ 1.99
<b>Weighted average common shares outstanding (millions) (note 6)</b>				
Basic	<b>330.6</b>	340.4	<b>331.8</b>	343.1
Diluted	<b>334.4</b>	342.9	<b>335.5</b>	345.3

See accompanying notes to the unaudited interim period condensed consolidated financial statements.



## Condensed Consolidated Statements of Comprehensive Income

(millions of Canadian dollars) (unaudited)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Net earnings	\$ 428	\$ 434	\$ 901	\$ 769
Other comprehensive income, net of taxes				
Items that are or may be subsequently reclassified to profit or loss:				
Foreign currency translation adjustment gains	\$ 2	\$ 2	\$ 2	\$ 2
Gains (losses) on cash flow hedges (note 18)	4	(1)	5	1
Items that will not be reclassified to profit or loss:				
Net defined benefit plan actuarial (losses) gains (note 17)	(179)	124	(168)	192
Other comprehensive (loss) income	\$ (173)	\$ 125	\$ (161)	\$ 195
<b>Total comprehensive income, net of taxes</b>	<b>\$ 255</b>	<b>\$ 559</b>	<b>\$ 740</b>	<b>\$ 964</b>
Attributable to:				
Shareholders of the Company	\$ 217	\$ 503	\$ 669	\$ 889
Non-controlling interests	38	56	71	75
<b>Total comprehensive income, net of taxes</b>	<b>\$ 255</b>	<b>\$ 559</b>	<b>\$ 740</b>	<b>\$ 964</b>

See accompanying notes to the unaudited interim period condensed consolidated financial statements.

## Condensed Consolidated Statements of Changes in Equity

(millions of Canadian dollars except where otherwise indicated) (unaudited)	Common Share Capital	Preferred Share Capital	Total Share Capital	Retained Earnings	Contributed Surplus	Foreign Currency Translation Adjustment	Cash Flow Hedges	Adjustment to Fair Value on Transfer of Investment Properties	Accumulated Other Comprehensive Income	Non-Controlling Interests	Total Equity
<b>Balance as at January 1, 2022</b>	\$ 6,631	\$ 221	<b>\$ 6,852</b>	<b>\$ 4,591</b>	<b>\$ 116</b>	\$ 39	\$ (29)	\$ 4	<b>\$ 14</b>	<b>\$ 164</b>	<b>\$ 11,737</b>
Net earnings	\$ —	\$ —	<b>\$ —</b>	<b>\$ 830</b>	<b>\$ —</b>	\$ —	\$ —	\$ —	<b>\$ —</b>	<b>\$ 71</b>	<b>\$ 901</b>
Other comprehensive (loss) income	—	—	<b>—</b>	<b>(168)</b>	<b>—</b>	2	5	—	<b>7</b>	<b>—</b>	<b>(161)</b>
<b>Total comprehensive income</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 662</b>	<b>\$ —</b>	<b>\$ 2</b>	<b>\$ 5</b>	<b>\$ —</b>	<b>\$ 7</b>	<b>\$ 71</b>	<b>\$ 740</b>
Common shares purchased and cancelled (note 15)	(148)	—	<b>(148)</b>	<b>(678)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(826)</b>
Net effect of equity-based compensation (notes 15 and 16)	59	—	<b>59</b>	<b>—</b>	<b>(17)</b>	—	—	—	<b>—</b>	<b>—</b>	<b>42</b>
Shares purchased and held in trust (note 15)	(11)	—	<b>(11)</b>	<b>(52)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(63)</b>
Shares released from trust (notes 15 and 16)	10	—	<b>10</b>	<b>23</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>33</b>
Dividends declared per common share – \$0.770 (note 15)	—	—	<b>—</b>	<b>(255)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(255)</b>
Dividends declared per preferred share – \$0.66250 (note 15)	—	—	<b>—</b>	<b>(6)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(6)</b>
Net distribution to non-controlling interests	—	—	<b>—</b>	<b>—</b>	<b>—</b>	—	—	—	<b>—</b>	<b>(64)</b>	<b>(64)</b>
	\$ (90)	\$ —	<b>\$ (90)</b>	<b>\$ (306)</b>	<b>\$ (17)</b>	\$ 2	\$ 5	\$ —	<b>\$ 7</b>	<b>\$ 7</b>	<b>\$ (399)</b>
<b>Balance as at June 18, 2022</b>	<b>\$ 6,541</b>	<b>\$ 221</b>	<b>\$ 6,762</b>	<b>\$ 4,285</b>	<b>\$ 99</b>	<b>\$ 41</b>	<b>\$ (24)</b>	<b>\$ 4</b>	<b>\$ 21</b>	<b>\$ 171</b>	<b>\$ 11,338</b>

(millions of Canadian dollars except where otherwise indicated) (unaudited)	Common Share Capital	Preferred Share Capital	Total Share Capital	Retained Earnings	Contributed Surplus	Foreign Currency Translation Adjustment	Cash Flow Hedges	Adjustment to Fair Value on Transfer of Investment Properties	Accumulated Other Comprehensive Income	Non-Controlling Interests	Total Equity
<b>Balance as at January 2, 2021</b>	\$ 6,824	\$ 221	<b>\$ 7,045</b>	<b>\$ 3,813</b>	<b>\$ 109</b>	\$ 39	\$ (34)	\$ 16	<b>\$ 21</b>	<b>\$ 131</b>	<b>\$ 11,119</b>
Net earnings	\$ —	\$ —	<b>\$ —</b>	<b>\$ 694</b>	<b>\$ —</b>	\$ —	\$ —	\$ —	<b>\$ —</b>	<b>\$ 75</b>	<b>\$ 769</b>
Other comprehensive income	—	—	<b>—</b>	<b>192</b>	<b>—</b>	2	1	—	<b>3</b>	<b>—</b>	<b>195</b>
<b>Total comprehensive income</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 886</b>	<b>\$ —</b>	<b>\$ 2</b>	<b>\$ 1</b>	<b>\$ —</b>	<b>\$ 3</b>	<b>\$ 75</b>	<b>\$ 964</b>
Common shares purchased and cancelled (note 15)	(201)	—	<b>(201)</b>	<b>(499)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(700)</b>
Net effect of equity-based compensation (notes 15 and 16)	56	—	<b>56</b>	<b>—</b>	<b>(11)</b>	—	—	—	<b>—</b>	<b>—</b>	<b>45</b>
Shares released from trust (notes 15 and 16)	10	—	<b>10</b>	<b>17</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>27</b>
Dividends declared per common share – \$0.670 (note 15)	—	—	<b>—</b>	<b>(230)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(230)</b>
Dividends declared per preferred share – \$0.66250 (note 15)	—	—	<b>—</b>	<b>(6)</b>	<b>—</b>	—	—	—	<b>—</b>	<b>—</b>	<b>(6)</b>
Net distribution to non-controlling interests	—	—	<b>—</b>	<b>—</b>	<b>—</b>	—	—	—	<b>—</b>	<b>(53)</b>	<b>(53)</b>
	\$ (135)	\$ —	<b>\$ (135)</b>	<b>\$ 168</b>	<b>\$ (11)</b>	\$ 2	\$ 1	\$ —	<b>\$ 3</b>	<b>\$ 22</b>	<b>\$ 47</b>
<b>Balance as at June 19, 2021</b>	<b>\$ 6,689</b>	<b>\$ 221</b>	<b>\$ 6,910</b>	<b>\$ 3,981</b>	<b>\$ 98</b>	<b>\$ 41</b>	<b>\$ (33)</b>	<b>\$ 16</b>	<b>\$ 24</b>	<b>\$ 153</b>	<b>\$ 11,166</b>

See accompanying notes to the unaudited interim period condensed consolidated financial statements.

## Condensed Consolidated Balance Sheets

(millions of Canadian dollars) (unaudited)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
<b>Assets</b>			
Current assets			
Cash and cash equivalents (note 7)	\$ 1,477	\$ 1,888	\$ 1,976
Short term investments (note 7)	184	224	464
Accounts receivable	1,147	870	947
Credit card receivables (note 8)	3,626	3,033	3,443
Inventories (note 9)	5,360	5,060	5,166
Income tax recoverable	—	—	301
Prepaid expenses and other assets	323	205	249
Assets held for sale (note 10)	116	102	91
Total current assets	\$ 12,233	\$ 11,382	\$ 12,637
Fixed assets	5,369	5,445	5,447
Right-of-use assets	7,255	7,101	7,175
Investment properties	63	120	111
Intangible assets	6,743	6,654	6,402
Goodwill (note 3)	4,323	3,949	3,949
Deferred income tax assets	81	106	91
Other assets (note 11)	647	712	802
<b>Total assets</b>	<b>\$ 36,714</b>	<b>\$ 35,469</b>	<b>\$ 36,614</b>
<b>Liabilities</b>			
Current liabilities			
Bank indebtedness	\$ 23	\$ 138	\$ 52
Trade payables and other liabilities	5,584	5,249	5,433
Loyalty liability	224	213	190
Provisions (note 12)	196	109	111
Income taxes payable	140	186	153
Demand deposits from customers	99	50	75
Short term debt (note 8)	500	300	450
Long term debt due within one year (note 13)	485	984	1,002
Lease liabilities due within one year	1,387	1,345	1,297
Associate interest	434	347	433
Total current liabilities	\$ 9,072	\$ 8,921	\$ 9,196
Provisions	112	111	114
Long term debt (note 13)	6,820	5,994	6,211
Lease liabilities	7,530	7,443	7,542
Deferred income tax liabilities	1,359	1,363	1,346
Other liabilities (note 14)	483	471	468
<b>Total liabilities</b>	<b>\$ 25,376</b>	<b>\$ 24,303</b>	<b>\$ 24,877</b>
<b>Equity</b>			
Share capital (note 15)	\$ 6,762	\$ 6,910	\$ 6,852
Retained earnings	4,285	3,981	4,591
Contributed surplus (note 16)	99	98	116
Accumulated other comprehensive income	21	24	14
<b>Total equity attributable to shareholders of the Company</b>	<b>\$ 11,167</b>	<b>\$ 11,013</b>	<b>\$ 11,573</b>
Non-controlling interests	171	153	164
<b>Total equity</b>	<b>\$ 11,338</b>	<b>\$ 11,166</b>	<b>\$ 11,737</b>
<b>Total liabilities and equity</b>	<b>\$ 36,714</b>	<b>\$ 35,469</b>	<b>\$ 36,614</b>

Contingent Liabilities (note 19).

See accompanying notes to the unaudited interim period condensed consolidated financial statements.

## Condensed Consolidated Statements of Cash Flows

	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
(millions of Canadian dollars) (unaudited)				
<b>Operating activities</b>				
Net earnings	\$ 428	\$ 434	\$ 901	\$ 769
Add (deduct):				
Income taxes (note 5)	162	157	285	279
Net interest expense and other financing charges (note 4)	152	161	294	321
Depreciation and amortization	633	614	1,264	1,224
Asset impairments, net of recoveries	(1)	—	2	1
Change in allowance for credit card receivables (note 8)	(4)	(12)	(9)	(32)
Change in provisions (note 12)	103	5	83	7
Change in non-cash working capital	28	461	(483)	56
Change in gross credit card receivables (note 8)	(289)	(119)	(174)	108
Net income taxes received (paid)	40	(84)	(57)	(268)
Interest received	13	2	26	3
Interest received from finance leases	1	1	2	2
Other	(21)	15	(26)	17
<b>Cash flows from operating activities</b>	<b>\$ 1,245</b>	<b>\$ 1,635</b>	<b>\$ 2,108</b>	<b>\$ 2,487</b>
<b>Investing activities</b>				
Fixed asset purchases	\$ (204)	\$ (172)	\$ (309)	\$ (293)
Intangible asset additions	(98)	(86)	(179)	(167)
Change in short term investments (note 7)	463	2	280	45
Acquisition of Lifemark, net of cash acquired (note 3)	(813)	—	(813)	—
Proceeds from disposal of assets	41	5	82	21
Lease payments received from finance leases	4	3	7	5
Other	(14)	7	(99)	(5)
<b>Cash flows used in investing activities</b>	<b>\$ (621)</b>	<b>\$ (241)</b>	<b>\$ (1,031)</b>	<b>\$ (394)</b>
<b>Financing activities</b>				
Change in bank indebtedness	\$ (227)	\$ (144)	\$ (29)	\$ 52
Change in short term debt (note 8)	100	—	50	(275)
Change in demand deposits from customers	12	14	24	26
Long term debt (note 13)				
Issued	154	223	191	226
Repayments	(93)	(266)	(100)	(293)
Interest paid	(83)	(87)	(165)	(173)
Cash rent paid on lease liabilities - Interest	(74)	(78)	(149)	(159)
Cash rent paid on lease liabilities - Principal	(273)	(262)	(483)	(458)
Dividends paid on common and preferred shares	(125)	(118)	(125)	(118)
Common share capital				
Issued (note 16)	9	42	52	49
Purchased and held in trust (note 15)	(35)	—	(63)	—
Purchased and cancelled (note 15)	(603)	(379)	(728)	(700)
Proceeds from other financing (note 20)	13	—	15	—
Other	5	(1)	(66)	(52)
<b>Cash flows used in financing activities</b>	<b>\$ (1,220)</b>	<b>\$ (1,056)</b>	<b>\$ (1,576)</b>	<b>\$ (1,875)</b>
Effect of foreign currency exchange rate changes on cash and cash equivalents	\$ (1)	\$ 1	\$ —	\$ 2
Change in cash and cash equivalents	\$ (597)	\$ 339	\$ (499)	\$ 220
Cash and cash equivalents, beginning of period	2,074	1,549	1,976	1,668
<b>Cash and cash equivalents, end of period</b>	<b>\$ 1,477</b>	<b>\$ 1,888</b>	<b>\$ 1,477</b>	<b>\$ 1,888</b>

See accompanying notes to the unaudited interim period condensed consolidated financial statements.

## Notes to the Unaudited Interim Period Condensed Consolidated Financial Statements

For the periods ended June 18, 2022 and June 19, 2021 (millions of Canadian dollars except where otherwise indicated)

### Note 1. Nature and Description of the Reporting Entity

Loblaw Companies Limited is a Canadian public company incorporated in 1956 and is Canada's food and pharmacy leader, and the nation's largest retailer. Loblaw Companies Limited provides Canadians with grocery, pharmacy and healthcare services, health and beauty, apparel, general merchandise, financial services, and wireless mobile products and services. Its registered office is located at 22 St. Clair Avenue East, Toronto, Canada M4T 2S7. Loblaw Companies Limited and its subsidiaries are together referred to, in these unaudited interim period condensed consolidated financial statements, as the "Company" or "Loblaw".

The Company's controlling shareholder is George Weston Limited ("Weston"), which owns approximately 52.6% of the Company's outstanding common shares. The Company's ultimate parent is Wittington Investments, Limited ("Wittington"). The remaining common shares are widely held.

The Company has two reportable operating segments: Retail and Financial Services (see note 21).

The Company's business is affected by seasonality and timing of holidays, relative to the Company's interim periods. Accordingly, quarterly performance is not necessarily indicative of annual performance. Historically, the Company has earned more revenue in the fourth quarter relative to the preceding quarters in the Company's fiscal year.

### Note 2. Significant Accounting Policies

The significant accounting policies and critical accounting estimates and judgments as disclosed in the Company's 2021 audited annual consolidated financial statements have been applied consistently in the preparation of these unaudited interim period condensed consolidated financial statements. These unaudited interim period condensed consolidated financial statements are presented in Canadian dollars.

**Statement of Compliance** These unaudited interim period condensed consolidated financial statements are prepared in accordance with International Accounting Standard 34, "Interim Financial Reporting", as issued by the International Accounting Standards Board. These unaudited interim period condensed consolidated financial statements should be read in conjunction with the Company's 2021 audited annual consolidated financial statements and accompanying notes.

These unaudited interim period condensed consolidated financial statements were approved for issuance by the Company's Board of Directors ("Board") on July 26, 2022.

**Note 3. Business Acquisitions**

**Acquisition of Lifemark Health Group** On May 10, 2022, the Company acquired all of the outstanding common shares of Lifemark Health Group ("Lifemark") for total purchase consideration of \$832 million. Lifemark is the Canadian leading provider of outpatient physiotherapy, massage therapy, occupational therapy, chiropractic, mental health, and other ancillary rehabilitation services through its more than 300 clinics across Canada. The acquisition of Lifemark adds to the Company's growing role as a healthcare service provider, with a network of health and wellness solutions, accessible in-person and digitally.

The Lifemark acquisition was accounted for using the acquisition method in accordance with IFRS 3, "Business Combinations", with the results of operations consolidated with those of the Company effective May 10, 2022.

The preliminary purchase equation is based on management's current best estimates of fair value. The amount allocated to certain identifiable net assets could vary as the purchase equation is finalized. Management has one year from the date of acquisition to finalize the purchase equation. The preliminary purchase price allocation as at May 10, 2022 is as follows:

(millions of Canadian dollars)

<b>Net Assets Acquired:</b>		
Cash and cash equivalents	\$	15
Accounts receivable <sup>(i)</sup>		54
Prepaid expenses and other assets		2
Fixed assets		16
Right-of-use assets		75
Intangible assets		564
Goodwill		370
Trade payables and other liabilities		(38)
Lease liabilities		(75)
Deferred income tax liabilities		(147)
Other liabilities		(4)
<b>Total Net Assets Acquired</b>	<b>\$</b>	<b>832</b>

(i) Trade and other receivables is net of a loss allowance of \$2 million.

Goodwill is attributable to expected growth in customers and expansion of the Lifemark footprint. The goodwill arising from this acquisition is not deductible for tax purposes.

Intangible assets are comprised of the following:

(millions of Canadian dollars)

		Estimated Useful Life
<b>Intangible Assets:</b>		
Brand	\$ 265	Indefinite
Customer relationships	295	10-20 years
Computer software	4	3 years
<b>Total Intangible Assets</b>	<b>\$ 564</b>	

Included in selling, general and administrative expenses in the second quarter and year-to-date are transaction costs relating to the acquisition of \$13 million and \$16 million, respectively.

Included in the unaudited interim period condensed consolidated statement of earnings in the second quarter and year-to-date is approximately \$49 million of revenue and nominal net earnings contributed by Lifemark since the date of acquisition. Net earnings includes amortization related to the acquired intangible assets of \$3 million. On a combined pro forma basis, the Company's year-to-date revenue and net earnings would have amounted to approximately \$25,266 million and \$991 million, respectively. This pro forma information incorporates the effect of the preliminary purchase equation as if Lifemark had been acquired on January 2, 2022 and the pro forma net earnings includes amortization related to the acquired intangible assets of \$8 million.

#### Note 4. Net Interest Expense and Other Financing Charges

The components of net interest expense and other financing charges were as follows:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Interest expense and other financing charges</b>				
Lease liabilities	\$ 74	\$ 78	\$ 149	\$ 159
Long term debt	70	69	135	135
Borrowings related to credit card receivables	7	8	17	17
Post-employment and other long term employee benefits (note 17)	(1)	2	(1)	4
Independent funding trusts	4	3	7	6
Financial liabilities (note 20)	1	—	2	1
Bank indebtedness	—	2	1	2
	\$ 155	\$ 162	\$ 310	\$ 324
<b>Interest income</b>				
Accretion income	\$ (1)	\$ (1)	\$ (2)	\$ (2)
Short term interest income	(2)	—	(3)	(1)
	\$ (3)	\$ (1)	\$ (5)	\$ (3)
Recovery related to Glenhuron Bank Limited (note 5)	\$ —	\$ —	\$ (11)	\$ —
Net interest expense and other financing charges	\$ 152	\$ 161	\$ 294	\$ 321

#### Note 5. Income Taxes

Income tax expense in the second quarter of 2022 was \$162 million (2021 – \$157 million) and the effective tax rate was 27.4% (2021 – 26.6%). The increase to the effective tax rate was primarily attributable to the impact of certain non-deductible items. Year-to-date income tax expense was \$285 million (2021 – \$279 million) and the effective tax rate was 24.0% (2021 – 26.6%). The decrease to the year-to-date effective tax rate was primarily attributable to the recovery of income taxes related to Glenhuron Bank Limited (“Glenhuron”) in the first quarter of 2022.

The Company was reassessed by the Canada Revenue Agency and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron, a wholly owned Barbadian subsidiary of the Company that was wound up in 2013, should be treated, and taxed, as income in Canada. In 2021, the Supreme Court of Canada (“Supreme Court”) ruled in favour of the Company on the Glenhuron matter. As a result of the related assessments received during the first quarter of 2022, the Company reversed \$35 million of previously recorded charges in the year, of which \$33 million was recorded as income tax recovery and \$2 million was recorded as interest income. In addition, interest of \$9 million, before taxes, was recorded in respect of interest income earned on expected cash tax refunds (see note 19).

**Note 6. Basic and Diluted Net Earnings per Common Share**

(millions of Canadian dollars except where otherwise indicated)	<b>June 18, 2022 (12 weeks)</b>	June 19, 2021 (12 weeks)	<b>June 18, 2022 (24 weeks)</b>	June 19, 2021 (24 weeks)
Net earnings attributable to shareholders of the Company	<b>\$ 390</b>	\$ 378	<b>\$ 830</b>	\$ 694
Dividends on Preferred Shares in equity (note 15)	<b>(3)</b>	(3)	<b>(6)</b>	(6)
Net earnings available to common shareholders	<b>\$ 387</b>	\$ 375	<b>\$ 824</b>	\$ 688
Weighted average common shares outstanding (in millions) (note 15)	<b>330.6</b>	340.4	<b>331.8</b>	343.1
Dilutive effect of equity-based compensation (in millions)	<b>3.1</b>	1.6	<b>3.0</b>	1.3
Dilutive effect of certain other liabilities (in millions)	<b>0.7</b>	0.9	<b>0.7</b>	0.9
Diluted weighted average common shares outstanding (in millions)	<b>334.4</b>	342.9	<b>335.5</b>	345.3
Basic net earnings per common share (\$)	<b>\$ 1.17</b>	\$ 1.10	<b>\$ 2.48</b>	\$ 2.01
Diluted net earnings per common share (\$)	<b>\$ 1.16</b>	\$ 1.09	<b>\$ 2.46</b>	\$ 1.99

In the second quarter of 2022 and year-to-date, 1,134,655 (2021 – 1,790,388) and 1,170,419 (2021 – 4,422,321), respectively, potentially dilutive instruments were excluded from the computation of diluted net earnings per common share as they were anti-dilutive.

**Note 7. Cash and Cash Equivalents and Short Term Investments**

The components of cash and cash equivalents and short term investments were as follows:

**Cash and Cash Equivalents**

(millions of Canadian dollars)	<b>As at June 18, 2022</b>	As at June 19, 2021	As at January 1, 2022
Cash	<b>\$ 776</b>	\$ 687	\$ 849
Cash equivalents			
Government treasury bills	<b>230</b>	692	560
Bankers' acceptances	<b>471</b>	502	543
Corporate commercial paper	—	7	3
Guaranteed investment certificates	—	—	21
Total cash and cash equivalents	<b>\$ 1,477</b>	\$ 1,888	\$ 1,976

**Short Term Investments**

(millions of Canadian dollars)	<b>As at June 18, 2022</b>	As at June 19, 2021	As at January 1, 2022
Government treasury bills	<b>\$ 163</b>	\$ 195	\$ 361
Bankers' acceptances	—	—	97
Corporate commercial paper	—	—	1
Guaranteed investment certificates	<b>21</b>	29	5
Total short term investments	<b>\$ 184</b>	\$ 224	\$ 464



## Note 8. Credit Card Receivables

The components of credit card receivables were as follows:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Gross credit card receivables	\$ 3,822	\$ 3,238	\$ 3,648
Allowance for credit card receivables	(196)	(205)	(205)
Credit card receivables	\$ 3,626	\$ 3,033	\$ 3,443
Securitized to independent securitization trusts:			
Securitized to <i>Eagle Credit Card Trust</i> ® (note 13)	\$ 1,350	\$ 1,050	\$ 1,350
Securitized to Other Independent Securitization Trusts	500	300	450
Total securitized to independent securitization trusts	\$ 1,850	\$ 1,350	\$ 1,800

The Company, through President's Choice Bank ("PC Bank"), participates in various securitization programs that provide a source of funds for the operation of its credit card business. PC Bank maintains and monitors a co-ownership interest in credit card receivables with independent securitization trusts, including *Eagle Credit Card Trust*® ("*Eagle*") and Other Independent Securitization Trusts, in accordance with its financing requirements.

The associated liability of *Eagle* is recorded in long term debt (see note 13). The associated liabilities of credit card receivables securitized to the Other Independent Securitization Trusts are recorded in short term debt.

During the second quarter of 2022, Eagle filed a Short Form Base Shelf Prospectus, which allows for the issuance of up to \$1.25 billion of notes over a 25-month period.

On a year-to-date basis in 2022, PC Bank recorded a \$50 million net increase of co-ownership interest in the securitized receivables held with the Other Independent Securitization Trusts.

As at June 18, 2022, the aggregate gross potential liability under letters of credit for the benefit of the Other Independent Securitization Trusts was \$45 million (June 19, 2021 – \$27 million; January 1, 2022 – \$41 million), which represented 9% (June 19, 2021 – 9%; January 1, 2022 – 9%) of the securitized credit card receivables amount.

Under its securitization programs, PC Bank is required to maintain, at all times, a credit card receivable pool balance equal to a minimum of 107% of the outstanding securitized liability. PC Bank was in compliance with this requirement as at June 18, 2022 and throughout the first half of 2022.

## Note 9. Inventories

For inventories recorded as at June 18, 2022, the Company has an inventory provision of \$64 million (June 19, 2021 – \$42 million; January 1, 2022 – \$67 million) for the write-down of inventories below cost to net realizable value. The write-down was included in cost of merchandise inventories sold. There were no reversals of previously recorded write-downs of inventories during the first half of 2022 and 2021.

## Note 10. Assets Held for Sale

The Company classifies certain assets, primarily land and buildings, that it intends to dispose of in the next 12 months, as assets held for sale. These assets were either originally used in the Company's retail business segment or held in investment properties. In the second quarter of 2022, the Company recorded a gain of \$4 million (2021 – nominal gain) from the sale of these assets. On a year-to-date basis, the Company recorded a net gain of \$23 million (2021 – net gain of \$5 million). No fair value changes or impairment charges were recognized on assets held for sale in the first half of 2022 and 2021.

**Note 11. Other Assets**

The components of other assets were as follows:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Sundry investments and other receivables	\$ 44	\$ 40	\$ 54
Accrued benefit plan asset	200	372	463
Finance lease receivable	82	86	78
Investment accounted for under the equity method	72	60	73
Other <sup>(i)</sup>	249	154	134
Total other assets	\$ 647	\$ 712	\$ 802

(i) Includes \$33 million related to the Venture Fund as at June 18, 2022 (June 19, 2021 – \$17 million; January 1, 2022 – \$29 million) (see note 20).

**Note 12. Provisions**

On July 19, 2022, the Tax Court of Canada (“Tax Court”) released its decision relating to PC Bank, a subsidiary of the Company. The Tax Court ruled that PC Bank is not entitled to claim notional input tax credits for certain payments it made to Loblaw Inc. in respect of redemptions of loyalty points. PC Bank is planning to appeal the decision.

Although the Company believes in the merits of its position, it recorded a charge during the second quarter of \$111 million, inclusive of interest. The Company believes that this provision is sufficient to cover its liability from the initial reassessment period in 2009 through to the end of the second quarter of 2022, if the appeal is ultimately unsuccessful.

**Note 13. Long Term Debt**

The components of long term debt were as follows:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Debentures	\$ 4,312	\$ 4,314	\$ 4,313
Guaranteed investment certificates	1,075	1,048	996
Independent securitization trusts (note 8)	1,350	1,050	1,350
Independent funding trusts	582	582	570
Transaction costs and other	(14)	(16)	(16)
Total long term debt	\$ 7,305	\$ 6,978	\$ 7,213
Long term debt due within one year	485	984	1,002
Long term debt	\$ 6,820	\$ 5,994	\$ 6,211

The Company is required to comply with certain financial covenants for various debt instruments. As at June 18, 2022 and throughout the first half of 2022, the Company was in compliance with the financial covenants.

**Debentures** There were no debentures issued or repaid on a year-to-date basis in 2022 and 2021.

**Guaranteed Investment Certificates** The following table summarizes PC Bank's Guaranteed Investment Certificates ("GICs") activity, before commissions:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Balance, beginning of period	\$ 1,023	\$ 1,159	\$ 996	\$ 1,185
GICs issued	145	155	179	156
GICs matured	(93)	(266)	(100)	(293)
Balance, end of period	\$ 1,075	\$ 1,048	\$ 1,075	\$ 1,048

**Independent Funding Trusts** The Company provides credit enhancement in the form of a standby letter of credit for the benefit of the independent funding trusts in the amount of \$64 million (June 19, 2021 and January 1, 2022 – \$64 million), representing not less than 10% (June 19, 2021 and January 1, 2022 – not less than 10%) of the principal amount of loans outstanding.

The revolving committed credit facility that is the source of funding to the independent funding trusts has a maturity date of April 14, 2025. The Company extended the maturity date during the second quarter of 2022 with all other terms and conditions remaining substantially the same.

**Committed Credit Facility** The Company has a \$1.0 billion committed credit facility with a maturity date of October 7, 2023, provided by a syndicate of lenders. Subsequent to the end of the second quarter of 2022, the Company extended the maturity date to July 15, 2027 with all other terms and conditions remaining substantially the same. This committed credit facility contains certain financial covenants. As at June 18, 2022, there were no amounts drawn under this facility (June 19, 2021 and January 1, 2022 – no amounts were drawn).

**Long Term Debt Due Within One Year** The following table summarizes long term debt due within one year:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Guaranteed investment certificates	\$ 235	\$ 402	\$ 182
Independent securitization trusts	250	—	250
Independent funding trusts	—	582	570
Long term debt due within one year	\$ 485	\$ 984	\$ 1,002

**Reconciliation of Long Term Debt** The following table reconciles the changes in cash flows from/(used in) long term debt financing activities:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Long term debt, beginning of period	\$ 7,243	\$ 7,023	\$ 7,213	\$ 7,046
Long term debt issuances <sup>(i)</sup>	\$ 154	\$ 223	\$ 191	\$ 226
Long term debt repayments	(93)	(266)	(100)	(293)
Total cash flow from/(used in) long term debt	\$ 61	\$ (43)	\$ 91	\$ (67)
Other non-cash changes	\$ 1	\$ (2)	\$ 1	\$ (1)
Long term debt, end of period	\$ 7,305	\$ 6,978	\$ 7,305	\$ 6,978

(i) Includes net movements from the independent funding trusts, which are revolving debt instruments.

**Note 14. Other Liabilities**

The components of other liabilities were as follows:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Net defined benefit plan obligation	\$ 280	\$ 288	\$ 289
Other long term employee benefit obligation	114	126	115
Financial liabilities (note 20)	68	43	54
Equity-based compensation liabilities (note 16)	3	3	3
Other	18	11	7
Total other liabilities	\$ 483	\$ 471	\$ 468

**Note 15. Share Capital**

**Common Shares (authorized – unlimited)** Common shares issued are fully paid and have no par value. The activities in the common shares issued and outstanding were as follows:

	June 18, 2022 (12 weeks)		June 19, 2021 (12 weeks)		June 18, 2022 (24 weeks)		June 19, 2021 (24 weeks)	
(millions of Canadian dollars except where otherwise indicated)	Number of Common Shares	Common Share Capital	Number of Common Shares	Common Share Capital	Number of Common Shares	Common Share Capital	Number of Common Shares	Common Share Capital
Issued and outstanding, beginning of period	332,921,473	\$ 6,638	342,114,290	\$ 6,739	333,527,369	\$ 6,643	347,361,480	\$ 6,837
Issued for settlement of stock options (note 16)	146,069	10	782,102	48	879,424	59	906,776	56
Purchased and cancelled	(5,369,375)	(94)	(4,806,098)	(95)	(6,708,626)	(148)	(10,177,962)	(201)
Issued and outstanding, end of period	327,698,167	\$ 6,554	338,090,294	\$ 6,692	327,698,167	\$ 6,554	338,090,294	\$ 6,692
Shares held in trust, beginning of period	(410,157)	\$ (8)	(241,689)	\$ (5)	(595,495)	\$ (12)	(672,784)	\$ (13)
Purchased for future settlement of RSUs and PSUs	(305,000)	(6)	—	—	(557,000)	(11)	—	—
Released for settlement of RSUs and PSUs (note 16)	43,707	1	66,033	2	481,045	10	497,128	10
Shares held in trust, end of period	(671,450)	\$ (13)	(175,656)	\$ (3)	(671,450)	\$ (13)	(175,656)	\$ (3)
Issued and outstanding, net of shares held in trust, end of period	327,026,717	\$ 6,541	337,914,638	\$ 6,689	327,026,717	\$ 6,541	337,914,638	\$ 6,689
Weighted average outstanding, net of shares held in trust (note 6)	330,554,680		340,395,307		331,801,608		343,142,800	

The following table summarizes the Company's cash dividends declared for the periods as indicated:

	June 18, 2022 <sup>(i)</sup> (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Dividends declared per share (\$)</b>				
Common Share	\$ 0.405	\$ 0.335	\$ 0.770	\$ 0.670
Second Preferred Share, Series B	\$ 0.33125	\$ 0.33125	\$ 0.66250	\$ 0.66250

(i) The Common Share dividends declared in the second quarter of 2022 of \$0.405 per share had a payment date of July 1, 2022. The Second Preferred Shares, Series B dividends declared in the second quarter of 2022 of \$0.33125 per share had a payment date of June 30, 2022.

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Dividends declared</b>				
Common Share	\$ 133	\$ 112	\$ 255	\$ 230
Second Preferred Share, Series B (note 6)	3	3	6	6
<b>Total dividends declared</b>	<b>\$ 136</b>	<b>\$ 115</b>	<b>\$ 261</b>	<b>\$ 236</b>

Subsequent to the end of the second quarter of 2022, the Board declared a quarterly dividend of \$0.405 per common share, payable on October 1, 2022 to shareholders of record on September 15, 2022 and a quarterly dividend of \$0.33125 per share on the Second Preferred Shares, Series B payable on September 30, 2022 to shareholders of record on September 15, 2022.

**Normal Course Issuer Bid** Activities under the Company's Normal Course Issuer Bid ("NCIB") during the periods were as follows:

(millions of Canadian dollars except where otherwise indicated)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Common shares repurchased under the NCIB for cancellation (number of shares) <sup>(i)</sup>	5,369,375	4,806,098	6,708,626	10,177,962
Cash consideration paid <sup>(ii)</sup>	\$ 603	\$ 379	\$ 728	\$ 700
Premium charged to retained earnings <sup>(iii)</sup>	434	255	678	499
Reduction in common share capital <sup>(iv)</sup>	94	95	148	201
Common shares repurchased under the NCIB and held in trust (number of shares)	305,000	—	557,000	—
Cash consideration paid	\$ 35	\$ —	\$ 63	\$ —
Premium charged to retained earnings	29	—	52	—
Reduction in common share capital	6	—	11	—

(i) Common shares repurchased and cancelled as at June 18, 2022 do not include the shares that may be repurchased subsequent to the end of the quarter under the automatic share repurchase plan, as described below.

(ii) \$27 million of cash consideration related to common shares repurchased under the NCIB for cancellation in the second quarter of 2022 was paid in the third quarter of 2022.

(iii) Includes \$58 million related to the automatic share purchase plan, as described below.

(iv) Includes \$13 million related to the automatic share purchase plan, as described below.

In the second quarter of 2022, the Company renewed its NCIB to purchase on the Toronto Stock Exchange (“TSX”) or through alternative trading systems up to 16,647,384 of the Company’s common shares, representing approximately 5% of issued and outstanding common shares. In accordance with the rules of the TSX, the Company may purchase its common shares from time to time at the then market price of such shares. As at June 18, 2022, the Company had purchased 5,369,375 common shares for cancellation under its current NCIB.

During 2020, the TSX accepted an amendment to the Company’s NCIB. The amendment permitted the Company to purchase its common shares from Weston under its NCIB, pursuant to an automatic disposition plan agreement among the Company’s broker, the Company and Weston, in order for Weston to maintain its proportionate ownership interest in the Company. The maximum number of common shares that may be purchased pursuant to the NCIB will be reduced by the number of common shares purchased from Weston.

During the second quarter of 2022, 5,369,375 common shares (2021 – 4,806,098) were purchased under the NCIB program for cancellation, for aggregate consideration of \$607 million (2021 – \$350 million), including 2,749,914 common shares (2021 – 2,159,071) purchased from Weston, for aggregate consideration of \$310 million (2021 – \$157 million). On a year-to-date basis, 6,708,626 common shares (2021 – 10,177,962) were purchased under the NCIB for cancellation, for aggregate consideration of \$755 million (2021 – \$700 million), including 2,951,765 common shares (2021 – 4,937,148) purchased from Weston, for aggregate consideration of \$332 million (2021 – \$338 million).

The Company participates in an automatic share purchase plan (“ASPP”) with a broker in order to facilitate the repurchase of the Company’s common shares under its NCIB. During the effective period of the ASPP, the Company’s broker may purchase common shares at times when the Company would not be active in the market. As at June 18, 2022, an obligation to repurchase shares of \$71 million was recognized under the ASPP in trade payables and other liabilities.

## Note 16. Equity-Based Compensation

The Company’s equity-based compensation expense, which includes Stock Option, Restricted Share Unit (“RSU”), Performance Share Unit (“PSU”), Director Deferred Share Unit (“DSU”) and Executive Deferred Share Unit (“EDSU”) plans was \$16 million for the second quarter of 2022 (2021 – \$11 million) and \$33 million year-to-date (2021 – \$28 million). The expense was recognized in selling, general and administrative expenses.

The carrying amounts of the Company’s equity-based compensation arrangements including Stock Option, RSU, PSU, DSU and EDSU plans were recorded on the unaudited interim period condensed consolidated balance sheets as follows:

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
Other liabilities (note 14)	\$ 3	\$ 3	\$ 3
Contributed surplus	99	98	116

The following are details related to the equity-based compensation plans of the Company:

**Stock Option Plan** The following is a summary of the Company’s stock option plan activity:

(number of options)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Outstanding options, beginning of period	6,741,204	8,824,395	6,431,449	7,259,645
Granted	26,458	156,115	1,139,220	1,870,168
Exercised (note 15)	(146,069)	(782,102)	(879,424)	(906,776)
Forfeited/Cancelled	(88,924)	(544,565)	(158,576)	(569,194)
Outstanding options, end of period	6,532,669	7,653,843	6,532,669	7,653,843

During the second quarter of 2022, the Company granted stock options with a weighted average exercise price of \$115.84 (2021 – \$71.32) and \$99.71 year-to-date (2021 – \$63.39). In addition, the Company issued common shares on the exercise of stock options with a weighted average share price during the second quarter of 2022 of \$114.86 (2021 – \$72.98) and \$109.59 year-to-date (2021 – \$72.01) and received cash consideration of \$9 million (2021 – \$42 million) and \$52 million year-to-date (2021 – \$49 million).

The fair value of stock options granted during the second quarter of 2022 was nominal (2021 – \$2 million) and \$20 million year-to-date (2021 – \$17 million). The assumptions used to measure the fair value of options granted during 2022 and 2021 under the Black-Scholes valuation model at date of grant were as follows:

	<b>June 18, 2022 (12 weeks)</b>	June 19, 2021 (12 weeks)	<b>June 18, 2022 (24 weeks)</b>	June 19, 2021 (24 weeks)
Expected dividend yield	<b>1.5 %</b>	1.9 %	<b>1.4 %</b>	2.0 %
Expected share price volatility	<b>18.6% – 21.3%</b>	18.4% – 20.4%	<b>18.4% – 21.3%</b>	18.4% – 20.4%
Risk-free interest rate	<b>2.7% – 2.8%</b>	0.7% – 1.2%	<b>1.6% – 2.8%</b>	0.6% – 1.2%
Expected life of options	<b>3.7 – 6.2 years</b>	3.8 – 6.2 years	<b>3.7 – 6.2 years</b>	3.8 – 6.2 years

Estimated forfeiture rates are incorporated into the measurement of stock option plan expense. The forfeiture rate applied as at June 18, 2022 was 11.0% (June 19, 2021 – 9.0%).

**Restricted Share Unit Plan** The following is a summary of the Company's RSU plan activity:

(number of awards)	<b>June 18, 2022 (12 weeks)</b>	June 19, 2021 (12 weeks)	<b>June 18, 2022 (24 weeks)</b>	June 19, 2021 (24 weeks)
Restricted share units, beginning of period	<b>762,460</b>	932,506	<b>799,345</b>	894,272
Granted	<b>19,715</b>	51,570	<b>201,037</b>	329,687
Reinvested	<b>2,549</b>	4,522	<b>2,549</b>	4,522
Settled	<b>(34,907)</b>	(44,936)	<b>(245,484)</b>	(279,373)
Forfeited	<b>(14,230)</b>	(55,606)	<b>(21,860)</b>	(61,052)
Restricted share units, end of period	<b>735,587</b>	888,056	<b>735,587</b>	888,056

The fair value of RSUs granted during the second quarter of 2022 was \$2 million (2021 – \$4 million) and \$20 million year-to-date (2021 – \$21 million).

**Performance Share Unit Plan** The following is a summary of the Company's PSU plan activity:

(number of awards)	<b>June 18, 2022 (12 weeks)</b>	June 19, 2021 (12 weeks)	<b>June 18, 2022 (24 weeks)</b>	June 19, 2021 (24 weeks)
Performance share units, beginning of period	<b>595,891</b>	701,328	<b>616,417</b>	666,400
Granted	<b>22,222</b>	23,737	<b>242,566</b>	269,611
Reinvested	<b>1,977</b>	3,388	<b>1,977</b>	3,388
Settled	<b>(8,800)</b>	(21,097)	<b>(242,869)</b>	(217,755)
Forfeited	<b>(9,437)</b>	(52,824)	<b>(16,238)</b>	(67,112)
Performance share units, end of period	<b>601,853</b>	654,532	<b>601,853</b>	654,532

The fair value of PSUs granted during the second quarter of 2022 was \$2 million (2021 – \$2 million) and \$18 million year-to-date (2021 – \$17 million).

**Settlement of Awards from Shares Held in Trust** During the second quarter of 2022, the Company settled RSUs and PSUs totaling 43,707 (2021 – 66,033) and 488,353 year-to-date (2021 – 497,128), of which 43,707 (2021 – 66,033) and 481,045 (2021 – 497,128) were settled through the trusts established for settlement of each of the RSU and PSU plans (see note 15).

The settlements in the second quarter of 2022 and year-to-date resulted in a \$2 million (2021 – \$2 million) and \$23 million (2021 – \$17 million) increase to retained earnings, respectively and a \$1 million (2021 – \$2 million) and \$10 million (2021 – \$10 million) increase to common share capital, respectively.

#### Note 17. Post-Employment and Other Long Term Employee Benefits

The net cost recognized in earnings before income taxes for the Company's post-employment and other long-term benefit plans during the periods was as follows:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Current service cost				
Post-employment benefit costs <sup>(i)</sup>	\$ 37	\$ 42	\$ 80	\$ 87
Other long term employee benefit costs <sup>(ii)</sup>	—	9	8	17
Interest cost on net defined benefit plan obligations	(1)	2	(1)	4
Total post-employment defined benefit cost	\$ 36	\$ 53	\$ 87	\$ 108

(i) Includes costs related to the Company's defined benefit plans, defined contribution pension plans and the multi-employer pension plans in which it participates.

(ii) Includes costs related to the Company's long term disability plans.

The actuarial losses (gains) recognized in other comprehensive (loss) income net of taxes for defined benefit plans during the periods were as follows:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Loss (Return) on plan assets, excluding amounts included in net interest expense and other financing charges	\$ 305	\$ (143)	\$ 695	\$ 64
Actuarial gains from change in financial assumptions <sup>(i)</sup>	(182)	(26)	(588)	(325)
Change in liability arising from asset ceiling <sup>(i)</sup>	121	—	122	—
Total net actuarial losses (gains) recognized in other comprehensive income (loss) before income taxes	\$ 244	\$ (169)	\$ 229	\$ (261)
Income tax (recoveries) expenses on actuarial losses (gains)	(65)	45	(61)	69
Actuarial losses (gains) net of income tax (recoveries) expenses	\$ 179	\$ (124)	\$ 168	\$ (192)

(i) The actuarial gains and the change in liability arising from asset ceiling were primarily driven by an increase in discount rates.



## Note 18. Financial Instruments

The following table presents the fair value and fair value hierarchy of financial assets and financial liabilities, excluding those classified as amortized cost that are short term in nature. The carrying values of the Company's financial instruments approximate their fair values except for long term debt.

	As at June 18, 2022				As at June 19, 2021				As at January 1, 2022			
(millions of Canadian dollars)	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
<b>Financial assets</b>												
Fair value through other comprehensive income:												
Certain long term investments and other assets <sup>(i)</sup>	\$134	\$ —	\$ —	\$ 134	\$ 117	\$ —	\$ —	\$ 117	\$ 96	\$ —	\$ —	\$ 96
Derivatives included in prepaid expenses and other assets	—	14	—	14	—	—	—	—	—	1	—	1
Fair value through profit and loss:												
Certain other assets <sup>(i)</sup>	—	—	33	33	—	—	17	17	—	—	29	29
Derivatives included in prepaid expenses and other assets	10	12	—	22	7	1	2	10	3	2	—	5
<b>Financial liabilities</b>												
Amortized cost:												
Long term debt	\$ —	\$7,336	\$ —	\$7,336	\$ —	\$7,981	\$ —	\$7,981	\$ —	\$8,106	\$ —	\$8,106
Certain other liabilities <sup>(i)</sup>	—	—	72	72	—	—	48	48	—	—	57	57
Fair value through other comprehensive income:												
Derivatives included in trade payables and other liabilities	—	8	—	8	—	—	—	—	—	1	—	1
Fair value through profit and loss:												
Derivatives included in trade payables and other liabilities	—	—	4	4	—	5	—	5	—	—	1	1

(i) Certain other assets, certain long term investments and other assets, and certain other liabilities are included in the consolidated balance sheets in other assets and other liabilities, respectively.

There were no transfers between levels of the fair value hierarchy during the years presented.

During the second quarter of 2022, the Company recognized a gain of \$1 million (2021 – loss of \$1 million) and a nominal gain (2021 – loss of \$2 million) year-to-date in operating income on financial instruments designated as amortized cost. In addition, during the second quarter of 2022, the Company recognized a net gain of \$12 million (2021 – \$1 million) and a net gain of \$28 million (2021 – \$5 million) year-to-date in operating income on financial instruments required to be classified as fair value through profit or loss.

**Embedded Derivatives** The Company's level 3 financial instruments classified as fair value through profit or loss consist of embedded derivatives on purchase orders placed in neither Canadian dollars nor the functional currency of the vendor. These derivatives are valued using a market approach based on the differential in exchange rates and timing of settlement. The significant unobservable input used in the fair value measurement is the cost of purchase orders. Significant increases (decreases) in any one of the inputs could result in a significantly higher (lower) fair value measurement.

During the second quarter of 2022, a loss of \$6 million (2021 – loss of \$1 million) and a loss of \$3 million (2021 – loss of \$1 million) year-to-date were recorded in operating income related to these derivatives. In addition, a corresponding liability of \$4 million was included in trade payables and other liabilities as at June 18, 2022 (June 19, 2021 – \$2 million asset; January 1, 2022 – \$1 million liability). As at June 18, 2022, a 1% increase (decrease) in foreign currency exchange rates would result in a gain (loss) in fair value of \$1 million.

**Securities Investments** PC Bank holds investments which are considered part of the liquid securities required to be held to meet its Liquidity Coverage Ratio. As at June 18, 2022, the fair value through other comprehensive income securities of \$134 million (June 19, 2021 – \$117 million; January 1, 2022 – \$96 million) was included in short term investments and other assets on the consolidated balance sheets. During the second quarter of 2022, PC Bank recorded a nominal unrealized fair value loss (2021 – nominal unrealized fair value loss) and an unrealized fair value loss of \$1 million (2021 – nominal unrealized fair value loss) year-to-date in other comprehensive income related to these investments.

**Other Derivatives** The Company uses bond forwards, interest rate swaps and foreign exchange forwards to mitigate the impact of increases in interest rates and manage its anticipated exposure to exchange rates on its underlying operations and anticipated fixed asset purchases. The Company also uses futures, options and forward contracts to manage its anticipated exposure to fluctuations in commodity prices and exchange rates in its underlying operations. The following is a summary of the fair values recognized on the consolidated balance sheets and the net realized and unrealized gains (losses) before income taxes related to the Company's other derivatives:

					(12 weeks)		June 18, 2022 (24 weeks)			
	Net asset/ (liability) fair value		Gain/(loss) recorded in OCI		Gain/(loss) recorded in operating income		Gain/(loss) recorded in OCI		Gain/(loss) recorded in operating income	
(millions of Canadian dollars)										
<b>Derivatives designated as cash flow hedges</b>										
Foreign Exchange Forwards <sup>(i)</sup>	\$	(8)	\$	—	\$	—	\$	(8)	\$	—
Bond Forwards <sup>(ii)</sup>		11		7		(2)		16		(3)
Interest Rate Swaps <sup>(iii)</sup>		3		1		—		2		—
Total derivatives designated as cash flow hedges	\$	6	\$	8	\$	(2)	\$	10	\$	(3)
<b>Derivatives not designated in a formal hedging relationship</b>										
Foreign Exchange and Other Forwards	\$	12	\$	—	\$	19	\$	—	\$	15
Other Non-Financial Derivatives		10		—		(2)		—		15
Total derivatives not designated in a formal hedging relationship	\$	22	\$	—	\$	17	\$	—	\$	30
<b>Total derivatives</b>	\$	28	\$	8	\$	15	\$	10	\$	27

- (i) PC Bank uses foreign exchange forwards, with a notional value of \$24 million USD, to manage its foreign exchange risk related to certain U.S. payables. The fair value of the derivatives is included in trade payables and other liabilities. During the first quarter of 2022, the Company entered into foreign exchange forwards, as described below.
- (ii) PC Bank uses bond forwards, with a notional value of \$185 million, to manage its interest risk related to future debt issuances. The fair value of the derivatives is included in prepaid expenses and other assets.
- (iii) PC Bank uses interest rate swaps, with notional value of \$225 million to mitigate the impact of increases in interest rate. The fair value of the derivatives is included in prepaid expenses and other assets.

During the second quarter of 2022, the Company did not enter into foreign exchange forwards. On a year-to-date basis, the Company entered into foreign exchange forwards. The purpose of these forward exchange forwards was to hedge the risk that the future cash flows of an anticipated fixed asset purchase transaction will fluctuate because of changes in foreign exchange rates. The Company concluded that these hedges were effective and accordingly, the gains or losses on these foreign exchange forwards are recognized in other comprehensive income. Upon settlement of these foreign exchange forwards, the accumulated other comprehensive income will be included in the initial cost of the fixed asset.

	(12 weeks)			June 19, 2021 (24 weeks)		
(millions of Canadian dollars)	Net asset/ (liability) fair value	Gain/(loss) recorded in OCI	Gain/(loss) recorded in operating income	Gain/(loss) recorded in OCI	Gain/(loss) recorded in operating income	
<b>Derivatives designated as cash flow hedges</b>						
Foreign Exchange Forwards <sup>(i)</sup>	\$ —	\$ —	\$ (1)	\$ —	\$ (1)	
Bond Forwards <sup>(ii)</sup>	—	1	(1)	3	(3)	
Total derivatives designated as cash flow hedges	\$ —	\$ 1	\$ (2)	\$ 3	\$ (4)	
<b>Derivatives not designated in a formal hedging relationship</b>						
Foreign Exchange and Other Forwards	\$ (4)	\$ —	\$ (2)	\$ —	\$ (6)	
Other Non-Financial Derivatives	7	—	4	—	12	
Total derivatives not designated in a formal hedging relationship	\$ 3	\$ —	\$ 2	\$ —	\$ 6	
<b>Total derivatives</b>	<b>\$ 3</b>	<b>\$ 1</b>	<b>\$ —</b>	<b>\$ 3</b>	<b>\$ 2</b>	

(i) PC Bank uses foreign exchange forwards, with a notional value of \$20 million USD, to manage its foreign exchange risk related to certain U.S. payables. The fair value of the derivatives is included in trade payables and other liabilities.

(ii) PC Bank settled \$175 million of bond forward in the second quarter of 2021 (see note 8). The purpose of the bond forward was to hedge the interest rate risk for the \$300 million *Eagle* notes issued subsequent to the end of the second quarter of 2021. The Company had concluded that this hedge was effective as at the settlement date, which resulted in the nominal fair value loss being reclassified to the statement of earnings over the life of the *Eagle* notes.

## Note 19. Contingent Liabilities

In the ordinary course of business, the Company is involved in and potentially subject to, legal actions and proceedings. In addition, the Company is subject to tax audits from various tax authorities on an ongoing basis. As a result, from time to time, tax authorities may disagree with the positions and conclusions taken by the Company in its tax filings or legislation could be amended or interpretations of current legislation could change, any of which events could lead to reassessments.

There are a number of uncertainties involved in such matters, individually or in aggregate, and as such, there is a possibility that the ultimate resolution of these matters may result in a material adverse effect on the Company's reputation, operations, financial condition or performance in future periods. It is not currently possible to predict the outcome of the Company's legal actions and proceedings with certainty. Management regularly assesses its position on the adequacy of accruals or provisions related to such matters and will make any necessary adjustments.

The following is a description of the Company's significant legal proceedings:

Shoppers Drug Mart has been served with an Amended Statement of Claim in a class action proceeding that has been filed in the Ontario Superior Court of Justice ("Superior Court") by two licensed Associates, claiming various declarations and damages resulting from Shoppers Drug Mart's alleged breaches of the Associate Agreement, in the amount of \$500 million. The class action comprises all of Shoppers Drug Mart's current and former licensed Associates residing in Canada, other than in Québec, who are parties to Shoppers Drug Mart's 2002 and 2010 forms of the Associate Agreement. On July 9, 2013, the Superior Court certified as a class proceeding portions of the action. The Superior Court imposed a class closing date based on the date of certification. New Associates after July 9, 2013 are not members of the class. The Company believes this claim is without merit and is vigorously defending it. The Company does not currently have any significant accruals or provisions for this matter recorded in the unaudited interim period condensed consolidated financial statements.

In 2017, the Company and Weston announced actions taken to address their role in an industry-wide price-fixing arrangement involving certain packaged bread products. The arrangement involved the coordination of retail and wholesale prices of certain packaged bread products over a period extending from late 2001 to March 2015. Under the arrangement, the participants regularly increased prices on a coordinated basis. Class action lawsuits have been commenced against the Company and Weston as well as a number of other major grocery retailers and another bread wholesaler. It is too early to predict the outcome of such legal proceedings. Neither the Company nor Weston believes that the ultimate resolution of such legal proceedings will have a material adverse impact on its financial condition or prospects. The Company's cash balances far exceed any realistic damages scenario and therefore it does not anticipate any impacts on its dividend, dividend policy or share buyback plan. The Company has not recorded any amounts related to the potential civil liability associated with the class action lawsuits in 2022 or prior on the basis that a reliable estimate of the liability cannot be determined at this time. The Company will continue to assess whether a provision for civil liability associated with the class action lawsuits can be reliably estimated and will record an amount in the period at the earlier of when a reliable estimate of liability can be determined or the matter is ultimately resolved. As a result of admission of participation in the arrangement and cooperation in the Competition Bureau's investigation, the Company and Weston will not face criminal charges or penalties.

In August 2018, the Province of British Columbia filed a class action against numerous opioid manufacturers and distributors, including the Company and its subsidiaries, Shoppers Drug Mart Inc. and Sanis Health Inc. The claim contains allegations of breach of the Competition Act, fraudulent misrepresentation and deceit and negligence, and seeks unquantified damages for the expenses incurred by the federal government, provinces, and territories of Canada in paying for opioid prescriptions and other healthcare costs related to opioid addiction and abuse in Canada. During the second quarter of 2021, the claim against Loblaw Companies Limited was discontinued. In May 2019, two further opioid-related class actions were commenced in each of Ontario and Quebec against a large group of defendants, including Sanis Health Inc. In February 2022, the plaintiff and Sanis Health Inc. agreed to settle the Quebec action for a nominal amount, with no admission of liability and for the express purpose of avoiding the delays, disruption, and expenses associated with the litigation. The settlement requires the approval of the court, which is pending. In December 2019, a further opioid-related class action was commenced in British Columbia against a large group of defendants, including Sanis Health Inc., Shoppers Drug Mart Inc. and the Company. The allegations in the Ontario, Quebec, and the civil British Columbia class actions are similar to the allegations against manufacturer defendants in the Province of British Columbia class action, except that these May 2019 and December 2019 claims seek recovery of damages on behalf of opioid users directly. In April 2021, the Company, Shoppers Drug Mart Inc. and Sanis Health Inc. were served with another opioid-related class action that was started in Alberta against multiple defendants. The claim seeks damages on behalf of municipalities and local governments in relation to public safety, social service, and criminal justice costs allegedly incurred due to the opioid crisis. In September 2021, the Company, Shoppers Drug Mart Inc. and Sanis Health Inc. were served with a class action started in Saskatchewan by Peter Ballantyne Cree Nation and Lac La Ronge Indian Band on behalf of all Indigenous, Metis, First Nation and Inuit communities and governments in Canada to recover costs they have incurred as a result of the opioid crisis, including healthcare costs, policing costs and societal costs. The Company believes these proceedings are without merit and is vigorously defending them. The Company does not currently have any significant accruals or provisions for these matters recorded in the unaudited interim period condensed consolidated financial statements.

The Company had been reassessed by the Canada Revenue Agency and the Ontario Ministry of Finance on the basis that certain income earned by Glenhuron, a wholly owned Barbadian subsidiary of the Company that was wound up in 2013, should be treated, and taxed, as income in Canada. In 2021, the Supreme Court ruled in favour of the Company on the Glenhuron matter. As a result of related reassessments received during the first quarter of 2022, the Company reversed \$35 million of previously recorded charges, of which \$33 million was recorded as income tax recovery and \$2 million was recorded as interest income.

**Indemnification Provisions** The Company from time to time enters into agreements in the normal course of its business, such as service and outsourcing arrangements, lease agreements in connection with business or asset acquisitions or dispositions, and other types of commercial agreements. These agreements by their nature may provide for indemnification of counterparties. These indemnification provisions may be in connection with breaches of representations and warranties or in respect of future claims for certain liabilities, including liabilities related to tax and environmental matters. The terms of these indemnification provisions vary in duration and may extend for an unlimited period of time. In addition, the terms of these indemnification provisions vary in amount and certain indemnification provisions do not provide for a maximum potential indemnification amount. Indemnity amounts are dependent on the outcome of future contingent events, the nature and likelihood of which cannot be determined at this time. As a result, the Company is unable to reasonably estimate its total maximum potential liability in respect of indemnification provisions. Historically, the Company has not made any significant payments in connection with these indemnification provisions.

## **Note 20. Related Party Transactions**

**Venture Fund** During 2020, Loblaw, Weston and a wholly owned subsidiary of Wittington became limited partners in a limited partnership formed by Wittington (“Venture Fund”). The wholly owned subsidiary of Wittington is the general partner of the Venture Fund, which hired an external fund manager to oversee the Venture Fund. The purpose of the Venture Fund is to pursue venture capital investing in innovative businesses that are in technology-oriented companies at all stages of the start-up life cycle that operate in commerce, healthcare, and food sectors and are based in North America. Each of the three limited partners have a 33% interest in the Venture Fund. The Company has a total capital commitment of \$33 million over a 10-year period. To date, the Company has invested \$17 million in the Venture Fund, of which \$1 million was invested in the second quarter of 2022 (2021 – \$3 million) and \$2 million year-to-date (2021 – \$6 million) (see note 11).

**Disposition of Properties to Choice Properties Real Estate Investment Trust** During the second quarter of 2022, the Company did not dispose of any properties to Choice Properties Real Estate Investment Trust (“Choice Properties”). On a year-to-date basis, the Company disposed of a property to Choice Properties for proceeds of \$26 million and recognized a gain of \$19 million. This property was not leased back by the Company. There were no dispositions of property to Choice Properties in the first half of 2021.

**Leases with Choice Properties** Subsequent to the end of the second quarter, the Company renewed 42 of 44 retail leases from the initial public offering portfolio expiring in 2023, comprising 2.9 million of 3.1 million square feet, at a weighted extension term of 7.7 years.

**Financial Liabilities** In the second quarter of 2022, the Company disposed of one retail property to Choice Properties for total proceeds of \$13 million. On a year-to-date basis, the Company disposed of two retail properties to Choice Properties for total proceeds of \$15 million. The properties were leased back by the Company. These transactions did not meet the criteria for sale of asset in accordance with IFRS 15, “Revenue from Contracts with Customers” as the Company did not relinquish control of the properties under the terms of the leases. Total proceeds were recognized as financial liabilities. As at June 18, 2022, \$4 million (June 19, 2021 – \$3 million; January 1, 2022 – \$3 million) was recorded in trade payables and other liabilities and \$68 million (June 19, 2021 – \$43 million; January 1, 2022 – \$54 million) was recorded in other liabilities (see note 14) for all properties sold to date that did not meet the criteria for sale of asset. During the second quarter of 2022, \$1 million (2021 – nominal) of interest expense was recognized in net interest expense and other financing charges (see note 4) and \$1 million (2021 – \$1 million) of repayment was made on the financial liabilities to Choice Properties. On a year-to-date basis, \$2 million (2021 – \$1 million) of interest expense was recognized in net interest expense and other financing charges (see note 4) and \$2 million (2021 – \$1 million) of repayment was made on the financial liabilities to Choice Properties.

**Note 21. Segment Information**

The Company has two reportable operating segments, with all material operations carried out in Canada:

- The Retail segment consists primarily of corporate and franchise-owned retail food and Associate-owned drug stores. The Retail segment also includes in-store pharmacies and healthcare services and other health and beauty products, apparel and other general merchandise and supports the *PC Optimum*™ Program. This segment is comprised of several operating segments that are aggregated primarily due to similarities in the nature of products and services offered for sale in the retail operations and the customer base; and
- The Financial Services segment provides credit card and everyday banking services, the *PC Optimum*™ Program, insurance brokerage services, and telecommunication services.

The Company's chief operating decision maker evaluates segment performance on the basis of adjusted EBITDA<sup>(2)</sup> and adjusted operating income<sup>(2)</sup>, as reported to internal management, on a periodic basis.

Information for each reportable operating segment is included below:

	June 18, 2022 (12 weeks)				June 19, 2021 (12 weeks)			
(millions of Canadian dollars)	Retail	Financial Services	Eliminations <sup>(i)</sup>	Total	Retail	Financial Services	Eliminations <sup>(i)</sup>	Total
<b>Revenue<sup>(ii)</sup></b>	<b>\$12,623</b>	<b>\$ 297</b>	<b>\$ (73)</b>	<b>\$ 12,847</b>	<b>\$12,282</b>	<b>\$ 272</b>	<b>\$ (63)</b>	<b>\$ 12,491</b>
Operating income (loss)	\$ 811	\$ (69)	\$ —	\$ 742	\$ 708	\$ 44	\$ —	\$ 752
Net interest expense and other financing charges	135	17	—	152	145	16	—	161
<b>Earnings (losses) before income taxes</b>	<b>\$ 676</b>	<b>\$ (86)</b>	<b>\$ —</b>	<b>\$ 590</b>	<b>\$ 563</b>	<b>\$ 28</b>	<b>\$ —</b>	<b>\$ 591</b>
<b>Operating income (loss)</b>	<b>\$ 811</b>	<b>\$ (69)</b>	<b>\$ —</b>	<b>\$ 742</b>	<b>\$ 708</b>	<b>\$ 44</b>	<b>\$ —</b>	<b>\$ 752</b>
Depreciation and amortization	621	12	—	633	603	11	—	614
Adjusting items	127	111	—	238	122	—	—	122
Less: amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark	(114)	—	—	(114)	(117)	—	—	(117)
Adjusted EBITDA	\$ 1,445	\$ 54	\$ —	\$ 1,499	\$ 1,316	\$ 55	\$ —	\$ 1,371
Depreciation and amortization <sup>(iii)</sup>	507	12	—	519	486	11	—	497
<b>Adjusted operating income</b>	<b>\$ 938</b>	<b>\$ 42</b>	<b>\$ —</b>	<b>\$ 980</b>	<b>\$ 830</b>	<b>\$ 44</b>	<b>\$ —</b>	<b>\$ 874</b>

(i) Eliminations includes the reclassification of revenue related to PC® Mastercard® loyalty awards in the Financial Services segment.

(ii) Included in Financial Services revenue is \$117 million (2021 – \$100 million) of interest income.

(iii) Depreciation and amortization for the calculation of adjusted EBITDA<sup>(2)</sup> excludes \$114 million (2021 – \$117 million) of amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark.

	June 18, 2022 (24 weeks)				June 19, 2021 (24 weeks)			
(millions of Canadian dollars)	Retail	Financial Services	Eliminations <sup>(i)</sup>	Total	Retail	Financial Services	Eliminations <sup>(i)</sup>	Total
<b>Revenue<sup>(ii)</sup></b>	<b>\$24,668</b>	<b>\$ 571</b>	<b>\$ (130)</b>	<b>\$ 25,109</b>	\$23,952	\$ 525	\$ (114)	\$24,363
Operating income (loss)	\$ 1,501	\$ (21)	\$ —	\$ 1,480	\$ 1,261	\$ 108	\$ —	\$ 1,369
Net interest expense and other financing charges	261	33	—	294	289	32	—	321
<b>Earnings (losses) before income taxes</b>	<b>\$ 1,240</b>	<b>\$ (54)</b>	<b>\$ —</b>	<b>\$ 1,186</b>	\$ 972	\$ 76	\$ —	\$ 1,048
<b>Operating income (loss)</b>	<b>\$ 1,501</b>	<b>\$ (21)</b>	<b>\$ —</b>	<b>\$ 1,480</b>	\$ 1,261	\$ 108	\$ —	\$ 1,369
Depreciation and amortization	1,242	22	—	1,264	1,204	20	—	1,224
Adjusting items	218	111	—	329	230	—	—	230
Less: amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark	(231)	—	—	(231)	(234)	—	—	(234)
Adjusted EBITDA	\$ 2,730	\$ 112	\$ —	\$ 2,842	\$ 2,461	\$ 128	\$ —	\$ 2,589
Depreciation and amortization <sup>(iii)</sup>	1,011	22	—	1,033	970	20	—	990
<b>Adjusted operating income</b>	<b>\$ 1,719</b>	<b>\$ 90</b>	<b>\$ —</b>	<b>\$ 1,809</b>	\$ 1,491	\$ 108	\$ —	\$ 1,599

(i) Eliminations includes the reclassification of revenue related to PC® Mastercard® loyalty awards in the Financial Services segment.

(ii) Included in Financial Services revenue is \$235 million (2021 – \$208 million) of interest income.

(iii) Depreciation and amortization for the calculation of adjusted EBITDA<sup>(2)</sup> excludes \$231 million (2021 – \$234 million) of amortization of intangible assets acquired with Shoppers Drug Mart and Lifemark.

The Company's revenue, by type of goods or services, is reconciled to the Company's segment revenue:

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
Food retail	\$ 8,981	\$ 8,878	\$ 17,663	\$ 17,357
Drug retail				
Pharmacy and healthcare services	\$ 1,813	\$ 1,656	\$ 3,537	\$ 3,270
Front store	1,829	1,748	3,468	3,325
	\$ 3,642	\$ 3,404	\$ 7,005	\$ 6,595
Retail total	\$ 12,623	\$ 12,282	\$ 24,668	\$ 23,952
Financial Services	297	272	571	525
Eliminations <sup>(i)</sup>	(73)	(63)	(130)	(114)
Total	\$ 12,847	\$ 12,491	\$ 25,109	\$ 24,363

(i) Eliminations include the reclassification of revenue related to PC® Mastercard® loyalty awards in the Financial Services segment.

(millions of Canadian dollars)	As at June 18, 2022	As at June 19, 2021	As at January 1, 2022
<b>Total assets</b>			
Retail	\$ 31,876	\$ 31,283	\$ 31,613
Financial Services	4,838	4,186	5,001
	\$ 36,714	\$ 35,469	\$ 36,614

(millions of Canadian dollars)	June 18, 2022 (12 weeks)	June 19, 2021 (12 weeks)	June 18, 2022 (24 weeks)	June 19, 2021 (24 weeks)
<b>Additions to fixed assets and intangible assets</b>				
Retail <sup>(i)</sup>	\$ 293	\$ 252	\$ 475	\$ 449
Financial Services	9	6	13	12
	\$ 302	\$ 258	\$ 488	\$ 461

(i) During 2022, there were no additions to fixed assets in the retail segment related to prepayments that were made in 2021 and transferred from other assets. During 2021, additions to fixed assets in the retail segment included prepayments that were made in 2020 and transferred from other assets of nil in the second quarter of 2021 and \$1 million year-to-date 2021.



## Financial Summary<sup>(1)</sup>

As at or for the periods ended June 18, 2022 and June 19, 2021  
(millions of Canadian dollars except where otherwise indicated)

	<b>2022</b> <b>(12 weeks)</b>	2021 (12 weeks)
<b>Consolidated Results of Operations</b>		
Revenue	<b>\$ 12,847</b>	\$ 12,491
Revenue growth	<b>2.9 %</b>	4.5 %
Operating income	<b>\$ 742</b>	\$ 752
Adjusted EBITDA <sup>(2)</sup>	<b>1,499</b>	1,371
Adjusted EBITDA margin <sup>(2)</sup>	<b>11.7 %</b>	11.0 %
Net interest expense and other financing charges	<b>\$ 152</b>	\$ 161
Adjusted net interest expense and other financing charges <sup>(2)</sup>	<b>152</b>	161
Net earnings	<b>428</b>	434
Net earnings attributable to shareholders of the Company	<b>390</b>	378
Net earnings available to common shareholders of the Company	<b>387</b>	375
Adjusted net earnings available to common shareholders of the Company <sup>(2)</sup>	<b>566</b>	464
<b>Consolidated Per Common Share (\$)</b>		
Diluted net earnings	<b>\$ 1.16</b>	\$ 1.09
Adjusted diluted net earnings <sup>(2)</sup>	<b>\$ 1.69</b>	\$ 1.35
<b>Consolidated Financial Position and Cash Flows</b>		
Cash and cash equivalents and short term investments	<b>\$ 1,661</b>	\$ 2,112
Cash flows from operating activities	<b>1,245</b>	1,635
Capital investments	<b>302</b>	258
Free cash flow <sup>(2)</sup>	<b>517</b>	953
<b>Financial Measures</b>		
Retail debt to rolling year retail adjusted EBITDA <sup>(2)</sup>	<b>2.5 x</b>	2.7 x
Rolling year adjusted return on equity <sup>(2)</sup>	<b>19.1 %</b>	16.0 %
Rolling year adjusted return on capital <sup>(2)</sup>	<b>10.4 %</b>	9.4 %

## Financial Summary<sup>(1)</sup>

As at or for the periods ended June 18, 2022 and June 19, 2021  
(millions of Canadian dollars except where otherwise indicated)

	<b>2022</b> <b>(12 weeks)</b>	2021 (12 weeks)
<b>Retail Results of Operations</b>		
Sales	<b>\$ 12,623</b>	\$ 12,282
Operating income	<b>811</b>	708
Adjusted gross profit <sup>(2)</sup>	<b>3,962</b>	3,793
Adjusted gross profit % <sup>(2)</sup>	<b>31.4 %</b>	30.9 %
Adjusted EBITDA <sup>(2)</sup>	<b>\$ 1,445</b>	\$ 1,316
Adjusted EBITDA margin <sup>(2)</sup>	<b>11.4 %</b>	10.7 %
Depreciation and amortization	<b>\$ 621</b>	\$ 603
<b>Retail Operating Statistics</b>		
Food retail same-store sales growth (decline)	<b>0.9 %</b>	(0.1)%
Drug retail same-store sales growth	<b>5.6 %</b>	9.6 %
Total retail square footage (in millions)	<b>71.2</b>	71.2
Number of corporate stores	<b>539</b>	548
Number of franchise stores	<b>552</b>	548
Number of Associate-owned drug stores	<b>1,346</b>	1,346
<b>Financial Services Results of Operations</b>		
Revenue	<b>\$ 297</b>	\$ 272
(Losses) Earnings before income taxes	<b>(86)</b>	28
<b>Financial Services Operating Measures and Statistics</b>		
Average quarterly net credit card receivables	<b>\$ 3,467</b>	\$ 3,015
Credit card receivables	<b>3,626</b>	3,033
Allowance for credit card receivables	<b>196</b>	205
Annualized yield on average quarterly gross credit card receivables	<b>12.8 %</b>	12.9 %
Annualized credit loss rate on average quarterly gross credit card receivables	<b>2.5 %</b>	2.9 %

### Financial Results and Financial Summary Endnotes

- (1) For financial definitions and ratios refer to the Glossary of Terms on page 147 of the Company's 2021 Annual Report - Financial Review.
- (2) See Section 11 "Non-GAAP Financial Measures" of the Company's Management's Discussion and Analysis for the reconciliation of such non-GAAP measures to the most directly comparable GAAP measures.

## Corporate Profile

Loblaw Companies Limited ("Loblaw") is Canada's food and pharmacy leader, and the nation's largest retailer. Loblaw provides Canadians with grocery, pharmacy, health and beauty, apparel, general merchandise, financial services and wireless mobile products and services. With more than 2,400 corporate, franchised and Associate-owned locations, Loblaw, its franchisees and associate-owners employ more than 190,000 full- and part-time employees, making it one of Canada's largest private sector employers.

Loblaw's purpose - *Live Life Well*® - puts first the needs and well-being of Canadians who make one billion transactions annually in the company's stores. Loblaw is positioned to meet and exceed those needs in many ways: convenient locations; more than 1,050 grocery stores that span the value spectrum from discount to specialty; full-service pharmacies at nearly 1,400 *Shoppers Drug Mart*® and *Pharmaprix*® locations and close to 500 Loblaw locations; *PC Financial*® services; affordable *Joe Fresh*® fashion and family apparel; and four of Canada's top-consumer brands in *Life Brand*®, *Farmer's Market*™, *no name*® and *President's Choice*®.

## Trademarks

Loblaw Companies Limited and its subsidiaries own a number of trademarks. Several subsidiaries are licensees of additional trademarks. These trademarks are the exclusive property of Loblaw Companies Limited or the licensor and where used in this report, are in italics.

## Shareholder Information

### **Registrar and Transfer Agent**

Computershare Investor Services Inc.  
100 University Avenue  
Toronto, Canada  
M5J 2Y1

Toll free: 1-800-564-6253 (Canada and U.S)  
Fax: (416) 263-9394  
Toll free fax: 1-888-453-0330  
International direct dial: (514) 982-7555

To change your address or eliminate multiple mailings or for other shareholder account inquiries, please contact Computershare Investor Services Inc.

### **Investor Relations**

Investor inquiries, contact:  
Roy MacDonald  
Vice President, Investor Relations  
(905) 861-2243  
investor@loblaw.ca

Media inquiries, contact:  
Kevin Groh  
Senior Vice President, Corporate Affairs and Communication  
(905) 861-2437  
pr@loblaw.ca

Additional financial information has been filed electronically with various securities regulators in Canada through the System for Electronic Document Analysis and Retrieval (SEDAR) and with the Office of the Superintendent of Financial Institutions (OSFI) as the primary regulator for the Company's subsidiary, President's Choice Bank. The Company holds an analyst call shortly following the release of its quarterly results. These calls are archived in the "Investors" section of the Company's website at loblaw.ca.

## Conference Call and Webcast

Loblaw Companies Limited will host a conference call as well as an audio webcast on July 27, 2022 at 10:00 a.m. (ET).

To access via tele-conference, please dial (416) 764-8688 or (888) 390-0546. The playback will be made available approximately two hours after the event at (416) 764-8677 or (888) 390-0541, access code: 854261#. To access via audio webcast, please go to the "Investor" section of loblaw.ca. Pre-registration will be available.

Full details about the conference call and webcast are available on the Loblaw Companies Limited website at loblaw.ca.

loblaw.ca

pcexpress.ca

shoppersdrugmart.ca

pharmaprix.ca

pcfinancial.ca

presidentschoice.ca

pcoptimum.ca

joefresh.com

noname.ca

tntsupermarket.com

wellwise.ca

### **Apps**

PC Express™

PC Optimum™

*PC Health*

Shoppers Drug Mart®

PC Financial®

Joe Fresh®

T&T®

**Loblaw**  
**Companies**  
**Limited**